

26TH SPECIAL ISSUE

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BASED ON THE PROFITABILITY OF THEIR COMPANIES IN FY25**

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Roshni Nadar Malhotra Chairperson, HCL Technologies **Priya Nair** CEO & MD, HUL



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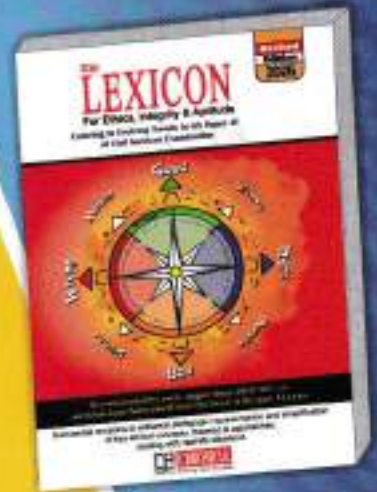
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The topics have been selected by our team of experts based on a careful analysis of questions asked in previous years.

This approach will help aspirants comprehend the subject not as fragmented sections, but as a unified and continuous flow.

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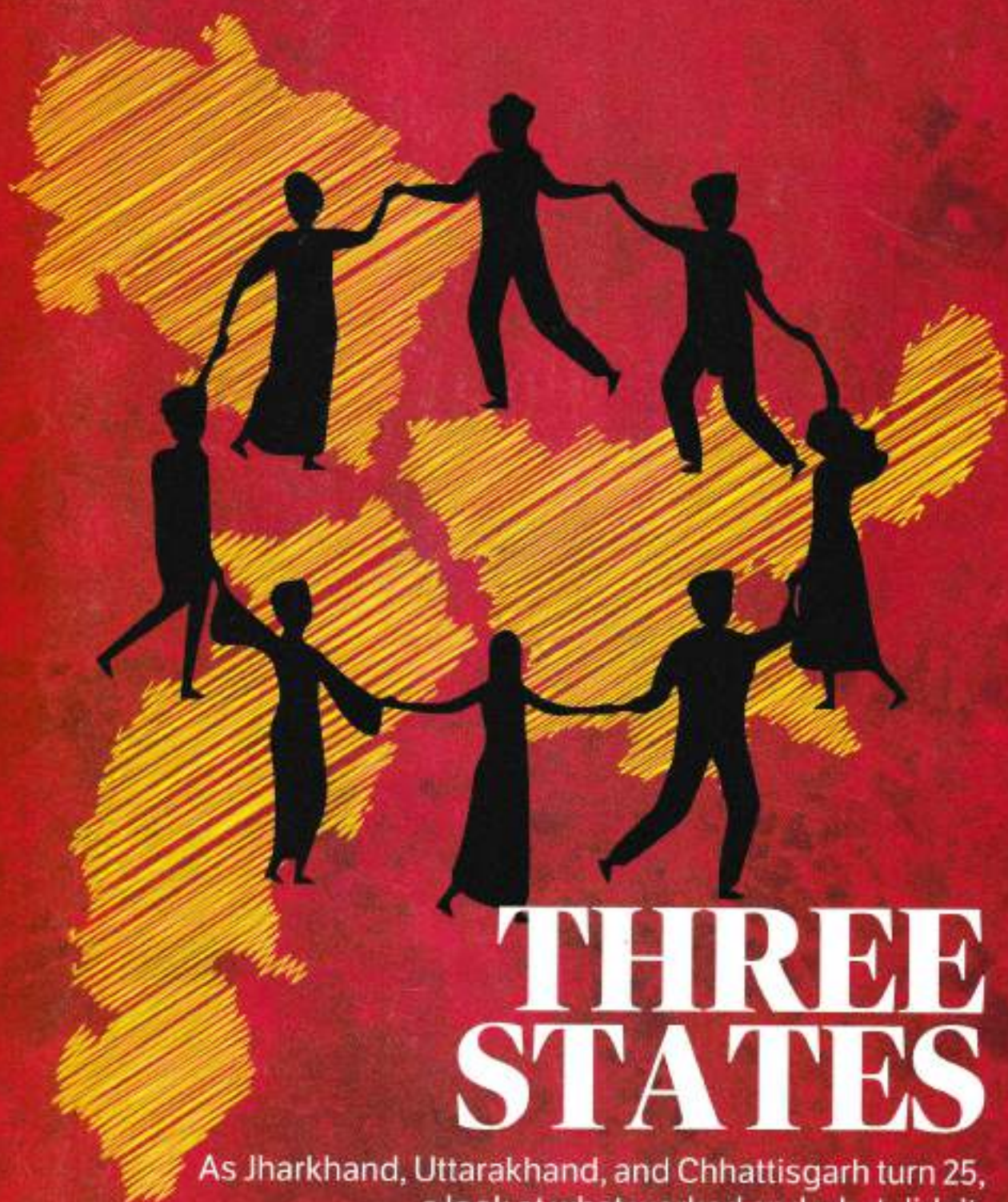
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a look at what worked and what didn't.



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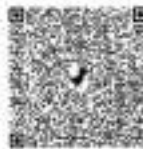
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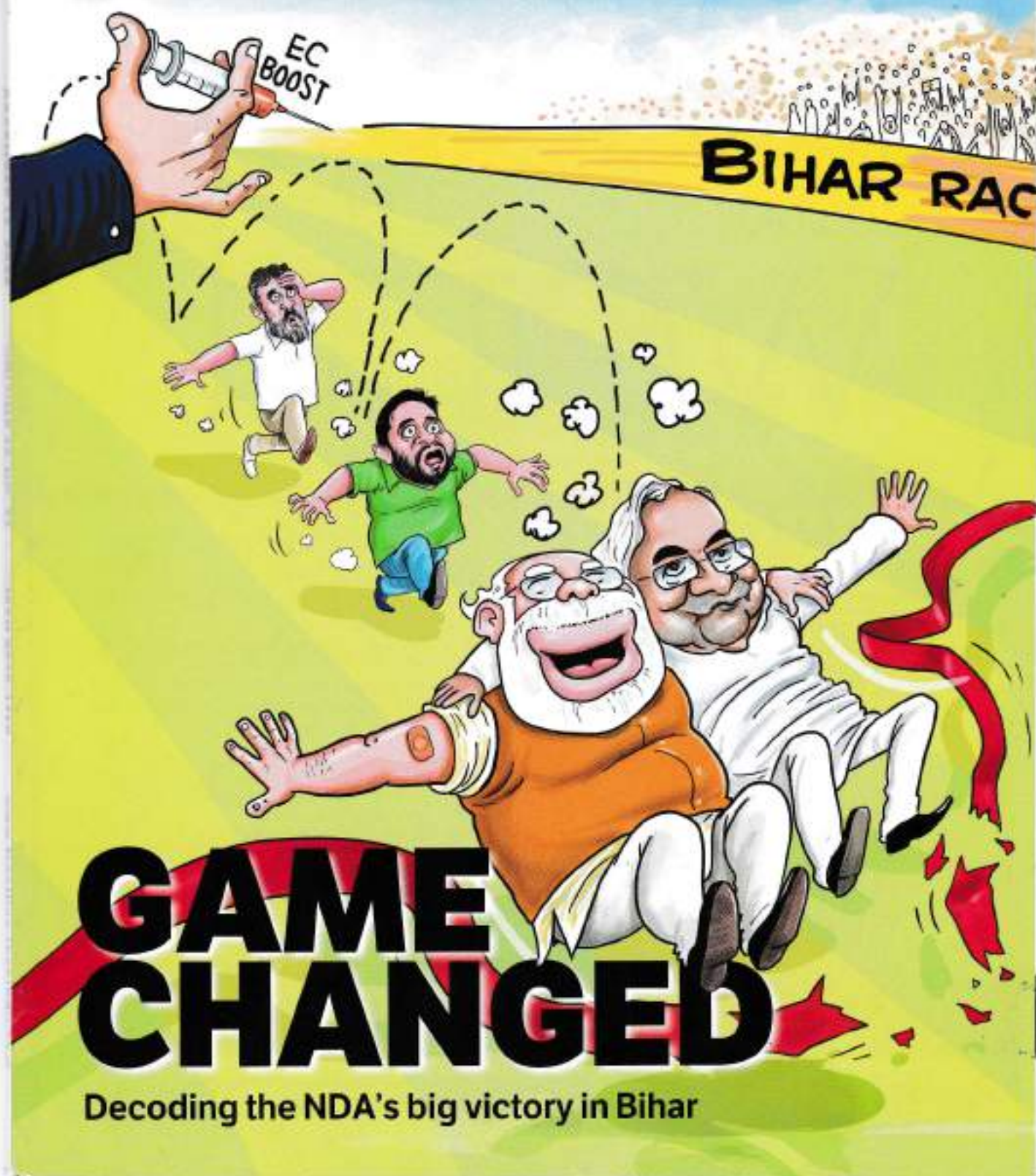


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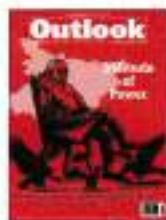
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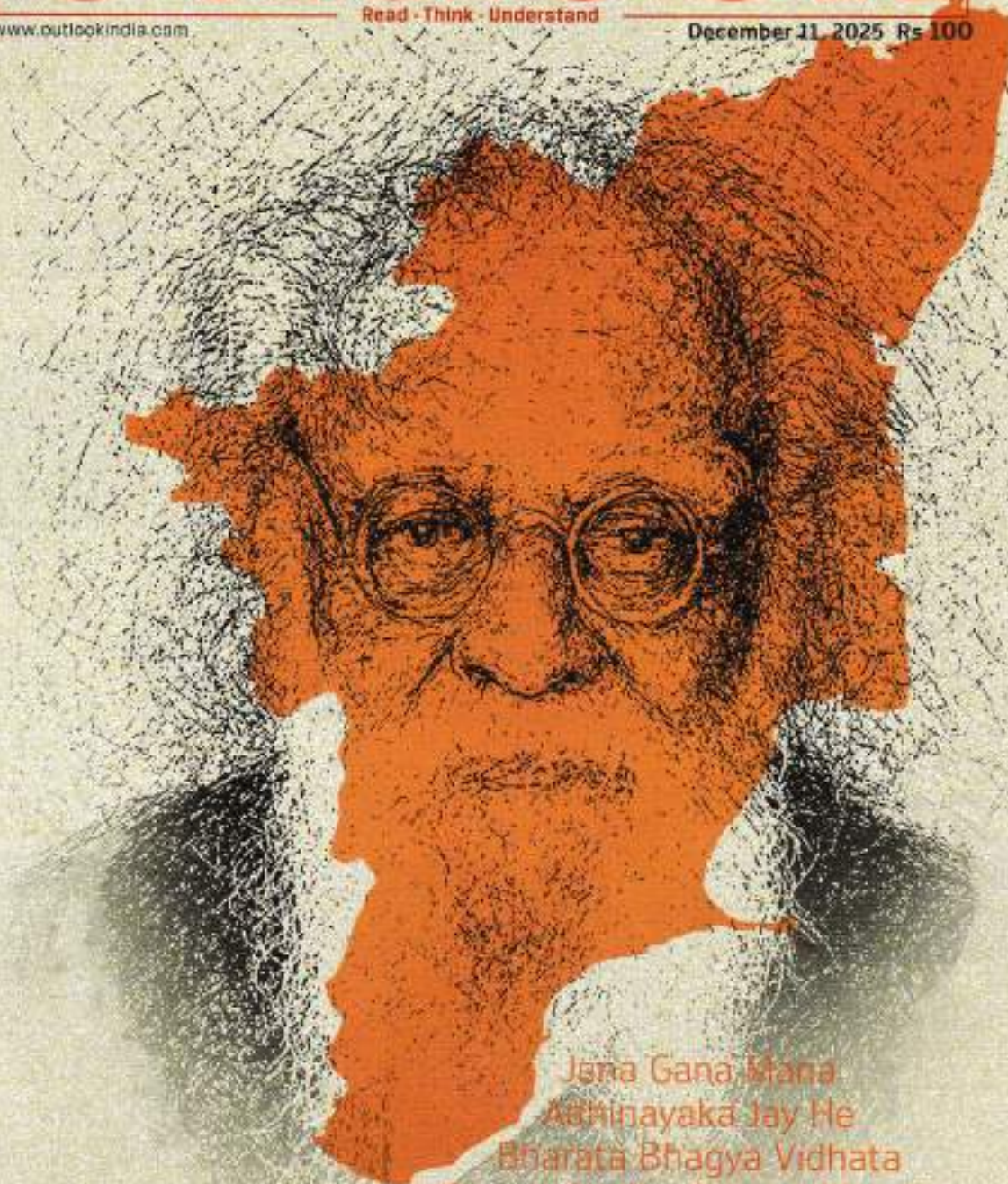
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With the Tamil Nadu elections ahead, will Periyar's
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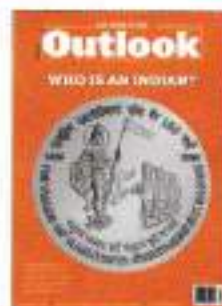
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The narrative of Dravidian vs Aryan, the South vs North, Tamil vs Hindi predates the freedom struggle. A 100 years ago, E. V. Ramasamy 'Periyar' gave it a solid political form through his Self-Respect Movement for the backward castes. It is this citadel, which even today a northern heartland party like the Bharatiya Janata Party (BJP) finds it impossible to break, and which forms all of Tamil Nadu politics—whether it is the Dravida Munnetra Kazhagam (DMK), the All India Anna Dravida Munnetra Kazhagam (AIADMK), the Congress or any other newly-formed political party. A 100 years later, how far-reaching has the impact of the Dravidian Movement been in the hinterland? Has it helped in breaking caste barriers or has it left out the Dalits from its fold? How strong are Periyar's emphases on the federal structure of the country now? This issue of Outlook juxtaposes the various influences of the Dravidian Movement like rationalism and atheism to the present communally charged electoral politics. Outlook's three issues look at the intersection, dilemmas and challenges of the three ideologies and institutions that mark their centenary in 2025—the RSS, the Self-Respect Movement and the Communist Movement. This is the second one of the trilogy.

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How have the Dravidian, Dalit, Communist and Hindutva movements articulated by the RSS and the BJP each engaged with caste?

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Caste boundaries still shape social relations in Tamil Nadu—a state long rooted in self-respect politics

By N. K. Bhoopesh

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Self-respect marriage, a tool moulded by the Dravidian thought leader Periyar, remains a force of socio-political change even a century later

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Charmendra's tenderness revealed itself without any threats to his masculinity

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Hope Bihar can once again be that impossibly noisy village in Phanishwar Nath Renu's *Parti Parikatha*—divided, yes, but still capable of insisting that rights are not favours and development is more than a slogan shouted from a stage

By Ruchira Gupta

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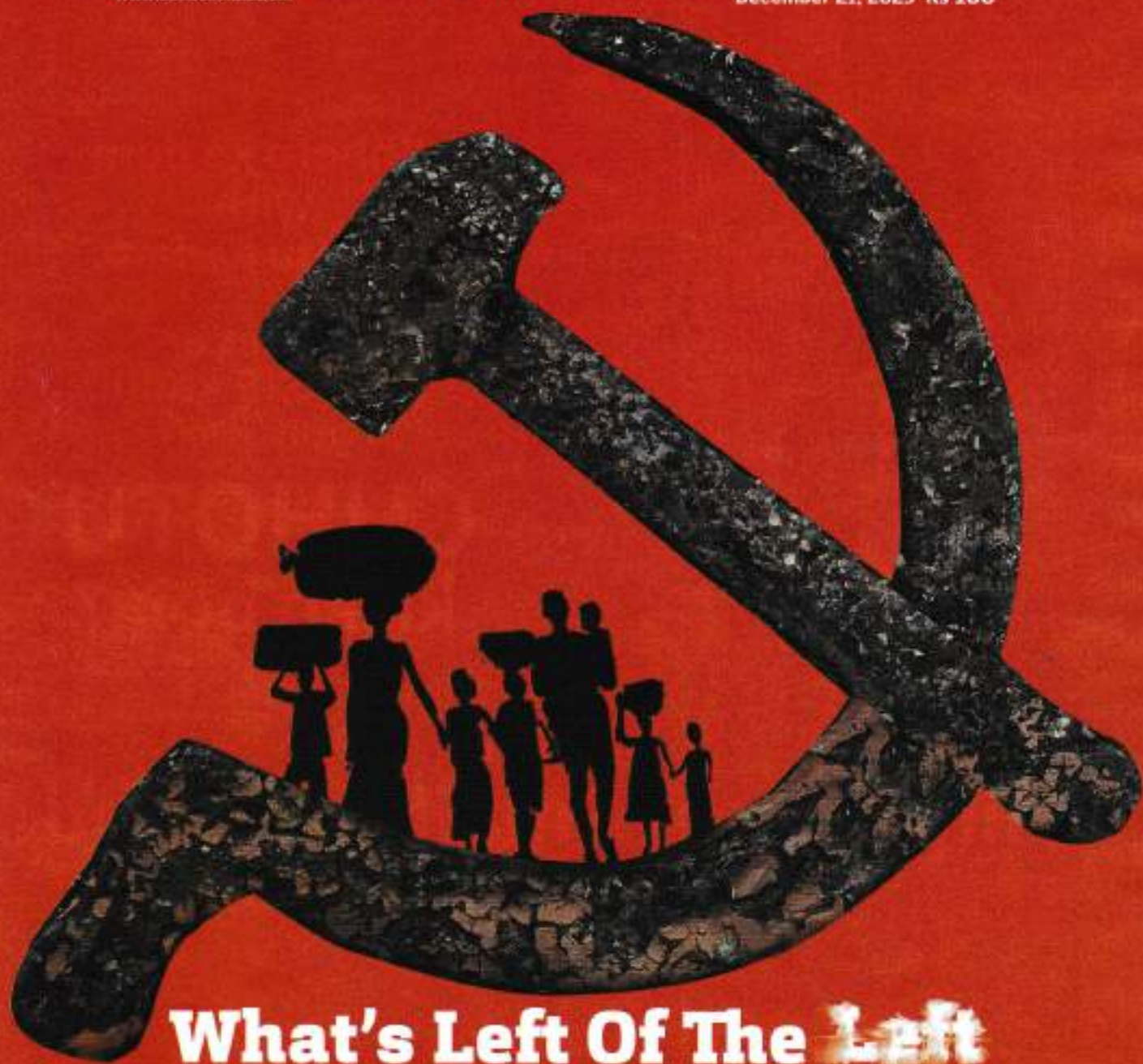
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What's Left Of The Left

As inequality widens in the world, and in India, the time is right for the Left thought to flourish. But does the Indian Left have any spark in them to inspire their cadre?



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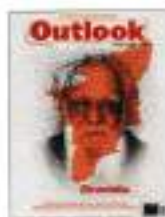
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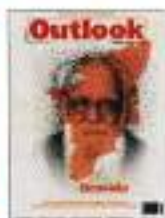


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"NO to the violence of Islam, yes to safer borders, no to mass immigration, yes to work for our people," says Italian Prime Minister Giorgia Meloni. US President Donald Trump calls immigrants aliens; says climate change is a hoax and terms the LGBTQ community 'Left-wing gender insanity'. From Italy to many countries in Europe, from Japan to Argentina and from the US to India, the world is in a rightward lurch. Ultra-nationalism, fear of the other, gender conservatism are washing over most parts of the globe. In such a scenario, where does the Left thought fit? Why is it on the wane even as the world is becoming a more unequal

place? Is a rare win for a Zohran Mamdani, New York's mayor-elect, enough to rekindle some hope of a Left-liberal revival? More specifically, a 100 years after the Communist Party of India was formed, the Left parties in India face the most irrelevance in the face of a robust and muscular Hindutva. In our series on the 100 years of the Rashtriya Swayamsevak Sangh, the Dravidian Movement and the Communist Movement, in this issue we look at the Left. What can they do to keep the red flag flying? How can they connect with the youth? When will the cadres be revitalised?

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Conceptual Topic IAS Supplement - XII



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The Economist

The battle for the future of Hollywood

America's national security strategy

What ails Asia's megacities?

Our economy of the year

DECEMBER 15TH-19TH 2025

EUROPE'S POPULIST RIGHT

Can they be
stopped?



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India's thriving defence tech

America's exodus of Chinese talent

The biology of autism

Our word of the year

DECEMBER 6TH-12TH 2025

How AI is rewiring childhood



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240	40
250	20
260	10
270	5
280	2
290	1
300	0.5

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3 दिसंबर, 2025

60 रुपए

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नीमो फिर चैंपियन

एनडीए के वॉर रूम की अंदरूनी कहानी

आगे क्या हैं चुनौतियां?

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बिहार मुन्नाय

नीमो की जोरदार पटखनी

आगे क्या हैं वनोटियां?

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20



इस सप्ताह

सुखियाँ

जीव-आलोक का खतरा पैजः

राज्या दर्पण

उत्तर प्रदेश: सैब्याही 2027 की पैज 14

▶ **आंतर प्रवेष्टन**

16 नवसलियों को बड़ा झटका

इसी समय के सबसे सतरनाक लड़के यादवी हिजमा की आंध्र प्रदेश में पुलिस मूठभेद में मारे जाने के साथ माओवादी आंदोलन के आत्मे की शराब।

► आपराधिक न्याय प्रणाली

32 कोई नहीं इसका मजरिम

तनसनीलेख केसों में अभियुक्तों के बरी हो जाने से अत्यधिक न्याय प्रणाली की हावागत विफलताएं उजागर.

► **विद्यार्जन**

38 वीरान पड़ी उड़ान की राह

भारत के क्षेत्रीय विमानन का वृद्धि आसमान की सबूतें लिए खोलना था। मगर एयरलाइंस की नामौजूदगी और बीराम रनवे के कारण इस महत्वाकांक्षी योजना के पक्ष बिखर गए।

► **महाराष्ट्र**

42 जमीन के अंधड़ में पवार

बेटे पार्थ से जुड़े विवाहित जमीन के सीधे से उपमुख्यमंत्री अजित पवार जनता की मुद्रा में, स्वामीय विचारों के चुनाव से पहले महायुक्ति की कट भी उजागर

46 पहले से बड़ा और बोलू

पूर्वोत्तर को पृष्ठभूमि और हसी-मजाक तथा जबरदस्त तनाव के साथ ड फैमिली में का तीसरा सीजन शुरू हो गया है।

► गिलेया/जार्जी सेप्टिम की फिल्मों

48 फिर-फिर लौटता मसखरा

थानी पैलिम का ज्ञान भी कोई सानी नहीं. साइलेंट सिनेमा के दौर की उनकी कलात्मकता सबके कुल 12 छोटी-बड़ी फिल्मों का गुलबस्ता लापसगेटजे पर एक साथ.

आवरण फोटो: एएनआइ (आवरण के लिए फोटो को ऑप्टिमाइज किया गया)



पाठकों को बताइ है जहाँ है कि पत्रिका में प्रकाशित किसी भी सेवा का व्यक्ति के विज्ञापन और प्रकार से संबंधित बातों से प्रत्यक्षतया कारण करते, ऐसा मंत्रों का कार्य करते से पहले उचित आश-व्यवहार कर लें, विज्ञापनदाताओं के किसी भी दावे का अवलोकित व्यक्ति द्वारा दूरे दूर का नहीं है, ऐसे किसी भी तरह के दावों को विज्ञापनदाता अगर नहीं पूरा करता है तो व्यक्ति द्वारा दूर के प्रकाशकों के मुद्रक, प्रकाशक, एडिटर-अ-वीस और एडिटर इसके लिए जिम्मेदार नहीं होते।



इंडिया टुडे

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विदेशीय और प्रमुख संस्थाओं अलग-अलग
संस्थाओं के अलग-अलग और कार्यकारी प्रमुख संस्थाओं के अलग-अलग
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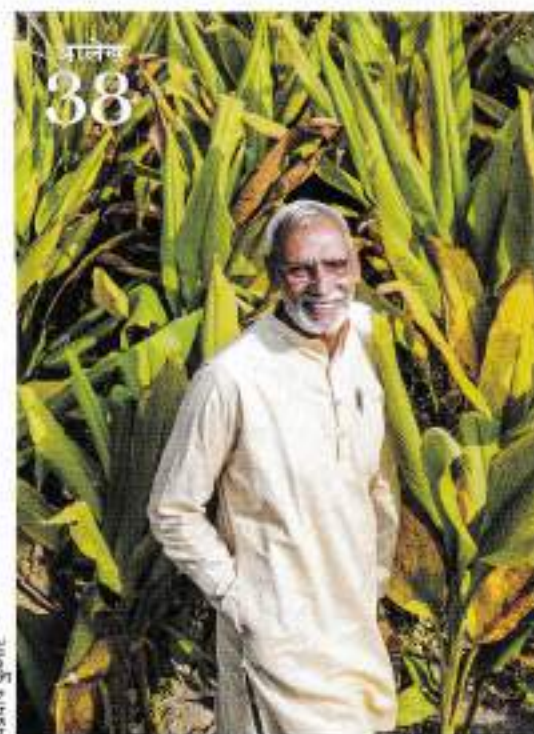
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6. अमरजीत सिंह
7. सोनिया जैन
8. नारायण सिंह



फसल से सफल

इंडिया टुडे की 39वीं वर्षगांठ विशेषांक में पेश हैं कहानियां उन किसानों की जिन्होंने पारंपरिक फसलों और पुरानी कृषि पद्धतियों को अलविदा कह माटी से बनाया सोना



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आवरण: अमरजीत सिंह नागी (डिजिटल इमेजिंग)



किसानों को सलाह दी जाती है कि पत्रिका में प्रकाशित किसी भी लेख का अधिकार के विचारण और प्रचार से संबंधित सलाह ले बचनपद्धत कायम करने, पैसा केंद्रों या कार्य करने से पहले उचित जांच-पड़ताल कर लें, विज्ञापनदाताओं के किसी भी दावे का अलापकालिक इतिहास टुडे चुन कर नहीं है। ऐसे किसी भी दावे के दावों को विज्ञापनदाता अगर नहीं पूरा करता है तो इतिहास टुडे चुन के प्रकाशनों के मुद्रक, प्रकाशक, एडिटर-इन-चीफ और एडिटर इसके लिए जिम्मेदार नहीं होंगे।

एक्सक्लूसिव इंटरव्यू **रुसी राष्ट्रपति व्लादिमीर पुतिन**

17 दिसंबर, 2025

60 रुपए

इंडिया टुडे



**“अमेरिका अगर हमसे
ईंधन खरीद सकता है तो
भारत क्यों नहीं?”**

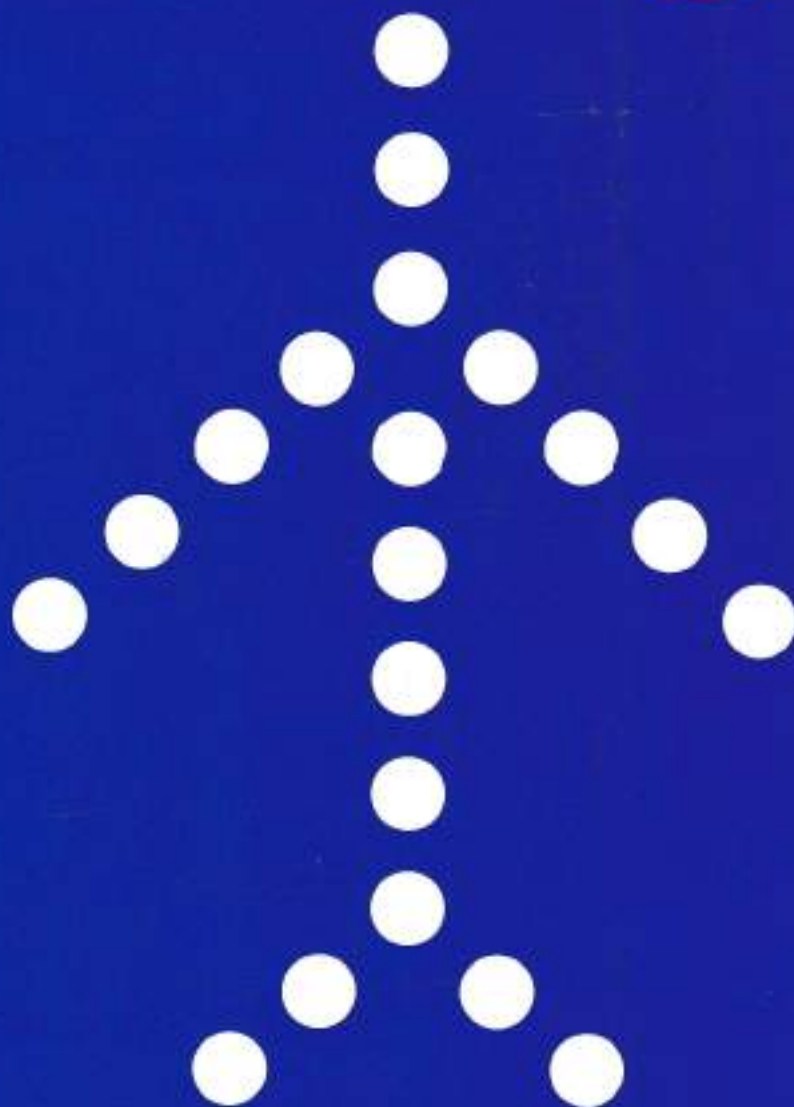
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24 दिसंबर, 2025

60 रुपए



इंडिगो टुडे



उड़ा दिए होश

भारत की सबसे बड़ी एअरलाइन 'इंडिगो' में फैली
अव्यवस्था का आखिर जिम्मेदार कौन?

आचार्य अत्रे

देश की सबसे बड़ी एअरलाइन इंडिगो में फैली अव्यवस्था के लिए कौन जिम्मेदार

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आयरण: नीलांजलि दास

पार्श्वों को लताही जगती है कि पार्श्वों में प्रवेशित किसी भी तंत्र का लक्षिक के विद्यमान और प्रसार से संबंधित सामग्री से गहनतम अध्ययन करने, पैदा करने के कार्य करने से पहले उचित जांच-पड़ताल कर ले, विद्यमानताओं के किसी भी दावे का उल्लेखपूर्वक उद्धृत नुस्ते रूप का नहीं है। ऐसे किसी भी तरह के दावों को विद्यमानताएं अगर नहीं पूरा करता है तो उद्धृता नुस्ते रूप के प्रकाशकों के मुद्रक, प्रकाशक, एडिटर-इन-चार्ज और एडिटर इससे लिए जिम्मेदार नहीं होंगे।

भाजपा: नेतृत्व नई पीढ़ी के हाथ
अरावली: अस्तित्व का संकट / सिनेमा: पर्दे पर एक नया दुश्मन

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वित्त वर्ष 26

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तीसरी तिमाही
वित्त वर्ष 25

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चौथी तिमाही
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दूसरी तिमाही
वित्त वर्ष 25

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नई उड़ान

इस बढ़त को कैसे रखें कायम?

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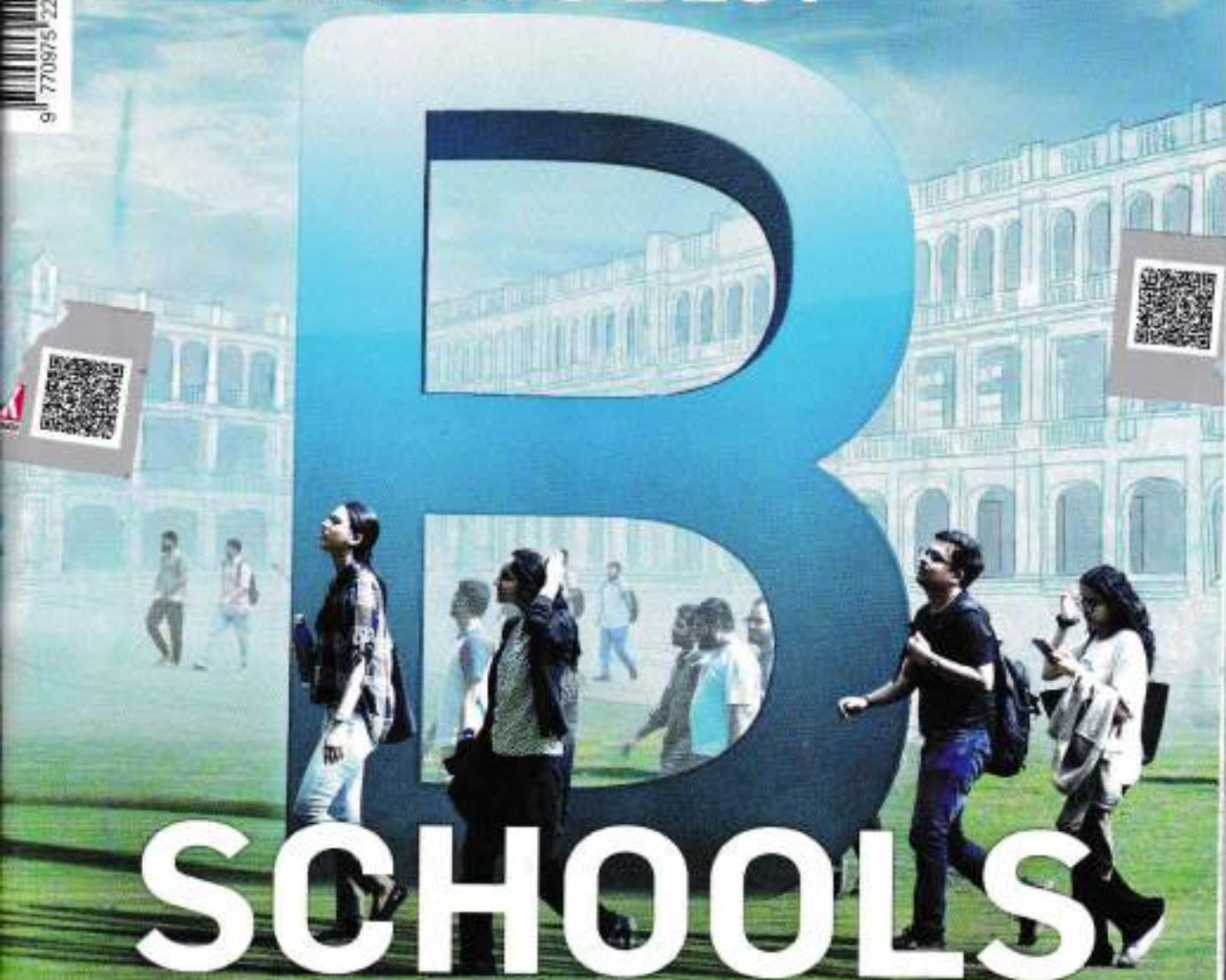


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Dharambeer Gokhool, president of the Republic of Mauritius and FMS alumni



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- ▶ Ramanujam Sridhar, founder CEO, BrandcomPR
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- ▶ Alok Shende, managing director, Ascentius Analytics LLP
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health

Preventing breast cancer

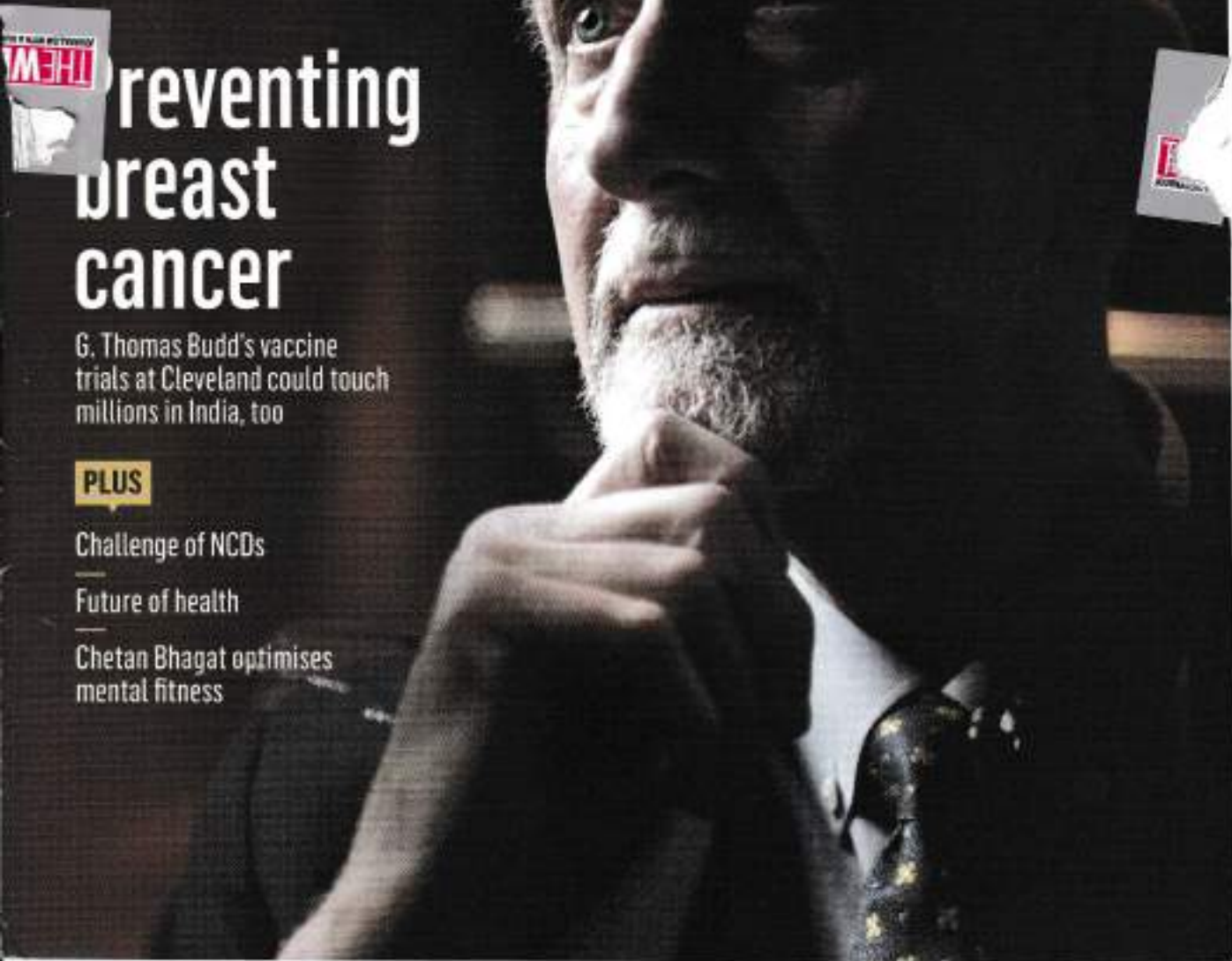
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UKRAINE PEACE PLAN WHY IT WILL NOT WORK

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—Kamal Haasan
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Ukrainian servicemen
carry the coffin of
volunteer soldier
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Delhi is not
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rebranded;
it is a living
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COVER DESIGN BINESH SREEDHARAN
COVER PHOTO SVITLANA SKRIABINA

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SHUBHANSHU SHUKLA

MAN OF THE YEAR

EXCLUSIVE
INTERVIEW

India will play
a crucial role in
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In space,
one realises how
insignificant
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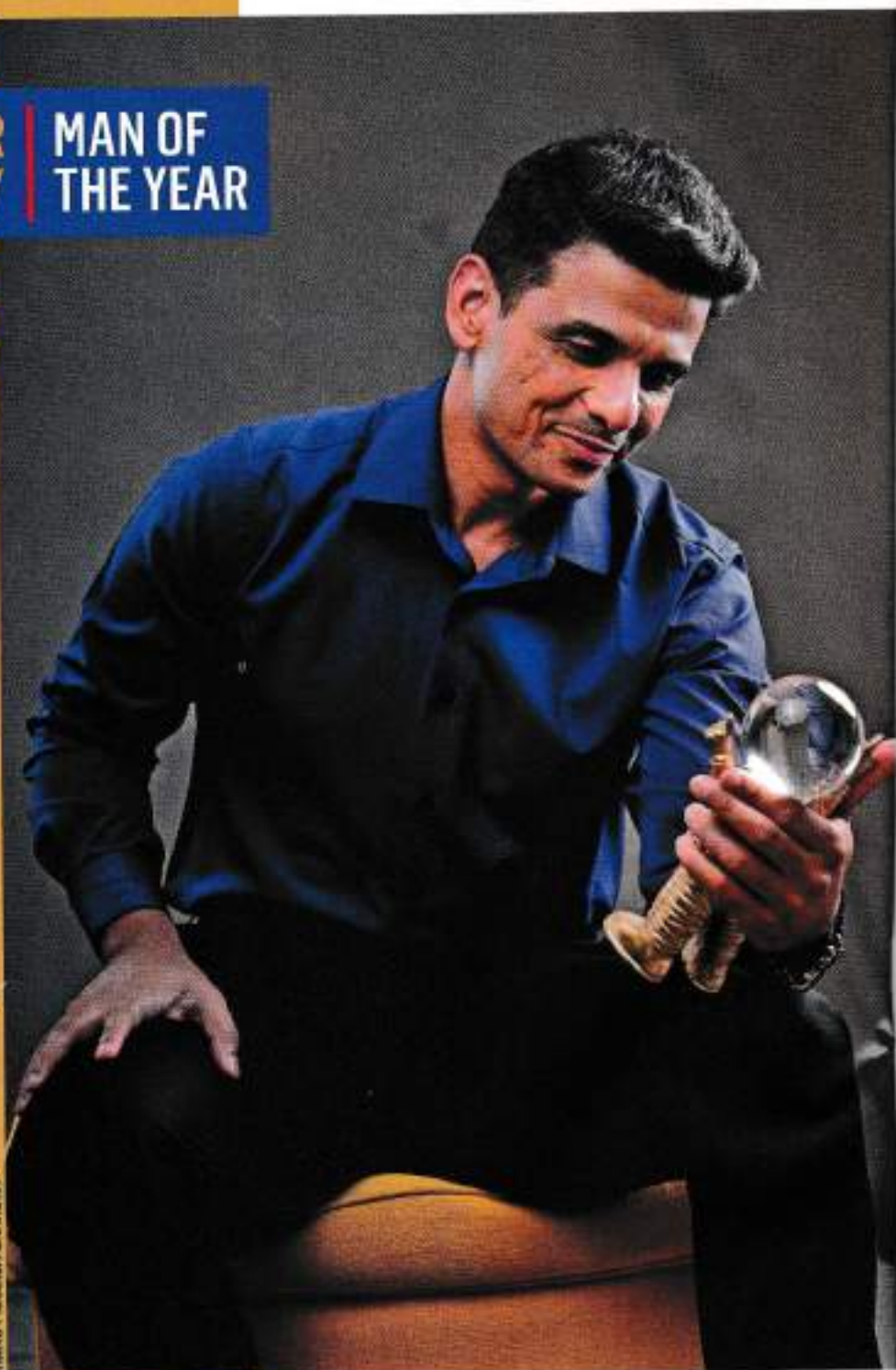
WEIGHTLESS WONDER

Becoming an astronaut was not his childhood dream, neither was joining the Armed Forces. This July though, Group Captain Shubhanshu Shukla of the Indian Air Force became the first Indian astronaut to go to the International Space Station. His 18-day sojourn in space made him a household name, but he wears his fame lightly. Meet THE WEEK's Man of the Year

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With his national security document, a 21st century version of the 19th century Monroe

doctrine, Trump is focusing on the American continent to make the US great again, leaving most of the rest of the world to be sorted out between Xi and Vladimir Putin.

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MONEY LAUNDERING
ENTERS CRYPTO AGE

RAJASTHAN CM
DEVELOPMENT IS
NOT PARTISAN

INDIA'S
INTERNET JOURNEY
30 YEARS; 30 MILESTONES

THE WEEK

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THE WEEK

EXCLUSIVE

HARMAN'S WORLD

India's World Cup winning captain
Harmanpreet Kaur on her childhood,
her faith, her love for cats and
how captaincy softened her

INTERVIEW

Richa Ghosh
could be captain
in future

We should add
a few more
teams to the
Women's
Premier League



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In two years, we have delivered on most of our poll promises.

—Bhajanlal Sharma, chief minister

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Once a vulnerability, the 'Chicken's Neck' can transform into a launchpad linking India's northeast to southeast Asia and the Indo-Pacific



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Transformers of
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HARMAN ALL THE WAY

For years, India has known her as the woman who bats like a storm. But behind that power-hitter is a small-town girl who forgets phone chargers in hotel rooms, looks for a gurdwara on every foreign trip and turns to guru *paath* (reading or recitation of Sikh religious texts) when alone.

World Cup-winning captain Harmanpreet Kaur sits down with THE WEEK to talk about her journey, her mistakes, her team and the version of herself she wants to become.



PHOTO
KRITAJNA NAIK
MAKE UP AND HAIR
ADITYA SINGH

ASSISTANTS
KAPIL, APOORVA TYAL,
MUKESH DUBEY

CREATIVE FASHION STYLING
BIKHANTA LUWANG



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Nitin Nambin's surprise elevation as party president signals a generational shift, reshaping internal hierarchies

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The US National Security Strategy, NSS, a "Trump Doctrine" enshrining

"America First", is a transparent testament to his contradictions, intentions and obsession with business deals.



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INTERNET

30 years of the internet in India through 30 milestones

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CIVILISATION
OUTER EXCELLENCE
ANCHORED IN INNER
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THAR DESERT IS TURNING GREEN

Why it isn't good news



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THE GREEN SHIFT

The Great Indian Thar is changing—it is turning green. The desert saw a staggering 38 per cent rise in greening over the past two decades. What is even more striking is that the region, typically characterised by extremely low rainfall, experienced a dramatic 64 per cent rise in precipitation between 2001 and 2023. But it is not just climate change-induced rise in rainfall that has contributed to its greening; human intervention in the form of groundwater pumping and irrigation facilities through canals has also played a key role. **THE WEEK** travels to the Thar to witness the impact this has had on the ecosystem

**Greening of the Thar
is both a success
story and a warning**

Vimal Mishra, professor, civil
engineering, IIT Gandhinagar

**Rajasthan's
orans—sacred
landscapes with rich
biodiversity—are
now losing space to
solar companies**



VISHNUPAD K.S.

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No amount of money can change our mission: Jimmy Wales, cofounder, Wikipedia

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ASADUDDIN OWAI

The AIMIM chief has reshaped his party into a nationally relevant force by combining strategic consolidation, targeted outreach and assertive minority representation

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COVER PHOTO SANJAY AHLAWAT

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