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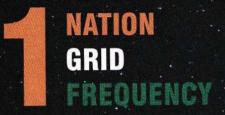
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Daikin India eyes \$4 BILLION in revenue by 2030 through export leadership and domestic growth

Naofumi Takenaka, President & COO, Daikin Industries, with K.J. Jawa, Chairman & MD, Daikin India



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Photograph by Naval Kishor

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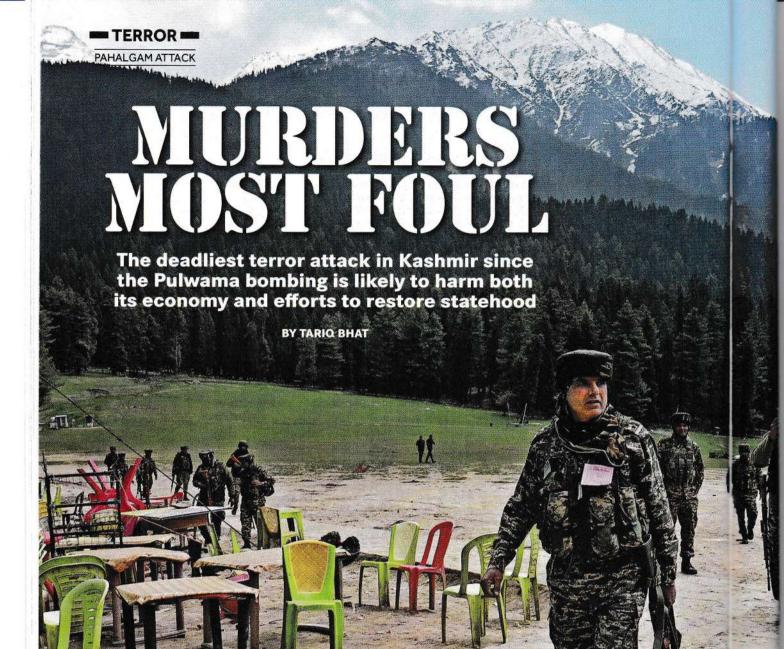


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"MERI BETI KO KUCH MAT KARNA (please don't harm my daughter)," she pleaded with folded hands, while her children—a son and a daughter—wept beside her. "Don't worry, we are the Indian Army," the soldier told her. "We are here to help you." The woman broke down, saying: "Mere pati ko maar diya (my husband has been killed)."

In the wake of the April 22 terrorist attack in Pahalgam, security personnel rushed to the site,

only to be met with traumatised tourists. The local people who helped the evacuation efforts told THE WEEK about the survivor who mistook a soldier for a militant.

Baisaran, a scenic meadow about four kilometres from Pahalgam in south Kashmir's Anantnag district, had been bustling with tourists, ponywallahs and local people. Known as "Mini Switzerland", the area is surrounded by pine for-

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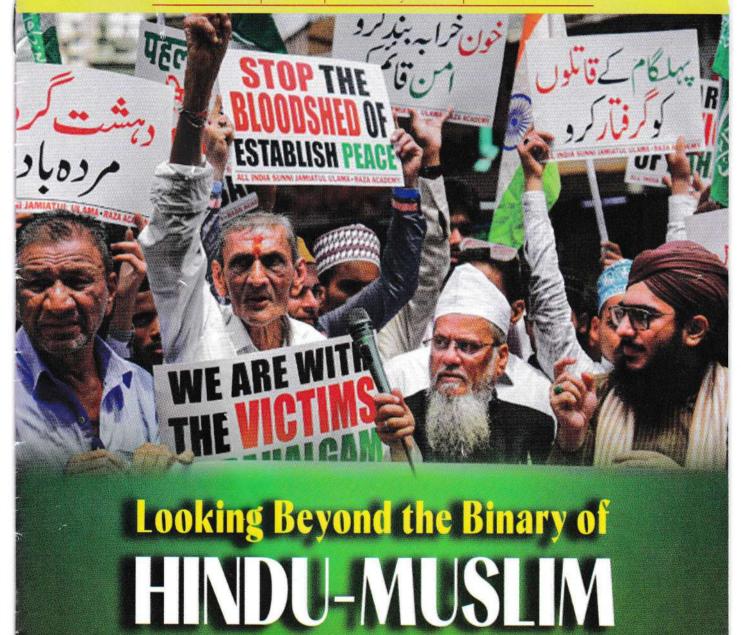
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THE WAQF

Amendment Act 2025

A CALL TO CONSCIENCE AND CONSTITUTIONAL DUTY



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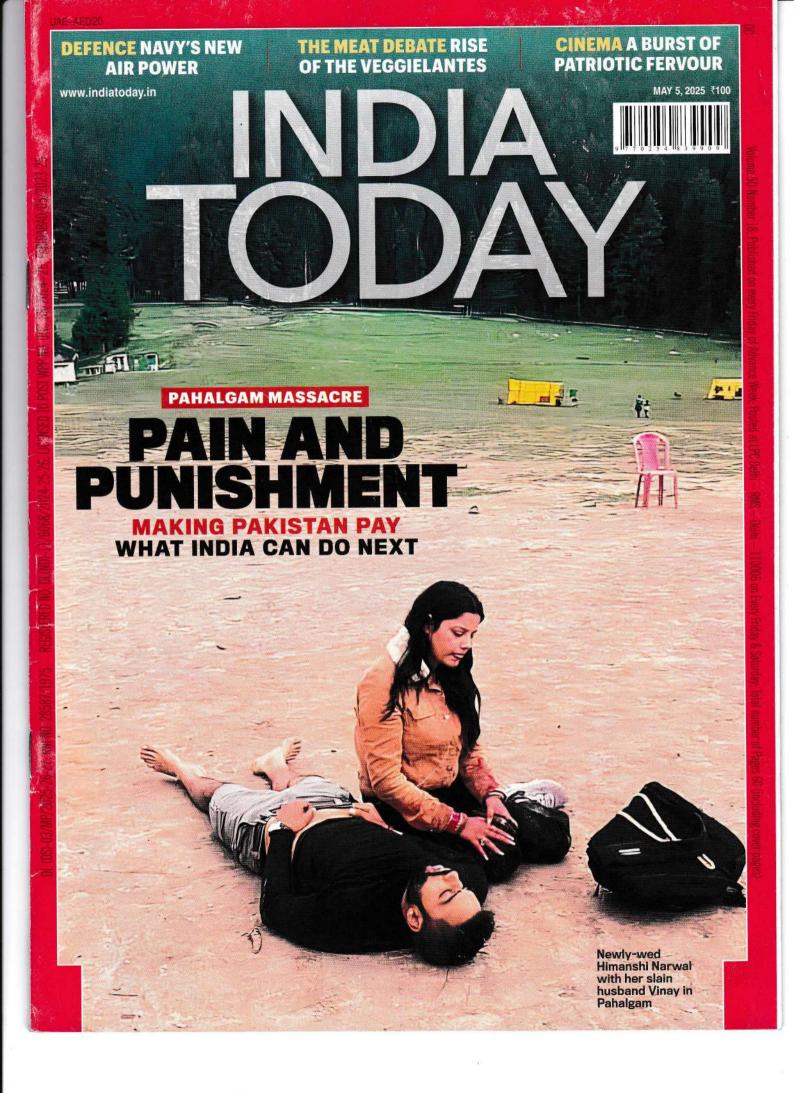


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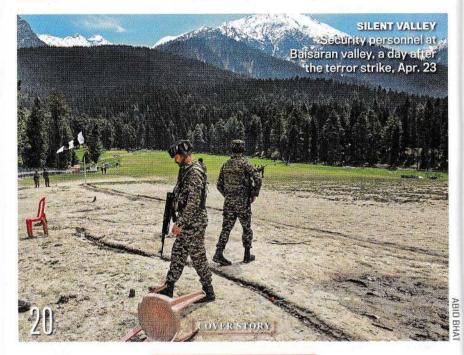
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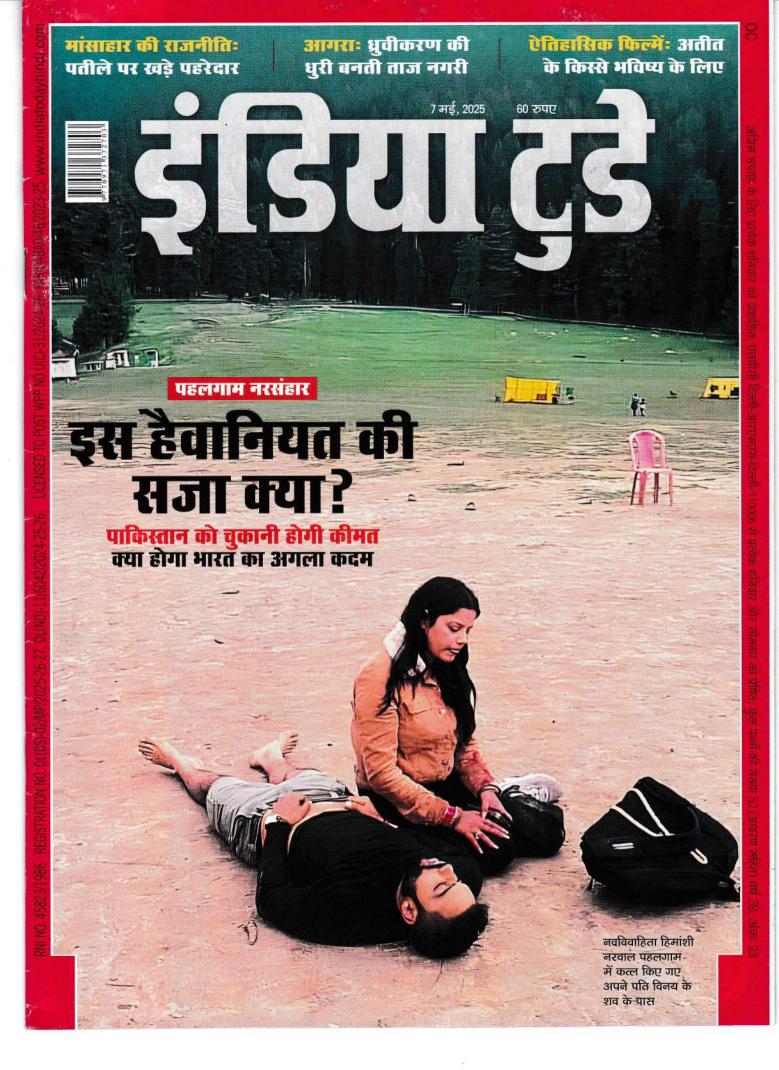






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चेयरमैन और प्रधान संपादकः अरुण पूरी वाइस चेयरपर्सन और कार्यकारी प्रधान संपादकः कली पुरी युप चीफ एञ्जीक्यूटिव ऑफिसरः दिनेश भाटिया युप एडिटोरियल डायरेक्टरः राज चेंगप्पा चीफ एञ्जीक्यूटिव ऑफिसरः मनोज शर्मा एडिटरः सौरभ द्विवेदी डिप्टी एडिटरः मोहम्मद वक्रास सीनियर एसोसिएट एडिटरः शिवकेश मिश्र, प्रतीक्षा एसोसिएट एडिटरः पवन वर्मा असिरटेंट एडिटरः मनीष दीक्षित, सुमित सिंह वरिष्ठ विशेष संवाददाताः हिमांशु शेखर राज्य ब्यूरोः आशीष मिश्र (लखन्ड), पुष्यमित्र (पटना), आनंद चौधरी (जयपुर), एम.जी. अरुण (मुंबई), राहुल नरोव्हा (भोपाल), अमरनाथ के, मेनन (हैदराबाद) जुप क्रिएटिव एडिटरः नीलांजन दास डिप्टी आर्ट डायरेक्टरः चंद्रमोहन ज्योति असिस्टेंट आर्ट डायरेक्टरः असित रॉय **ग्रुप फोटो एडिटरः** बंदीप सिंह **फोटो डिपार्टमेंट**ः चंद्रदीप कुमार, राजवंत रावत, अरुण कुमार मंदार सुरेश देवधर (मुंबई) डिप्टी विजुअल रिसर्च एडिटरः प्रभाकर तिवारी चीफ फोटों रिसर्चरः सलोनी वैद प्रिंसिपल फोटो रिसर्चरः जोधा सिंह अधिकारी प्रोडक्शन चीफः अभिनव पुगला

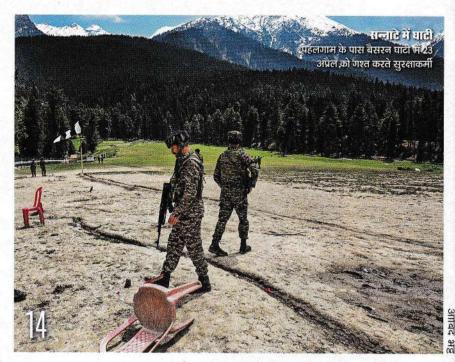
चीफ ऑपरेटिंग ऑफिसर : सुपर्णा कुमार

इंपैक्ट टीम सीनियर जनरल मैनेजरः जीतेंद्र लाड (वेस्ट), सैयद नवीद (चेन्नै) ग्रुप चीफ मार्केटिंग ऑफिसरः विवेक मल्होत्रा सेल्स एवं ऑपरेशन नेशनल हेड (डिस्टीब्युशन): दीपक भड़ जनरल मैनेजरः राजीव गांधी (नॉर्थ) रीजनल सेल्स मैनेजरः योगेश गोधनलाल गौतम (वेस्ट)



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- लिविंग मीडिया इंडिया लि. विश्व भर में सर्वाधिकार सुरक्षित. किसी भी रूप में सामग्री की नकल प्रतिबंधित. इंडिया दुडे अनिमंत्रित प्रकाशन सामग्री को लौटाने की . जिम्मेदारी स्वीकार नहीं करता.
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आवरण कथा

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पाकिस्तान को चुकानी होगी कीमत. क्या होगा भारत का अगला कदम

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कर्नाटक

35 गल अदफ 35 गई गणना

कर्नाटक सामाजिक और शैक्षिक सर्वेक्षण २०१५ को पेश करना सियासी मुद्दा बना.

प्रति किमी वज्रपात के मामले में राज्य 24वें, 30 वजपात मगर मृतकों की संख्या के का कहर ऐतिहासिक फिल्में

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फिल्म निर्माता इतिहास के भूले-बिसरे किरसों को सामने लाने के लिए देश के अतीत को खंगाल कर रहे.



पाठकों को सलाह दी जाती है कि पत्रिका में प्रकाशित किसी भी सेवा या व्यक्ति के विज्ञापन और प्रचार से संबंधित सामग्री से वचनबद्धता कायम करने, पैसा भेजने या खर्च करने से पहले उचित जांच-पड़ताल कर लें. विज्ञापनदाताओं के किसी भी दावे का उत्तरदायित्व इंडिया टुडे ग्रुप का नहीं है. ऐसे किसी भी तरह के दावों को विज्ञापनदाता अगर नहीं पूरा करता है तो इंडिया टुडे ग्रुप के प्रकाशनों के मुद्रक, प्रकाशक, एडिटर-इन-चीफ और एडिटर इसके लिए जिम्मेदार नहीं होंगे.

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DATA DRIVE

Demystifying the mystery spinners

BIG INTERVIEW

Treesa & Gayatri on cloud nine

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ARCHITECT-TURNED-MYSTERY SPINNER VARUN
CHAKARAVARTHY BELIEVES HIS BEST IS YET TO COME





Saturday, May 10, 2025

Indian Premier League

- **Data Drive** Tactical resilience of T20's mystery spinners
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- 36 IPL Diary Thrilling action on the field and captivating stories beyond it



Cover Story Varun Chakaravarthy

The KKR spinner speaks on his journey, focusing on consistency, refining skills and adapting to

Cover: Varun Chakaravarthy (Kolkata Knight Riders)

conditions

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Volume LXV, No. 14

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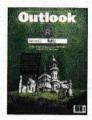
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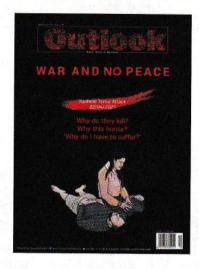
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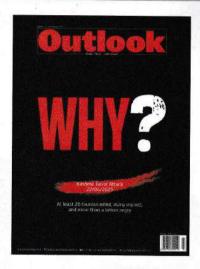


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THE OTHER COVER DESIGNS FOR THIS ISSUE

The young bride sitting next to her husband's body became the heartbreaking, lasting image of the terror attack in Pahalgam. A sketch of this image, and a question asking WHY, to this senseless killing were *Outlook's* other cover options for this issue.

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In the aftermath of the terrorist attack in Pahalgam, Kashmir, questions rise, demanding urgent answers

By Toufiq Rashid & Ishfaq Naseem

16 | THE SIREN IS WAILING

It is clear that India will retaliate. But a war between the nuclear-armed neighbours is a nightmare not just for India and Pakistan, but for the entire region

By Seema Guha

22 | ECHOES OF MOURNING

Amid emotional funerals, salutations and promises of justice, the families of those killed in Pahalgam are struggling to make sense of the unforeseen tragedy

By Avantika Mehta, Trisha Majumder & Jinit Parmar

74 | IS WAR AN OPTION?

The sheer uncertainty and costs of war, present levels of preparedness and the nuclear balance discount war as a rational option for India, certainly at the present stage

By Ajai Sahni

ON THE COVER: Photographs of the 26 victims who were gunned down in Pahalgam on April 22, 2025

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PAHALGAM MASSACRE

INDIA'S MILITARY OPTIONS

We are giving our forces a lot more muscle DEFENCE MINISTER RAJNATH SINGH AT THE WEEK DEFENCE CONCLAVE

SPECIAL ARTICLES

Lt Gen D.S. HOODA (retd): India's fightback

Lt Gen S.L. NARASIMHAN (retd): The China factor

Lt Gen RAKESH SHARMA (retd): Moves of Asim Munir



DEFENCE CONCLAVE FORCE OF THE FUTUR

THEWEEK

DEFENCE CONCLAVE 2025

FORCE OF THE FUTURE



IMBINED FORCE

Counter-terrorism efforts are being strengthened by a government-led civil society outreach aimed at uniting the public against terrorism

At THE WEEK's Defence Conclave.

Defence Minister Rainath Singh spelt out India's military option at this critical juncture



OUR DEFENCE DETERRENCE Rajnath Singh

PLUS



Winning this battle requires more than punishing perpetrators

Lt Gen D.S. Hooda (retd)



This is a fight in which India has to do the heavy-lifting

Lt Gen S.L. Narasimhan (retd)



Pakistan's democratic decline has worsened under Gen Munir Lieutenant General Rakesh

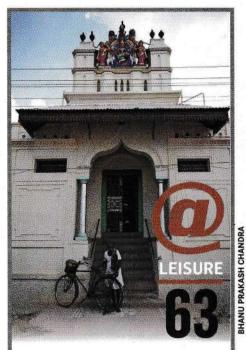
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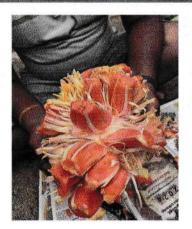
POPE'S FAREWELL

Smell of flowers in the air, shuffle of pilgrims' feet, sweat of bodies under the Roman sun-witnessing Pope Francis's final journey





Most Chettinad mansions in south Tamil Nadu now stand as faded echoes of their former grandeur, though a few Chettiars are making efforts to restore them



A special jackfruit variety, planted by and named after his father, fetches S.S. Paramesha over ₹1 crore annually

COLUMNS

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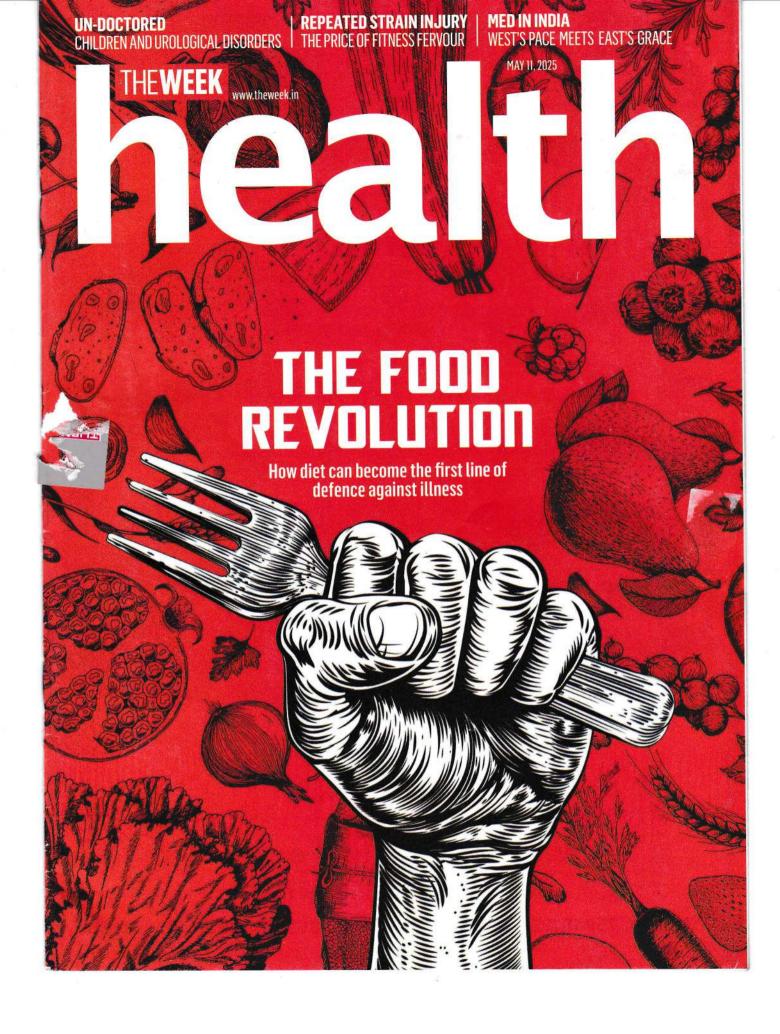
At 59, Omar stands at a unique moment in history. His call to "stand together as Indians-not just as Kashmiris"—was the most stirring part of his address. He admitted he can't control a "terrorist with a gun" but can definitely "end militancy if people are with us".

COVER PHOTO RAHUL R. PATTOM COVER IMAGING BINESH SREEDHARAN

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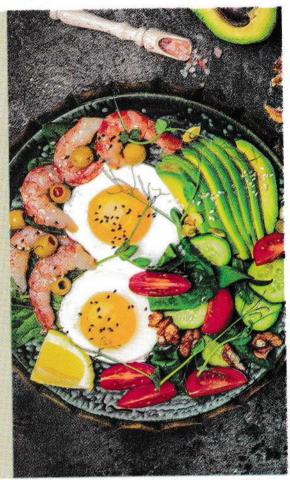
24 COVER STORY

DIET THERAPY

An April 2025 report revealed that 85 per cent of fatty liver cases in India were among non-alcoholics, with obesity emerging as the culprit in 76 per cent of cases. The report also said that non-communicable diseases—including diabetes, hypertension, heart disease and obesity—are now the leading causes of death in India. The key contributing factor towards this trend is poor diet. Indeed, India's malnutrition crisis begins with the health care system's failure to promote the benefits of breastfeeding. It continues in weaning practices, and dietary mistakes then become the norm. Now, health experts are advocating eating right to not just fight diseases, but to prevent them



10 food myths, debunked: Dr Vijaya Sarathi of Vydehi Institute of Medical Sciences and Research Centre, Bengaluru



HUTTERSTOCK

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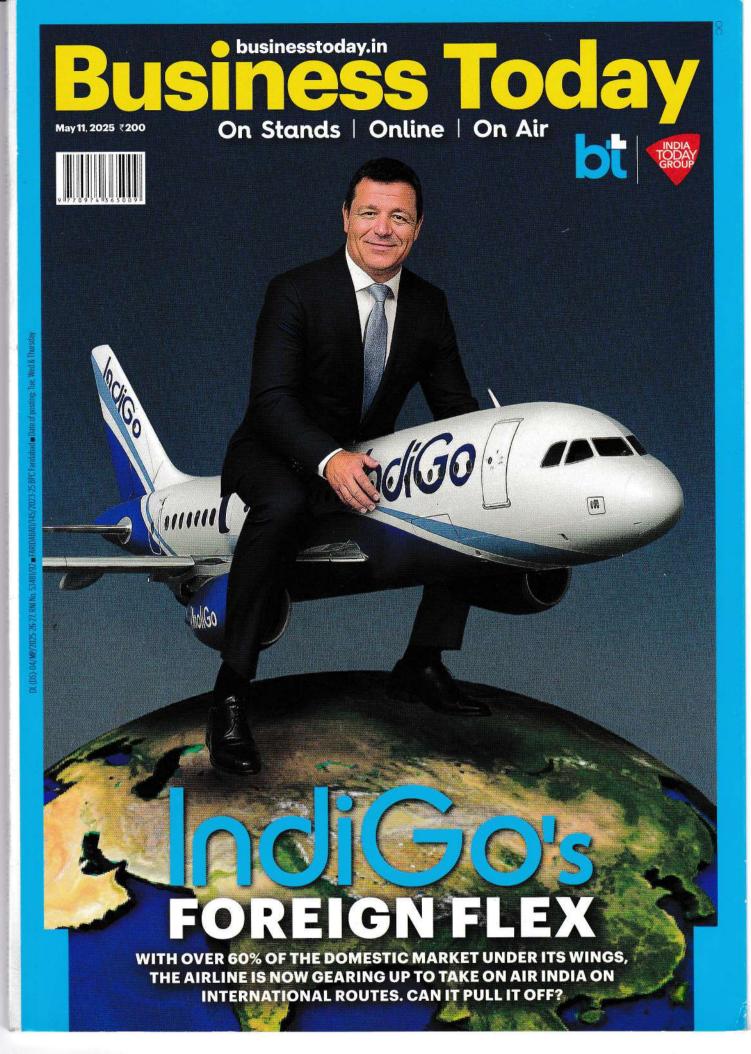
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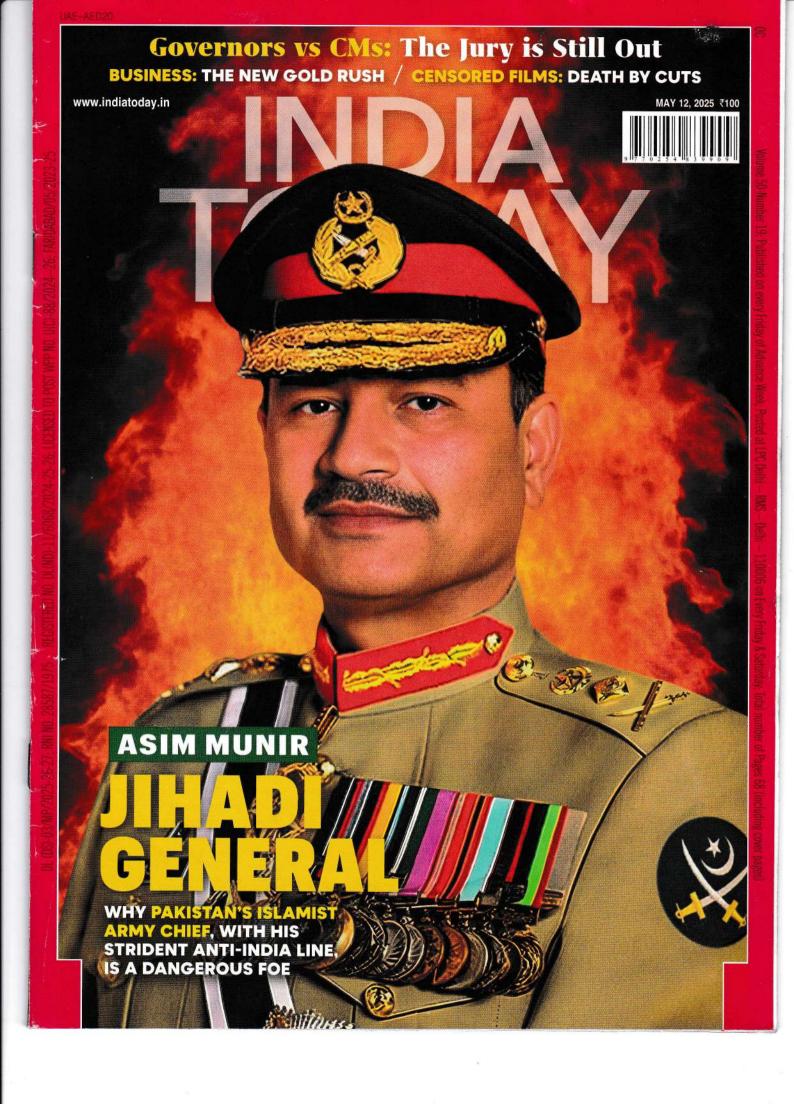
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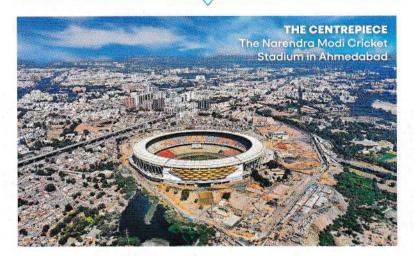
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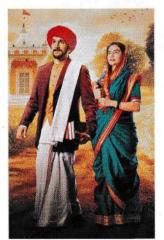
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चेयरमैन और प्रधान संपादकः अरुण पुरी वाइस चेयरपर्सन और कार्यकारी प्रधान संपादकः कली परी ग्रुप चीफ एग्जीक्यूदिव ऑफिसरः दिनेश भाटिया युप एडिटोरियल डायरेक्टरः राज चेंगप्पा चीफ एग्जीक्यूटिय ऑफिसरः मनोज शर्मा एडिटरः सौरभ द्विवेदी डिप्टी एडिटरः मोहम्मद वक्रास सीनियर एसोसिएट एडिटरः शिवकेश मिश्र, प्रतीक्षा एसोसिएट एडिटरः पवन वर्मा असिस्टेंट एडिटरः मनीष दीक्षित, सुमित सिंह वरिष्ठ विशेष संवाददाताः हिमांशु शेंखर राज्य ब्यूरोः आशीष मिश्र (लखनऊ), पुष्यमित्र (पटना), आनंद चौधरी (जयपुर), एम.जी. अरुण (मुंबई), राहुल नरोन्हा (भोपाल), अमरनाथ के. मेनन (हैदराबाद) ग्रुप क्रिएटिव एडिटरः नीलांजन दास **डिप्टी आर्ट डायरेक्टर**ः चंद्रमोहन ज्योति असिस्टेंट आर्ट डायरेक्टरः असित रॉय ग्रुप फोटो एडिटरः बंदीप सिंह फोटो डिपार्टमेंटः चंद्रदीप कुमार, राजवंत रावत, अरुण कुमार मंदार सुरेश देवधर (मुंबई) डिप्टी विजुअल रिसर्च एडिटरः प्रभाकर तिवारी चीफ फोटो रिसर्चरः सलोनी वैद प्रिंसिपल फोटो रिसर्चरः जोधा सिंह अधिकारी प्रोडक्शन चीफः अभिनव पुगला

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इपेक्ट टीम सीनियर जनरल मैनेजरः जीतेंद्र लाड (वेस्ट), सैयद नवीद (चेब्बे) ग्रुप चीफ मार्केटिंग ऑफिसरः विवेक मल्होत्रा सेल्स एवं ऑपरेशन नेशनल हेड (डिस्ट्रीब्यूशन)ः दीपक भट्ट जनरल मैनेजरः राजीव गांधी (बॉर्थ) रीजनल सेल्स मैनेजरः योगेश गोधनलाल गौतम (वेस्ट)



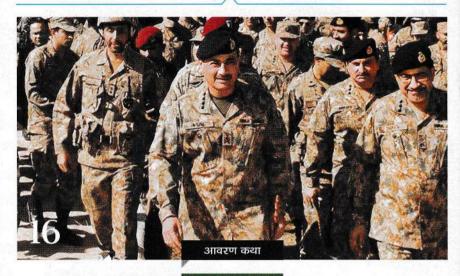
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हद दर्जे की भारत विरोधी नीतियों वाला पाकिस्तान का यह इस्लामवादी सेना प्रमुख आखिर क्यों है इतना खतरनाक दुश्मन.



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आवरण फोटो मोंटाजः बंदीप सिंह



पाठकों को सलाह दी जाती है कि पत्रिका में प्रकाशित किसी भी सेवा या व्यक्ति के विज्ञापन और प्रचार से संवंधित सामग्री से वचनबद्धता कायम करने, पैसा भेजने या खर्च करने से पहले उचित जांच-पड़ताल कर लें. विज्ञापनदाताओं के किसी भी दावे का उत्तरदायित्व इंडिया टुडे ग्रुप का नहीं है. ऐसे किसी भी तरह के दावों को विज्ञापनदाता अगर नहीं पूरा करता है तो इंडिया टुडे ग्रुप के प्रकाशनों के मुद्रक, प्रकाशक, एडिटर-इन-चीफ और एडिटर इसके लिए जिम्मेदार नहीं होंगे.

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Director, Century Plyboards India



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SAJJAN BHAJANKA. Chairman, Century Plyboards India

TRIPLING REVENUES. REDEFINING SCALE. CENTURY PLYBOARDS' RS 12,000 CRORE **GAME PLAN IS UNDERWAY**

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IS DIFFERENT ITS TASTE OF EQUALITY WOWS PRESIDENT MURMU

A PRIEST'S OFFERING MOVIE MADE WITH ARTIFICIAL INTELLIGENCE

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Integrated action by forces

Gen Asim Munir is trapped by terror

On the brink every moment at the LoC



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Following the deadly attack on tourists by Pakistan-sponsored terrorists, India has struck with unprecedented force. With no signs of de-escalation, it remains to be seen how long this confrontation will last. Also: How was Operation Sindoor planned?

AN EYE FOR AN EYE

PLUS

Ground report from border villages along the LoC Col (retd) Nilesh Kunwar

Should Gen Munir decide to escalate the situation, he would be doing so at his own peril

Gp Capt (retd) R.K. Narang

The aerial technologies will play a critical role in building deterrence

Commodore (retd) R.S. Vasan

Top military echelon in Pakistan would now factor in the element of surprise from the seas as a real threat

IMAGING BINESH SREEDHARAN



MAHARASHTRA

A new expressway project has farmers across Marathwada up in arms

WORLD

India and the UK can forge a common future, and racism and hate crimes need not come in the way, says Lisa Nandy, British secretary of state for culture

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Our message to the world is clear. We do not seek conflict, but will not submit to terrorism. Our hand is extended in peace, but it will not tremble when forced to act. We are a civilisation rooted in compassion, but we are also a republic forged in courage and resolve.

COVER PHOTO SHUTTERSTOCK COVER DESIGN BINESH SREEDHARAN

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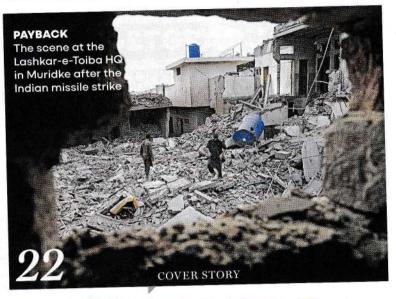
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Is It War?

Missiles, drones, fighter jets, blackouts, mock drills, fake news, blood and tears. India and Pakistan are on the brink of a war, as the ominous sirens blare again

The daughter of a woman who was killed by a Pakistani mortar shell shrapnel while they were travelling in a car in Rajarwani village, Uri region, Jammu and Kashmir, on May 9, 2025



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 किसी भी रूप में सामग्री की नकल प्रतिबंधित.
 इंडिया टुंडे अनिमंत्रित प्रकाशन सामग्री को लौटाने की जिम्मेदारी स्वीकार नहीं करता.
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- िलॉवंग मीडिया इंडिया लि. के लिए मुद्रक एवं प्रकाशक मनोज शर्मा द्वारा एफ-२६, फर्स्ट फ्लोर, कनॉट प्लेस, नई दिल्ली-110001 से प्रकाशित और थॉमसन प्रेस इंडिया लि., 18-35, माइलस्टोन, दिल्ली-मधुरा रोड, फरीदाबाद-121 007 (हरियाणा) में मुद्रित. संपादक: राज चेंगप्पा

इस सप्ताह

सुरिर्वयाः भारत-ब्रिटेन मुक्त व्यापार समझौता पेज 6 **राज्य दर्पणः** उत्तर प्रदेश में दलितों को पाले में लाने के दांवपेच पेज 10





पाकिस्तान का खतरनाक दांव और उससे निबटने के हमारे उपाय

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28 भारतीय जनता पार्टी का नया गेमप्लान

वर्षों तक जाति जनगणना को लेकर अस्पष्ट रवैया अपनाने के बाद भाजपा ने हरी झंडी दिखाने का दांव खेला, बेशक यह बड़ा जुआ है. लैंड सीलिंग ऐक्ट

33 अदालतों में भटक रहे भूमिहीन

पचपन साल पहले लागू हुए लैंड सीलिंग ऐक्ट से जुड़े पश्चिमी चंपारण के 93 मामले आज भी बिहार की सात अदालतों में चक्कर खा रहे.

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विवक कॉमर्स और ई-कॉमर्स की कम कीमतों और एआइ-एल्गोरिद्म आधारित बिक्री के आगे देश के रिटेल दुकानदार पानी मांग रहे. बातचीतः नील मोहन

40 ''यूट्यूब ऐसा मंच है जहां क्रिएटर चमक सकते हैं''

यूट्यूब के सीईओ नील मोहन एक एक्सक्लूसिब इंटरव्यू में बता रहे हैं कि कंपनी के ग्लोबल क्रिएटिव ईकोसिस्टम में भारत की क्या अहमियत है.

आवरणः नीलांजन दास



पाठकों को सलाह दी जाती है कि पत्रिका में प्रकाशित किसी भी सेवा या व्यक्ति के विज्ञापन और प्रचार से संबंधित सामग्री से वचनबद्धता कायम करने, पैसा भेजने या खर्च करने से पहले उचित जांच-पड़ताल कर लें. विज्ञापनदाताओं के किसी भी दावे का उत्तरदायित्व इंडिया टुडे ग्रुप का नहीं है. ऐसे किसी भी तरह के दावों को विज्ञापनदाता अगर नहीं पूरा करता है तो इंडिया टुडे ग्रुप के प्रकाशनों के मुद्रक, प्रकाशक, एडिटर-इन-चीफ और एडिटर इसके लिए जिम्मेदार नहीं होंगे.





Indian Premier League

- **Analysis** Inside K. L. Rahul's T20 rebuild
- **Photoline** All the action from the league as play-offs race heats up



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Bowlers find their groove



In IPL 2025, explosive batting has been met with a strategic bowling response and run-rates kept in check despite high expectations.

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Football Liverpool is back on top in England

Olympic dream

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AFTER PAKISTAN, INTO THE TRUMP STORM

The tension with Pakistan seems to have fizzled out after a firm response. But just as the dust was settling, US President Donald Trump entered the scene with a bang. The challenge now is to play it smart with Trump, even as India continues to push Pakistan to the wall on terrorism

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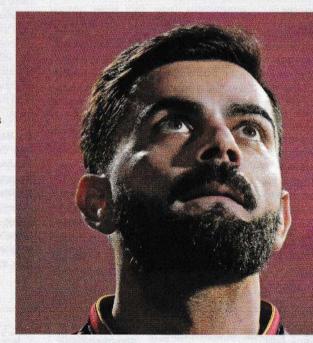
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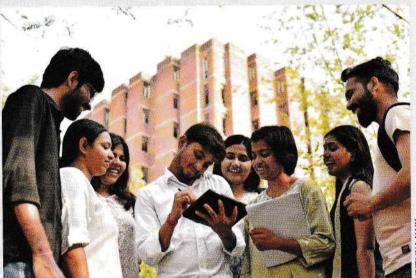
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As someone who has participated in India-Pakistan track

II dialogues more than two dozen times over the years, including in Pakistan, my experience has been dismal. Their continual cycle of blatantly denying support for terror attacks, followed by partial acknowledgment months later, regularly broken commitments, and insistence on continued talks even as they launch the next terror attack, is simply not worth entertaining.



BEST UNIVERSITIES

India's leading universities are boldly expanding their frontiers to new horizons and promoting learning and AI literacy

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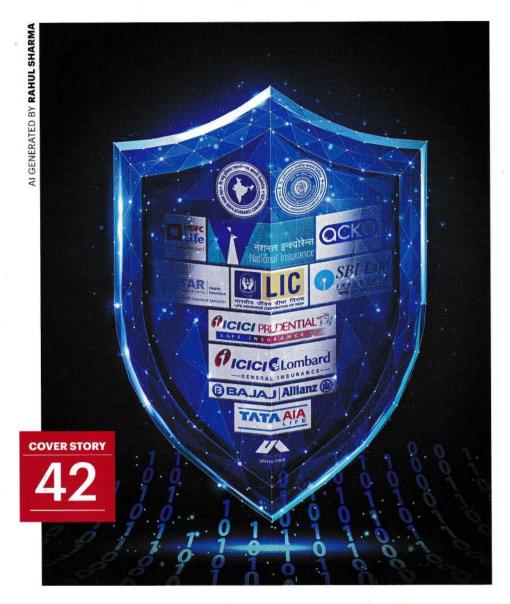
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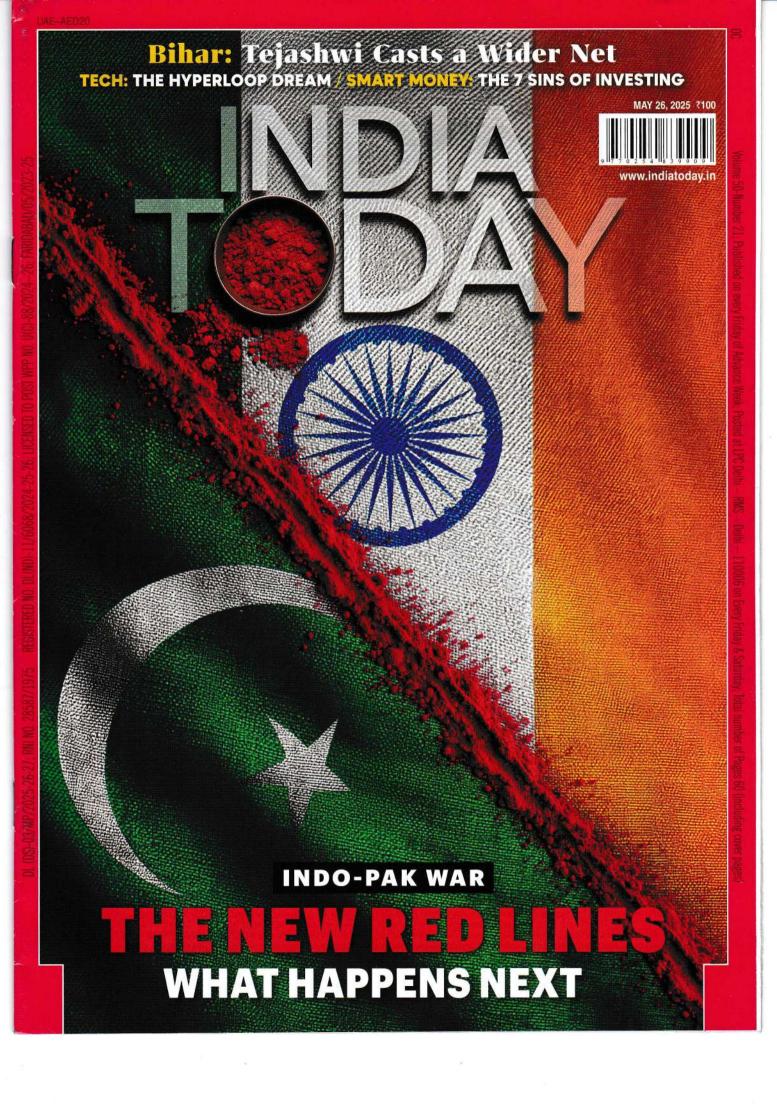
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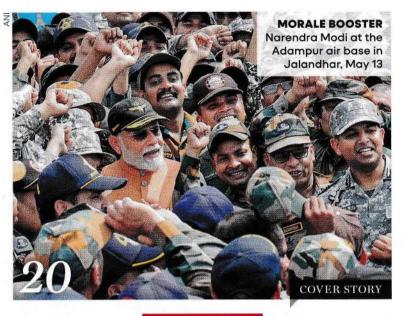


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ताड़ी बनाम नीरा

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बिहार में पासी जाति के लोग ताड़ी और नीरा के सवालों में उलझे. तेजस्वी यादव ने अपनी सरकार बनने पर ताड़ी पर से प्रतिबंध हटाने की घोषणा की.

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उच्च शिक्षा की नियामक संस्था यूजीसी समेत कई केंद्रीय विश्वविद्यालय और प्रमुख संस्थान लंबे समय से अपने शीर्ष नेतृत्व की नियुक्ति का इंतजार कर रहे.

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पाठकों को सलाह दी जाती है कि पत्रिका में प्रकाशित किसी भी सेवा या व्यक्ति के विज्ञापन और प्रचार से संबंधित सामग्री से वचनबद्धता कायम करने, पैसा भेजने या खर्च करने से पहले उचित जांच-पड़ताल कर लें. विज्ञापनदाताओं के किसी भी दावे का उत्तरदायित्व इंडिया टुडे ग्रुप का नहीं है. ऐसे किसी भी तरह के दावों को विक्रापनदाता अगर नहीं पूरा करता है तो इंडिया टुडे ग्रुप के प्रकाशनों के मुद्रक, प्रकाशक, एडिटर-इन-चीफ और एडिटर इसके लिए जिम्मेदार नहीं होंगे.

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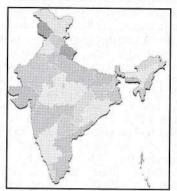
India & The World

Indian Economy

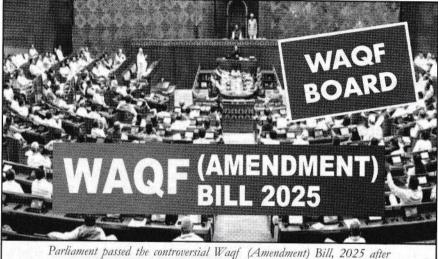
Group Discussion

Persons In News

INDIA Burning Topics



- ★ Parliament Passes
 Contentious Waqf
 (Amendment) Bill, 2025
- ★ India Launches 'Operation Brahma' in Myanmar
- ★ Kerala Becomes First State To Establish Senior Citizens Commission
- ★ India Successfully Test-fires Astra Missile From LCA Tejas
- ★ Union Cabinet Approves Revised Rashtriya Gokul Mission
- ★ India-Mauritius Upgrade Ties To 'Enhanced Strategic Partnership'
- ★ ISRO & SCL Develop High-Speed Microprocessors Vikram & Kalpana
- ★ IndiaAI Mission Unveils AIKosha Among Several New AI Initiatives
- ★ Madhav National Park Becomes India's 58th Tiger Reserve
- ★ India Signs \$248 Mn. Deal With Russia For Advanced Battle Tank Engines
- ★ India Launches C-3 Alliance For Sustainable Development
- ★ First-ever Survey Finds 6,327 River Dolphins Across India
- ★ Government Grants Navratna Status To IRCTC & IRFC



Parliament passed the controversial Waqf (Amendment) Bill, 2025 after marathon debates, with Rajya Sabha clearing it on April 4, 2025.

Parliament Passes Contentious Waqf (Amendment) Bill, 2025

The controversial Waqf (Amendment) Bill, 2025, which ignited heated polarising debates both inside and outside Lok Sabha and Rajya Sabha for quite some time, was finally passed by Parliament with the Upper House clearing it in the wee hours of April 4, 2025. Along with that, the Parliament also passed the Mussalman Wakf (Repeal) Bill, 2025.

While the Waqf (Amendment) Bill, 2025, which aims to update the Waqf Act, 1995, proposes sweeping changes in regulation and governance of Muslim Waqf properties and settlement of related disputes, the Mussalman Wakf (Repeal) Bill, 2025 seeks to repeal Wakf (Act, 1923, which was created during British rule and is now outdated. It is to be noted that in Islamic tradition, a 'waqf' is a charitable or religious donation made by Muslims for the benefit of the community. Such properties cannot be sold or used for any other purpose.

The Rajya Sabha approved the contentious Waqf (Amendment) Bill, 2025 after a debate for around 14 hours, with 128 members voting in favour and 95 members voting against the legislation. Earlier, the Bill sailed through Lok Sabha by a margin of 56 votes (288-232) after a midnight vote on April 3, 2025, capping a marathon 12-hour debate.

Prime Minister Mr. Narendra Modi called the passage of Bills a "watershed moment", saying the Bills will help marginalised people who have been denied voice and opportunity.

During the debates on the Waqf (Amendment) Bill, 2025 in Parliament, the Opposition accused the BJP-led NDA Government of interference in Muslim religious affairs in contravention of the Constitution. However, this charge was rejected by Union Home Minister Mr. Amit Shah and Union Minority Affairs Minister Mr. Kiren Rijiju who asserted in Parliament that the Bill was not anti-Muslim and would rather benefit crores of poor members of the community. Meanwhile, the Congress announced on April 4, 2025 that it would challenge the constitutionality of the Bill in the Supreme Court.

As per the Government, the Waqf (Amendment) Bill, 2025, aims to strengthen Waqf property management by improving governance, transparency and digitisation. It addresses legal ambiguities, strengthens Waqf Board powers and streamlines registration processes. The Bill establishes a secular, transparent and accountable system for 'waqf' administration.

However, many controversies surround the Bill because it not only proposes changes to how a waqf