Mitigating, aggravating circumstances in death penalty cases

EXPLAINED LAW

AJOY SINHA KARPURAM

A SESSIONS court in Kolkata sentenced Sanjoy Roy, convicted of the rape and murder of a doctor at RG Kar Medical College and Hospital, to life imprisonment on Monday, The CBI had argued strongly for the death

penalty in the case that shook West Bengal penaity in the case that shook West Bengal and triggered several weeks of protests and strikes by doctors. West Bengal Chief Minister Mamata Banerjee had demanded death for the murderer. The Supreme Court has held that a sen-tence of death should be passed only in the "rarest of rare" cases, after the court has con-ided on the court of the court has con-ided to the court of the court has con-

sidered possible "aggravating" and "mitigat-ing" circumstances (Bachan Singh v. State of ing" circumsta Punjab, 1980).

'Rarest of rare' test

In Bachan Singh, the SC considered a chal-lenge to the constitutionality of the death penalty. It upheld the death penalty, but said it should be imposed only in the "rarest of rare" cases where there is no possibility of

reformation.

The five-judge Constitution Bench did not specify the standards to determine whether the death penalty should be imposed, but laid down non-exhaustive lists of "aggravating" and "mitigating" circumstances for courts to consider while making the decision.

AGGRAVATING CIRCUMSTANCES, which would list the out! of decision neverties.

nich could tilt the court's decision t

the death penalty:

If the murder is pre-planned, calculated, and involves extreme brutality;

If the murder involves "exceptional de-

avity"; If the accused has been found guilty of

in the accused has been found guilty of murdering a public servant, police officer or a member of the armed forces while on duty, or because of anything they may have law-fully done while discharging their duty.

could tilt a case away from the death penalty:

Whether the accused was "under the influence of extreme mental or emotional disturbance" at the time of the offence;

Age of the accused; they would not be given death if they are very young or very old;

Probability of the accused posing a con-

tinued threat to society;

IP Probability of reforming the accused;

If the accused was acting on the directions of another person;

If the accused believed their actions were morally justified;

If the accused believe morally and is unable to appreciate the criminality of their actions.

After Bachan Singh

The understanding of miti-gating and aggravating circum-stances has evolved over the years, and new factors have been added to the list through several derisions. The standard of the stand through se include:

several decisions. These include:

ACC OF ACCUSED: In several cases including Ramnaresh and Ors v. State of
Chhattisgarh (2012) and Ramesh v. State of
Rajastham (2011), the Supreme Court considered the young age of the accused persons
(below 30 in these cases) as an indication
that they could be reformed.
However, as the Law Commission of India
noted in its 262nd Report (2015), The Death
Breathy, are a politication force that beau

Penalty, age as a mitigating factor "has been

used very inconsistently". In Shankar Kisamoo Khade v. State of Maharashtra (2013), the SC split several cases with similar facts into two groups: where age was considered as a mitigating factor, and where age was ignored or considered irrelevant. The court also noted that sentencing in death penalty cases had become "judge-centric."

In the RC Kar case, the convict Sanjoy Roy is 35 wars exit.

is 35 years old.

is 35 years old. NATURE OF OFFENCE: In Shankar Khade, the SC said courts should compare the case W More them with a pool of cases concerning similar offences beconcerning similar offences before determining the punishment. Otherwise, the court said, applying the

ment. Otherwise, the court said, applying the "areast of rare" doctrine would become "sub-jective". The Law Commission Report used the example of cases concerning the rape and murder of a young child, and presented ex-amples to show that it "shocks the judicial conscience in some cases, not in others". In Machhi Singh v. State of Punjah (1983), the SC held that death could be given in cases where the "collective conscience" of society is on bedoed that the indicating is expected.

is so shocked that the judiciary is expected

to impose the death penalty.

The Law Commission noted that this decision, and the decisions it influenced in the future, focused only on the circumstances of the crime, and not the circumstances of the criminal and the possibility of reform.

POSSIBILITY OF REFORM: In Bachan Singh, the Sch feld that the government must prove there is no possibility of reform, and that the presumeton would be senior to the

prove there is no possibility or reform, and that the presumption would be against such a penalty. In Sontosh Bariyar v State of Maha-rashtra (2009), the SC said "the court will have to provide clear evidence as to why the convict is not fit for any kind of reformatory and rehabilitation scheme".

and renabilitation scheme".

The Law Commission Report said the requirement for evidence was held as "essential" in Bariyar "for introducing an element of objectivity into the sentencing process".

Stage of the trial

rage or the trial
When should the court consider these
cumstances?
In Bachan Singh, the SC said courts must
nduct a separate trial after convicting, so
at judges can be persuaded why the death
ntence should not be imposed.

When should this separate trial take place? In several rulings, the SC has held it can be on the same day; in other cases, it has stressed the importance of a "real, effective and meaningful hearing" during the sentencing hearing in death penalty case. In Daturaryav Sate of Maharushtru (2020), the court held that such a hearing did not take place, and that this was a valid reason to compute a death sections to 10 feb.

pace, and that this was a valid reason to com-mute a death serience to life imprisonment. In such most proceedings instituted in 2022. (MRE-framing Cindellines Regarding Potential Mitigating Circumstances To Be Considered While Imposing Death Sentences, the SC asked whether sentences delivered on the same day as the conviction satisfy the requirement of a meaningful and effective hearing.

meaningful and effective hearing. It also noted that aggravating circumstances form a part of the record of acase and are always available to a judge, whereas miti-gating circumstences are only placed on record after a conviction and before sentencing. "This", the Bench said, "places the convict at a hopeless disadvantage, tilting the scales heavily against him", and referred the case to a larger Bench to create a uniform approach to get the convention of the properties of the partner clieb various in death or page to the page of the properties of the page of the

encing hearings in death penalty cases

EXPLAINED GLOBAL

ANNUAL MEET BEGINS IN DAVOS: WHAT IS THE WORLD ECONOMIC FORUM?

EXPRESS NEWS SERVICE

THE WORLD Economic Forum (WEF) is 20 to 24 in Davos, Switzerland. Attendees

2010 24 m Llawos, Switzerland. Attendees will include European Commission President Ursula von der Leyen, China's Vice Premier Ding Xuexiang, and other leaders in business and politics. Union Minister Ashwain Vaishnaw is heading the Indian delegation, Maharashta Chief Minister Poewndra Fadhawis, Telangana Chief Minister Revanth Reddy, and Andhra Pradesh Chief Minister Ielangana Chief Minister Revanth Reddy, and Andhra Pradesh Chief Minister Chandrababu Naidu willalso attend. "There will be a detailed discussion in the WEF Annual Meeting World Economic Forum about inclusive growth, investment in so-cial, physical and digital infrastructure and democratising technology." Vaishnaw said.

The WEF, its founder

German professor Klaus Schwab founded the WEF. He was a mechanical rounized the Ver. Fe Was a inchanical engineering graduate who then earned a Master of Public Administration degree from the John F Kennedy School of Government at Harvard University. After working as a professor for sev-eral years, he founded the WEF in 1971,

eral years, he founded the WFF in 1971, originally known as the European Management Forum. It introduced the concept of "stakeholder capitalisms". According to the WFF website, "A company should serve all its stakeholders, not just its shareholders temployees, suppliers, and the community it is part of." In service of this idea, business, government and civil society leaders annually make their way to the Alps" to consider the major global issues of the day and to brainstorm on solutions to address these challengers".

What happens at WEF

Initially, Schwab focused the meetings on how European firms could cate up with US management practices Events in 1973, namely the collapse of the Bretton Woods fixed exchange rate



Major Indian companies such as TCS and Infosys will also be present

mechanism and the Arab-Israeli War, saw the Annual Meeting expand its focus to socio-economic issues.

Two years alter, the organisation in-troduced a system of membership for "the 1,000 leading companies of the world". The European Management Forum was the first non-gwermental institution to initiate a partnership with Chinal's economic development commis-sions in 1979, the same year China and the US established diplomatic ties. Davos brings together some 3,000 participants (including paying members, and select rivitiees), among whom are in-vestors, business leaders, political lead-ers, economists, celebrities and journal-ists. Last year, the major themes at the event were Artificial Intelligence, geopo-litical uncertainties and climate change.

Funding of WEF

Funding of WEF
The WEF is largely funded by its partnering corporations. These are generally
global enterprises with annual turnover
greater than S5 billion.
In 1998, participants emphasised the
need to include anjor developing countries in the process. One idea was to set
up a body to include 20 countries — half
developed economies and the other develoning ongs. Such a meeting of what veloping ones, Such a meeting of what would become the G20 was held in Bonn, Germany, later that year.



Redefining obesity

A Commission of The Lancet journal has proposed expanding the definition of obesity to look beyond BMI, and include assessments of organ functioning and physical symptoms associated with obesity

ANONNA DUTT NEW DELHI, JANUARY 20

THE LANCET medical journal's Diabetes 8 Endocrinology Commission last week pro-posed a new definition and method for di-agnosing obesity, beyond simply looking at a person's Body Mass Index (BMI), the ratio of one's weight and height.

or one's weight and height.

This comes after years of research, and piling up of a significant body of evidence suggesting that BMI alone is an inadequate measure for diagnosing, and treating people for obesity.

for obesity.

An associated publication also proposed a new definition of obesity specifically for Indians, on the lines of the broader recommendations made by The Lancet.

mendations made by the Lancet.
This major development comes at a time when doctors have in their arsenal new, highly effective medicines, specifically GLP-1 receptor agonists such as Ozempic, to deal with clinical obesity.

The standard method of determin

How has one sity peem measured runs are? The standard method of determining obesity across the world has thus far employed BMI cut-offs as the sold edterminant. A person with a BMI of less than 18.5 is considered to be under weight, a BMI be-tween 18.5 and 24.9 is considered to be normal, those with BMI between 25 and 29.9 are considered to be overweight, while those with BMI over 30 are considered to be obese. BMI is calculated by dividing a person's body mass (weight) in kilograms by the square of their height measured in metres. For instance, a person weighing 70 kg and having a height of 1.75 cm (roughly 5 feet 9 inches) has a BMI of 22.26, which falls in the healthy range, according to the definition fol-lowed thus far.

Why has this method been criticised?

Why has this method been criticised? Relying solely on BMI cut-offs leads to both over- and under-diagnosis of obesity. People with excess body fat may not al-ways have a BMI of more than 30. They may nonetheless suffer the health consequences of obesity. On the other hand, people with high muscle mass may have a BMI of more than 30 while being extremely healthy, and in no need of any intervention.

in no need of any intervention. Then there are many people who do have excess bodyfat, but still maintain normal or-gan function. They too require minimal, if any, medical intervention. In India, for instance, many seemingly lean people with a BMI of less than 30 have abdominal fat that can affect the function-

OBESITY: A GLOBAL PROBLEM According to the World Health

Organization's (WHO's) fact sheet on obesity*

2.5 billion adults globally are overweight (including thos living with obesity), corresponding 43% of all adults. Only 25% of adults were overweight in 1990.

890 million adults are living with obesity globally, corresponding to 16% of all adults. The prevalence of obesity among adults has doubled compared to 1990.

37 million children under the age of 5 years are estimated to be overweight.

"Data is from 2022; it was published on WHO's website on March 1, 2024. Numbers are based on the prevalent method of determining obesity, using BMI cut-offs.

2 8 7 64 59 58 57 56 55 54 5

390+million children and adolescents aged 5–19 years are overweight.

8% of children and adolescents in the 5-19 age cohort are obese, up from only 2% in 1990.

ing of various organs.
"We saw that Indians would get diabetes, hypertension, heart diseases and other consequences of obesity even at lower BML. This is because they typically have higher body fat percentages and central obesity as compared to Western counterparts," br Annoop Misra, chairman of the Fortis CDOC Hospital for Diabetes, and the only Indian on the Lancet Commission, said.

Lancet Commission, said. Indeed, the BMI cut-offs for obesity were adjusted for Indians in 2009. Those falling in the 23 to 244 pange were deemed overweight, while a BMI of more than 25 was deemed to indicate obesity. This too did not, however, do away with the problems arising out of using BMI as the sole yardstick to determine obesity.

What is the Lancet Commission's new

What is the Lancet Commission's new proposed definition of obesity?

The Lancet Commission defines clinical obesity as a chronic illness that results in alteration in organ functions regardless of other conditions a person might have. "It can lead to life-altering or life-threatening complications," the Commission states.

The new definition broadens the meaning of obesity to take into account a number of physical parameters such as height.

physical parameters such as height, ight, and waist circumference, as well as

things such as muscle mass, and the func-tioning of various organs. For a clinical obesity diagnosis, the physi-cian will have to check for all kinds of signs and symptoms, such as breathlessness,

wheezing sleep apnoea, high trighyeride lev-els, metabolic dysfunctions, non-alcoholic fatty liver disease, changes in reproductive system, heart failure, chronic fatigue, and lenee and joint pain, among others. They may also consider how active a person is in their day-to-daylife, before arriving at a diagnosis. Under the new definition, obesity cannot simply be self-diagnosed — it is a determi-nation for a qualified physician to make, like other diseases and conditions.

wheezing, sleep apnoea, high triglyceride lev

What does 'pre-clinical obesity' mean under the new definition?

The new definition does away with the overweight category, adding instead a category called "pre-clinical obesity" where a person has excess body fat, but no associated ongoing illness. Like the diagnosis for clinical which is the contract of the contra

ongoing illness. Like the diagnosis for clinical obesity, this requires meeting multiple physical parameters, and a physician to make assessments regarding organ function.

The Commission defines preclinical obesity as a physical attribute but not an Illness. It says: "In some people it might represent an earlier stage of clinical obesity, whereas in other people it can be a phenotype with lower tendency to directly affect organ function." organ function

w is body size calculated for this

evaluation?
Even with all the additions to the defini-tion of obesity, body size remains a crucial factor. What has changed is that BMI is now

in turn is not the sole determinant of obesity. The Commission suggests looking at any two of the following four parameters for evaluating body size:

evaluating body size:

BMI

Waist circumference

■ Waist-to-hip ratio ■ Waist-to height ratio

Doctors may also use methods such as Dexa scan to directly measure body fat.

What is different about the new definition for Indians?
Although on the same lines as the Lancet Commission recommendations — Dr Misra is a common author — the Indian guidelines use the classifications of stage 1 and stage 2 obe-

the classifications of stage !? And stage ?? Obe-sity instead of preclinical and clinical obesity. Moreover, "BMI has been retained as the entry-point for the diagnosis in India. This is because people are familiar with it, and it would be easier to implement," said Dr Misra. According to the Indian definition, a per-son would be deemed to have stage 1 obe-sity if they have a BMI of more than 23 — waist circumference and waist-to-heightra-tic is notional for this group. — but do not tio is optional for this group — but do not have symptoms that show limitations in day to day activities, and other obesity-related

to tay activities, and other location conditions.
For diagnosis of stage 2 obesity, a person would have to have a BMI of more than 23, meet one more physical parameter of obesity (such as waist circumference and waist-to-height ratio), and suffer from obesity-associated limitations, comorbid diseases

How is obesity to be treated?
For pre-clinical obesity, the Lancet Commission says that the focus has to be on risk reduction and prevention of progression to clinical obesity. This requires counselling for weight loss, and prevention of wait gain along with regular monitoring. "Lifestyle in-

along with regular monitoring, "Lifestyle in-terventions such as good diet and regular-e-ercise can sufficie in this group," Dr Misra said. For those with clinical obesity, there will be more evidence-based, and personalised interventions. Success in dealing with obe-sity should be assessed by improvement in signs and symptoms associated with obesity trather than loss in weight. "Doctors now have newer weight loss medicines that can be used for treating obe-

medicines that can be used for treating obe-sity. Weight loss surgery is available. These new guidelines help physicians select better the patients who need these interventions. If the patients to treat a person with a high BMI but no other condition or symptoms is injudicious use of the medicine," DrMisra said.

Bail under PMLA: interpretation by SC, HCs of law on exception for women

EXPRESS NEWS SERVICE

THE SUPREME Court criticised the

THE SUPREME Court criticised the Enforcement Directorate (ED)last weekfor arguing that the rigorous bail conditions in money laundering cases will apply to women even though the Prevention of Money Laundering Act, 2002 (PMLA) provides an exception to this standard.

"We will not tolerate conduct on the part of Union of India to male submissions contrary to statute," a Bench of Justices AS Oka and Augustine George Masih said while bearing the bail plea of a woman accused of adding alleged money laundering activities by the promoter of a Lucknow-based real estate company.

The court gave bail to the woman, a government school teacher named Shashi Bala

for bail, puts the onus on the accused seek-ing bail to prove that there is no prima focic case against them. This is similar to the strin-gent bail standard under the anti-terror law Unlawful Activities (Prevention) Act, 1967

(UAPA). Section 45(1) reads: "No person...shall be released on bail or on his own bond unless(i) the Public Prosecutor has been given an opthe Public Prosecutor has been given an op-portunity to oppose the application...; and (ii) where the Public Prosecutor opposes the application, the Court is satisfied that there are reasonable grounds for believing that he is not guilty of such offence and that he is not likely to commit any offence while on bail." However, there is an exception to this bail standard, which applies to minors, women, and sick people: "Provided that a person, who is under

Special Court so directs."

This exception is similar to exemptions under the Indian Penal Code, 1860 (IPC) for women and minors.

Chandra, whe of Sanjay
Chandra, who was the
Director of M/s Unitech Group, underlining the exception for women. The HC rejected the ED's argument that the accused
was not entitled to the benefit of the exception because she was not a "household ception because she was not a notacinotal lady".

".To argue what kind of woman is en-titled to fall within the proviso to section 45(1) PMLA by creating an ad-hoc illusion-

LAW

high social strata, within the broader clas-sification of "woman"...is misconceived," the court said.

e court said.

However, to be eligible for bail, the accused must not be a "flight risk" or "tamper witnesses", the court said. (Preefi Chandra ys Directorate of Enforcement, June 14, 2023)

June 14, 2023)
In April 2024, however, a
trial court in Delhi denied interim bail to
Bharat Rashtra Samithi (BRS) leader K
Kavitha in the Delhi excise scam case, observing that it was not "obligatory" or
"mandatory" for the court to follow the excention.

(Kavitha was subsequently given bail by the Supreme Court.)

Case of Shashi Bala

Case of Shashi Bala
The ED is investigating alleged fraud by
Shine City Group and its promoter Rasheed
Naseem, who, according to a May 2024 release by the agency, "collected huge amount
of money (approximately its 800-1000
Croe Jirom the public...and promised huge
returns on such investment".
"However, no such returns were given
to the investors and they were cheated by
the accused by way of committing fraud,"
the ED said.
Shashi Bala is none of swerral individuals
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Shashi Bala is one of several individuals accused of assisting Naseem in money laun-dering and concealing the proceeds of crime. The ED has alleged that she was

more than Rs 36 Jakh as a part of the money Jaundering exercise. Shashi Bala was arrested in November 2023, and her plea for bail was denied by Allahabad High Court in September 2024. The HC held that she was in contact with Naseem, who is absconding, and "coupled with the proportion of fraud committed", she does not fall under the category of a "vulnerable woman" and would not be entitled to bail under the ex-ception for women under Section 45 of the PMIA. Shashi Bala appealed to the SC, and in

the PMIA.

Shashi Bala appealed to the SC, and in December 2024, the ED argued before the court that the exception should not be available to her. On January 15, Justice Oka said: "If people who appear for the Union of India do not know basic provisions of law why should they appear in the matter?"

Legal precedent In 2023, Delhi High Court granted bail to Preeti Chandra, wife of Sanjay

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-PAPER WITH PASSION-

A giant leap in space

ISRO'S space docking underscores the nation's technical prowess and sets the stage for future space explorations

India's space programme, spearheaded by the Indian Space Research Organisation (ISRO), has achieved yet another landmark with its first successful space docking experiment. This milestone represents a pivotal moment in the nation's space exploration journey, further cementing ISRO's reputation as a key player in global space technology. Space docking is the process of two spacecraft connecting in orbit, enabling the transfer of crew, equipment, or fuel. It is a critical technology for advanced space missions, including the construction of space stations, in-orbit servicing and interplanetary travel. The ability to dock spacecraft is a benchmark for spacefaring nations, signifying their capability to perform complex operations in space. ISRO's docking exper iment involved two small, indigenously developed spacecraft launched into orbit. The mission demonstrated autonomous manoeuvering, where the spacecraft approached

each other, aligned precisely, and successfully docked while orbiting Earth at high speeds.

The operation required intricate planning and the development of cutting-edge technologies such as precision navigation, control systems, and robotic mech-

This docking experiment lays the groundwork for India's ambition to develop its own modular space station, a project slated for the next decade. Space docking technology is critical for future missions to the Moon and Mars. It facilitates the assembly of larger spacecraft in orbit and supports refueling and crew transfer, essential for long-duration missions. Mastery of docking technology positions India as a potential

partner for international projects, such as the Lunar Gateway or other collaborative space station endeavours. The success underscores ISRO's ability to innovate and develop sophisticated technologies domestically, reducing reliance on external support. Executing a docking manoeuver is no small feat. ISRO had to address multiple challenges, including developing highly accurate navigation and control systems capable of autonomous decision-making. Ensuring synchronisation of two spacecraft traveling at speeds exceeding 28,000 km/h. ISRO's successful space docking marks a critical step forward in India's space aspirations. It aligns with the organisation's vision to expand its presence in low Earth orbit and beyond. The achievement also inspires confidence in India's space capabilities as the nation eyes ambitious goals such as the Gaganyaan human spaceflight mission, lunar exploration. and interplanetary ventures. The international space community has lauded ISRO's accomplishment, recognising it as a significant technical breakthrough. It reaffirms India's position as a rising space power, capable of undertaking challenging and high-stakes missions. As the nation continues to push the boundaries of what's possible, this mile-stone serves as a foundation for even greater achievements in the years to come. With every new stride, India moves closer to its dream of being a leader in the final frontier.



Mahakumbh: Spiritual fervour

meets economic revival



This edition of Mahakumbh is not only the world's largest religious congregation but also a showcase of Uttar Pradesh's evolving economic prowess and cultural magnificence

ver 3 crore devotees, both national and international, taking a holy dip on Mahakumbh in Prayagraj, has just vaildated what we have been saying for the past several months. In terms of scale and grandeur, this edition of Mahakumbh would not only be the largest religious congregation on the planet. But it would also remain unmatched for a very long time. We estimate that it will eventual; have around 400 million visitors (more than double the previous edition). But worth be surprised if the actual number exceeds our expectations, by a modest margin. Elaborate arrangements would be an understatement. statement. A more apt term would be epic

A more apt term would be epscale preparations. Yes, this is what went into this grand event which we would like to be remembered forever. The UP government had sanctioned more than 540 projects to create world-class amenities at an estimated expenditure in the vicinity of Rs 2,000 crope. You go to the site and 7,000 crore. You go to the site and /,000 crore. To up go to the site and you will notice a sprawling new city (covering 4,000 hectares) has been set up which has over 1.5 lakh tents and all basic amenities including advanced medical centres and distinct pockets for busi-

tres and distinct pockets for businesses.
There is hardly any name (big or small) in the consumer-facing business that you will find missing in action at the holy site serving the devotees with their offerings. On a cumulative basis, we are expecting a generation of economic activities worth Rs 2 lakh crore or over \$24 billion which is simply staggering.
The security architecture created for this mega event is powered by artificial intelligence (AI), which is an added feature. Our objective has been simple. We wanted to create a site that would be the best possible amalgamation of reli-

create a site that would be the best possible amalgamation of religious fervour of the highest order and modern amenities of the best class. And from the initial response of the visitors, we seem to have succeeded to a large extent. It would be no exaggeration to say that we have spared no effort in ensuring that this grand religious event assumes an unmatchable character. This was



in the disparaging 'Bimaru' state club till the recent decade, the turnaround in the state's economic fortune would be



OUR OBJECTIVE

HAS BEEN SIMPLE. WE WANTED TO CREATE A SITE THAT WOULD BE THE BEST POSSIBLE AMALGAMATION OF RELIGIOUS **FERVOUR** OF THE HIGHEST ORDER AND MODERN

AMENITIES OF THE BEST CLASS

objective.

We have been working quite hard in reviving the state's economy since 2017 trying to put it in the leader's club (among states) in the country. There has been a slew of policy and regulatory interventions which have delivered positive results. We are the third largest economy (statewise) which has an impressive share of over 8 per cent in the national GDP. The annual growth of the state's economy in the last seven-eight years has been to the tune of 11 per cent, among the highest in the country. Despite being a land-locked state, we have a share of around 5 per cent in the national exports which has facilitated our defining Marketing Development Assistance scheme.
This year, we will be announcing a new export policy that will take into consideration the new business opportunities (for the next five years) emerging from a far superior infrastructural base. We today have the largest rail network in the country, 38 per cent expressways' share of the national

quite evident at the site for which we have left no stone unturned. That millions of visitors should carry the impression of a modern and thriving economy is indeed an white-rition.

We have been working quite

kitty, four international and nine domestic airports. Further, seven new airports are under construction including the world-class Jewar Airport which will be unveiled soon. To energise grassroots economies, one of our major initiatives has been: the oneconomies, one of our major initiatives has been: the one-district-one-product scheme. Launched in 2018, this scheme seeks to identify the specific USP product of 75 districts and help the local stakehold-ers take that business to the next level with all-round support (training to marketing) from government agencies. Since the inception of the scheme, we have supported over 1,33,472 artisans across the state. The efforts to give a decisive relig to the state economy have considerably paid off, propelling us to commit to further pushing our growth momentum and becoming a \$1 trillion economy in the not-odistant future. This is the core objective of our economic salvation route, which we have been pursuing for quite to support the condition of the property of the core objective of our economic salvation route, which we have been pursuing for quite to support the condition of the core of the core time. And I am quite some time And I am q have been pursuing for quite some time. And I am quite confident, that the visitors to Mahakumbh this time, will also have a sufficient glimpse

of it.

(The writer is Minister for Industrial Development & Export Promotion, Uttar Pradesh; views are personal)

LETTERS TO THE EDITOR

GOVERNOR VS STATE GOVERNMENT

Madam — The dispute between the Tamil Nadu government and Governor Dr RN Ravi over vice-chancellor appointments has reached the Supreme Court. On January 17, 2025, a bench led by Justices JB Pardiwala and R Mahadevan intervened, stating that the matter would be resolved by the next hearing unless the parties reached an agreement. The Tamil Nadu Government has filed writ petitions accusing the Governor of delays and non-compliance with constitutional duties. The court has scheduled the next hearing for next Wednesday, signalling its readiness to resolve the deadlock. This conflict echoes previous legal cases on gubernatorial powers in university appointments. In The Chancellor, University of Kerala vs Governor of Kerala (2017), the Supreme Court affirmed that while the Governor holds discretionary powers in such appointments, consultation with the state government is crucial. Similarly, the 2019 West Bengal VC appointment case emphasised state autonomy in these matters, reinforcing the need for cooperation between the state and the governor. External Affairs Minister Dr S Jaishankar, in his Nami Palkhivala Memorial Lecture, highlighted the importance of constitutional morality and the role of advisors in governance. His remarks, though not directly related to the Tamil Nadu case, underscore the significance of upholding constitutional norms. The Supreme Courfs involvement could clarify the limits of gubernatorial power, setting a precedent for future state-governor conflicts. This case tests the balance between state autonomy and the governor's constitutional duties, with far-reaching implications for governance.

Gopalaswamy J | Chennai

implications for governance.

Gopalaswamy J | Chennai

STRICTER RULES FOR MIGRANTS
Madam —Many Indians move to Gulf
countries to earn money within a short
period. They live there for a few years, earn
a substantial income and manage to survive under tough conditions. Even if the
work is as labourers, the monetary com-

Indian women win Kho kho World Cup



the Indian women's team claimed the title of the first Kho Kho World Cup 2025 with their exceptional skills, invincible strategy, and incredible agility. On Sunday evening at the Indira Gandhi Indoor Stadium, India secured their victory by defeating Nepal with a massive margin of 78-40 in a historic match.

pensation in these countries is far higher than what they would earn in India. For instance, Saudi Arabia alone is home to approximately 2.5 million Indians as of 2024, most of whom belong to the lower comomic strata. The situation is similar in other Gulf countries. However, this sechnario may soon change. To regulate the influx of people from India, Saudi Arabia has now imposed restrictions on its work visa policies. These stricter regulations will come into effect from Makar Sankranti, January 14, 2025.

come into effect from Makar Sankranti, January 14, 2025.

Applicants for work visas in Saudi Arabia will now have to undergo a pre-verification process for their educational and professional qualifications. Those with insufficient qualifications may face rejection from obtaining a work visa. Other Gulf countries, such as the United Arab Emirates, Qatar, Oman and Kuwait, also employ millions of Indians. Like Saudi Arabia, these nations are also likely to implement measures to control the num-

Dattaprasad Shirodkar | Mumbai

Dressed in blue Jerseys, the Indian players dominated the game right from the start. Captain Priyanka Ingale delivered an extraordinary performance, scoring several crucial touch points, which helped the team maintain a consistent lead. Under her leadership, the team built a 34-point advantage and eliminated every possibility of a dream run for Nepal. This victory stands as a living testament to Indian women's power and their growing influence in the world of sports. This historic achievement has not only brought glory to the nation but also inspired women athletes across the country. It symbolises the triumph of teamwork, determination, and relentless effort.

RK Jain | Barwani

FIRE BROKE OUT AT MAHAKUMBH

FIRE BROKE OUT AT MAHAKUMBH

Madam — A fire broke out in the Maha
Kumbh area in Prayagraj, leading to the
burning of several tents. Two cylinders
exploded in Sector 19 of the Maha Kumbh
Mela, causing a massive fire in the camps.
Firefighters are trying to doust the blaze.
Although the police and administration
team reached the spot, and the fire had
been doused. But the issue has raised several questions on the safety of the devotees
that have come from far areas to visit the
spiritual atmosphere of the holy confluence
and take a dip at the Triveni Sangam.
The government and administration
express sorrow over the incident and pray
for the safety of all devotees. It is the government's responsibility to ensure security, control the fire, and prevent such incidents in the future. Instead of paying deep
consideration for the advertisement,
authorities should develop focus on the
safety and security of the lives of devotees.

Dimple Wadhawan | Kanpur Nagar

Send your feedback to:

Send your feedback to: letterstopioneer@gmail.com

Sparking smile: Lessons from a children's elocution competition



ASHA IYER KUMAR

From innovative tech-based ideas to timeless acts of kindness, the young participants presented thoughtful solutions that left me inspired about what truly makes us happy

ast week, I had the privilege of being on the elocution competition for students, with the topic 'The Perfect Solution to Make People Smile More.' It was an intriguing subject-one very close to my heart-because I am the kind of person who smiles a lot. A lot more than people sometimes care to respond to or reciprocate. On the street, in the metro, in the building agalery, during the building gallery, during my walk-almost anyone I can get eye contact with, whether ny wax-aimost anyone I can get eye contact with, whether stranger or friend, gets a smile. It is the most inexpen-sive gift I can offer, regardless of whether it is valued or not. It's a heart-felt gesture that could be the very thing some-one needs to make their day. The children who partici-pated came up with some remarkable ideas-everything from making a smile a com-modity that fetches monetary rewards or other tangible benefits to evoking emotion-al points that deeply resonat-ed with the empathy in me. Given that the contest was called "Pitch Perfect," the stu-dents brought forth may innovative concepts to make people smile, many of which



revolved around technology. It was fascinating to imagine how new-age devices could inspire smiles, but I couldn't inspire smiles, but I couldn't help wondering-do we really need tools and gadgets to smile? Can't we simply find natural reasons for it? Can't we create genuine moments that make people's eyes crin-kle at the corners authentical-ly?

As I waited for those ideas to unfold, I felt a gentle discomport with the implicit belief that nothing happens these days without gadgets. But then came a few gens that emphasised the importance of compassion, empathy, and kindness as part of our daily lives-powerful ingredients for sparking smiles. This is what I want the younger generation to embody-an attitude that encourages them to be better people each day, spreading As I waited for those ideas to

smiles through simple acts of kindness, rather than relying solely on innovations. I was deeply moved by what some of the children shared.

I was deeply moved by what some of the children shared. When I asked one young participant what act of kindness he had done that day to make someone smile or brighten their day, his answer was simple yet profound: 'I told my mother how yummy the breakfast was, and it made her very happy.' My takeaway from the experience was this: the new gen-reaction is competitive, full of energy to be the odds and rise to the top in life. But it is also brimming with humaneness and rationality, qualities nurtured by the guidance of teachers, parents, and mentors. As they navigate the pressures of becoming super achievers, they still understand that the roots of happiness and peace lie in kindness and compassion. As is my habit, I often ask my students if they enjoy going to school and, if so, why. The answer I invariably hear is they like school not because of what they learn in class, but because of their friends. This

they learn in class, but because of their friends. This

sometimes makes me ques-tion my belief that schools

and universities should be temples of learning-platforms for young minds to ignite and

soar. Their answer also makes me Their answer also makes me wonder if there's more to be desired in how we mould our students. Have we focused too much on academic excellence at the cost of soul-unturing education? Perhaps we need to spend less time teaching children skills to thrive in a competitive world and more time preparing them to be compassionate, kind-hearted individuals who bring joy to those around them.

bring joy to those around them.
This competition, with all its innovation and spirited energy, reminded me that the most profound solutions to making people smile often lie in the simplest of acts: a word of appreciation, a compliment, a smile shared.
As we look toward a future increasingly driven by technology, let's not lose sight of what makes us truly human. It's the little things that have the power to make the world a little brighter.
(The author is a Dubai-based columnist and children's writing coach. She has published six books. Views are personal)

implement measures to control the num-ber of Indian workers entering their ter-

THE IDEAS PAGE

WHAT THE OTHERS SAY

"Ultimately, Gaza should become part of an independent Palestinian state. In the best of worlds, this ceasefire will be the beginning of this essential change."

— THE WASHINGTON POST

Rekindling republicanism

Let this R-Day be about more than going through the motions of a sarkari ritual



BY YOGENDRA YADAV

WHATEXACTLY DO we celebrate on Republic Day? It took me nearly 50 years to figure it out. And I must than know prime minister its. Sure, Modi halt to mumkin hiat. As a child, I knew what we celebrated on the 15th of Nagust. And from Brish raj was not hard to comprehend. For us, 26th of January was more of a gala celebration as not hard to comprehend. For us, 26th or January was more of a gala celebration as we filled the colours of our imagination in the jhankis of the Republic Day radio com-mentary. In the sorkori function in our town, a pahalway would move a truck with his teeth. But we didn't quite know what was this ganatantra that we celebrated. It had something to do with the Constitution, we

were told.

My civics teacher in Class DK, Master Fateh
Chand Goyal, was a Wildpedia on the Indian
Constitution, one of the reasons for my abiding interest in political science. He clarified
the difference between November 26 (not
yet Constitution Day then) and January 26, yet constitution by their) and jamuary 20, the day we became a republic. Any country that is not ruled by a hereditary ruler is a re-public, he told us. Unlike Britain, still stuck to the bygone institution of the monarchy, we had adopted a republican form of govern-ment. The idea of India being one up on ment. The idea of India being one up on England appealed to me at a time when we lost most of our test matches to their cricker team, but then every other country was always a republic. What was so special about being a republic in this age and time. I asked him. *Bode holour samplinger, he said. I didnit, even after I grow up. Once youred Harishankar Parsa's biting satir, you can never take "Thithurate hua Ganatantur" (A. Shiwering Requisilic out of your mind on

hever take Intuition that Constitution of Shivering Republic) out of your mind on January 26. Recalling his visits to the Republic Day parade, be wondered where the "thunderous applause" in the Akashwani commentary came from, as none of the persons in the enclosures took their hands out of their warm

tary came from, as none of the persons in the enclosures took their hands out of their warm coat pockets in the bitter cold of Delhi, He surmises that the applause must come from those hands whose owners did not have warm controls to wrap themselves in His immortal line — "logra hai, gunatantra thithurate hue hathon ki taliyon par tike hai (apparently, the republic ress on the applause of shivering hands)" — left me scarred for years. It still leaves me with goose bumps. Celebration of the republic was a cold thought.

Narendra Modif's rise to power and the journey of the last decade made me rediscover the concept of a republic. As we began losing our institutions, our freedoms, our voices and our sanity, I kept looking for the word that could give this loss a name. We were bosing democracy and our Constitution, Iwas told. That was, of course, true, but there was something more this time than the matilation of constitutional democracy during the dreadful Emergency. We were losing our shared sense of purpose, our collective being our Indianness. How do we name this momentous loss?

This is, when the libumke suddenly.

ing, our Indianness, now up we name sum momentous loss?

This is when the jhumka suddenly dropped: We are losing our republic. A repub-lic is not just a negation of that quaint insti-tution called monarchy; its a rejection of ar-bitrary power in all its forms — political, social onomic. A republican is not someone



with a MAGA-lomania. Republicanism con-nects to a deep political and intellectual tra-dition in the burn-Adiantic world, an alterna-tive to liberal-democracy, a radical tradition centred around the ideals of political liberry, popular sovereignity, equal citizenship and civic virtues. Republicanism recalls the key value of our freedom struggle—swurgi in all dimensions of our life—and the political quest of Babasaheb Ambediar as well as the spirit of guna that informed ancient Indian republics. Indeed, radical republicanism is the

spirit of ginn that informed ancient Indian republics. Indeed, radical republicanism is the underlying philosophy of our Constitution. Now I understying philosophy of our Constitution. Now I understood why my civics teacher was so proud of us being a republic. This realisation took me back to academic—that is, wester—political theory after a long gap. I discovered that "republicanism" had staged a comeback following the path-breaking research by Quentin Skinner and JGA Pecock, it was understood that thinkers like Machiavelli were not monarchists but belonged to a robust tradition of civic republicanism, that their understanding of liberty was very different from that of the dominant liberal tradition. Building on this understandine was very different from that of the dominant liberal tradition. Building on this understanding in his book Republicanism: A Theory of Preadom and Covernment, Philip Petti redefined liberty as non-domination. In this version, "neo-republicanism" is not just an academic fad, it opens the dono for modern democrats to reconnect with the egalitarian, anti-power, impulse of various struggles all over the world. Radical Republicanism (edited by Bruno Leipold, Karma Nabulsi and Stuart White) makes this connection across various domains of social, economic and political life in our times. How does this connect to our political tradition? I trumed to Babasaheb Ambedikar, arguably the only democratic theorist of 20th theorist of 20th democratic theorists of 20th democratic t

ationor! furment or banasaneo Ambediari, ar-quably the only democratic theorist of 20th century India, for an answer. His writings on democracy (so ably curated by Christophe Jaffrelot and Narender Kumar in Dr Ambedkar and Democracy: An Anthology show a shift from republicanism to a radical republicanism, culminating in this astound

A republic is not just a negation of that quaint institution called monarchy; it is a rejection of arbitrary power in all its forms – political, social and economic. A republican is not someone with a MAGA-lomania. Republicanism connects to a deep political and intellectual tradition in the Euro-Atlantic world, an alternative to liberal democracy, a radical tradition centred around the ideals of political liberty, popular sovereignty, equal citizenship and civic virtues. Republicanism recalls the key value of our freedom struggle — 'swaraj' in all dimensions of our life — the political quest of Babasaheb Ambedkar as well as the spirit of 'gana' that informed ancient Indian

ing statement (italics in original): "My definition of democracy is 'o form and a method ofgovernment whereby revolutionary changes in the economic and social life of the people are brought without a bloodshed". For this democracy was not merely a political order. A genuine democracy must also be a social orders ans hierarchy that is based on a shared sense of community of all citizens. Such a moral order requires a cultivation of civic virtues, an attitude of mind based on equality and liberty, but above all anchored in frailvirtues, an attitude of mind based on equality and liberty, but above all anchored in frametimity or maittine. To avoid any misunderstanding, he declares "Let no one, however, say that I have borrowed my philosophy from the French Revolution... I have derived hern from the teachings of my Master, the Buddha, "Radical republicanism comes close to defining habasaheb's democratic theory. No wonder, he founded the Republican Party of India.

This Republic Day must not be about going through the motions of a tired sarkarint-uab but about refinding this psir for republicanism. Satrist Parsai had proposed the cach Republic Day finanti could display the

licanism. Satirist Parsai had proposed that each Republic Day jhmid could display the reality of the state that year. Drought relief scam, corruption scandals, riots, atrocties. In a similar vein, this year UP could be represented by a buildozer, Maharashtra by a giant washing machine, Haryana with a scene of lynching and Delhi with the images of Umar Rhaild and other UAPA detainess without trial. Towards the end, there could be a blank mega IY screen and the statue of justice without a bindfold or eyes. This Republic Day could be a jhmid, a glimpe, of the fracturing of the gana in our ganatantra, the dismantling of our republic.

If republic names what we have lost over the last 10 years, reclaiming the republic towards.

the last 10 years, reclaiming the republic must be the clarion call, our shankhanaad, this 26th of January.

Yadav is member, Swaraj India, and national convenor of Bharat Jodo Abhiyaan. Views are personal

A virus in perspective

Anxieties about HMPV are understandable after Covid. But it has been in circulation since 2001, our health system is equipped to deal with it



SOUMYA SWAMINATHAN AND HARKABIR SINGH

FIRST DETECTED IN 2001, HMPV (Human FIRST DETECTED IN 2001, HMM' (Human metapneumovirus) is avins from the family called Pneumoviridae and has been in crualation even earlier in human populations. Hence HMPV is well known to the medical community in terms of its characteristics, illness caused, prevention, detection and management. Further, many people in India would have been exposed to HMPV because it is a common virus. The virus just happens to now be gicked up by the media. The few cases of the HMPV detected in India during the current flu season are within the expected range and not a cause for laboration.

a cause for alarm.

HMPV usually spreads from infected people through droplets, infected sur-HMIV usually spreads from infected people through droplets, infected surfaces, and contact such as handshakes. The typical period between infection and appearance of symptoms is three to six days. Symptoms can include nasal congestion, sneezing, cough, breathlessness, fever, and sore throat; similar to the ones caused by common cold or flu. In almost classes, HMIV causes only mild symptoms that resolve in a few days. Like most respiratory viruses that affect humans, HMIV can cause more severe respiratory illnesses especially in inflants, young children, the very deletiy, and those who have weakened immune systems.

HMIV can cause more severe respiratory the supplied of the season. These include wearing masks, avoiding touching the face, frequently washing touching the face, frequently washing touching the face, frequently washing In fact, routinely wearing masks could help reduce many high-burden diseases in India including seasonal flu, pneumonia, and tuberculosis.

help reduce many high-burden diseases in India including seasonal flu, pneumonia, and tuberculosis.

The health system in India is fully equipped to deal with HMPV. The virus can be detected through a outine RF-PCR test of the lind used for detecting the Covid19 virus, though this is not needed for most cases. Management of HMPV is similar to that of other respiratory viruses and principally revolves around symptomatic management including hydrating, talking warm fluids, restring, and taking paracetamof for managing high fever. It is important to bear an eye out for warming signs, particularly in infants and the elderly. These include breathing tast, difficulty in breathing, persistent high fever, incessant coughing, womiting, and infants being unable to feed. One should seek medical attention from a doctor if these symptoms appear.

We can say with a high degree of confedence that the handful of cases of HMPV that have been detected so far in India originate not from outside the country but from within, as is expected during the winter months.

Using its country-wide lab-based surveillance network, the Indian Council of Medical Research (ICMR) has found that

Medical Research (ICMR) has found that

IMPPED to deal with it

HMIV has caused approximately 3 per cent
of the cases of influenza Like Illus (SI) and
Severe Acute Respiratory Illness (SAM) into
Leurent season. The vast majority of cases
have been caused by SARS-CoV-2 (that
caused the Covid19 pandemic and is still or
caused the Covid19 pandemic and is still or
still of the country). Influenza 8, RSV and other pathogens. This
distribution typically changes month-onmonth. Of course, the more we test the mone
we will detect. For an infection like HMIV,
the absolute numbers of cases are not important and need not be countred — only
overall trends in virus circulation in the
country are useful to know.
Further, there is no data to suggest that
the circulating HMIV has mutated in any
way that is of public health concern. ICMR
and its institutes continue to track this aspect as well.

Anxieties about repniratory disease

way that is of public health concern. ICMR and its institutes continue to track this aspect as well.

Anxieties about respiratory disease outbreaks are understandable in the wake of the Covid19 pandemic. Hence, science-based communication and response become even more critical for all sections of society.

When SARS-CoV-2 was first detected in 2019, it was a truly novel virus for the world. At the time, no one in the world and been exposed to SARS-CoV-2 or had specific immunity against it. In contrast, people across the world have been exposed to 1MIPV for decades and the virus is well studied. HIMPV and SARS-CoV-2 belong to two very different virus families with fundamentally different characteristics and epidemiology, with strong seasonality seen for HIMPV unlike SARS-CoV-2. Both viruses cause different severity of symptoms particularly over the long-term and the affected population organests do not fully overlap. HIMPV in general causes milder illness with deaths being very trare and no long-term postviral symptoms.

India's Ministry of Health & Family Welfare has taken prompt action during this useason, keeping in mindthe sensitivities

viral symptoms. India's Ministry of Health & Family Welfane has taken prompt action during this useason, keeping in mind the sensitivities around HMPV. Learning from the Covid19 pandemic, ICMR and the National Centre for Disease Control (NCDC) are dosely monitoring surveillance data across the country of the national and state governments are also communicating proactively. We should use this period to test our surveillance and risk communication systems, to learn and refine processes in anticipation of an actually virulent outbreak in the future. The Nitt Angog published this framework report on future pandemic preparedness and emergency response in August 2024. The recommendations of this report should be implemented on priority along withincreased investments in R&D for vaccines and counter measures against pathogens of concern, which have been identified by the World Health Organisation. This will help India to be fully prepared for future outbreaks, epidemics from known and emerging infections. Finally, air pollution significantly exacerhates respiratory illnesses, including III and SAR, and is one of the leading drivers of mortality globally. It's time we swiftly and feficitively act on air pollution across the country through a multi-sectoral and all-of-government approach.

Swaminathan is chairperson, M S Swaminathan Research Foundation, mai, and principal advisor, MOHFW. Jandu is an independent consultant



Seizing the peace

An approaching Trump presidency may have pushed Hamas towards a deal

republics.

AS PRESIDENT JOE Biden was about to leave a press conference following the announcement

An Prazadzini jož niuleni was allout o ineave a press conference following the manucinciment of a possible ceaseffer accord between Israel and Hamas, a reporter asked him, "Who gets credit for this, Mr. Pestident, you or Trump?" Apparently, Biden had stopped, turnedaround, smiled and said, 'Is this a Jole?" His sardonic response askle, according to reliable news reports, his administration had made a relentless effort in it is last days to try and conclude a ceasefire between the two warring parties. This endeavour, that his Secretary of State, Anthony Blinken had spearheaded, was no doubt an effort to cement his legacy as his presidency ended.

To no surprise, President-elect Trump wasted little time in claiming that his election was responsible for the accord even be-

wasted little time in claiming that his elec-tion was responsible for the accord even be-fore it had been formally announced in the Middle East, this self-aggrandising an-nouncement notwithstanding, the Biden ad-ministration had initiated this process and Trump's new emissary for the Middle East, Stew Wiktoff, helped to conclude it. Even Wiktoff conceded that it was Brett McCurk, President Biden's trusted Middle East hand, who had played a crucial role in bringing this deal to a successful close. The agreement is now being imple-

mented. Ninety Palestinians, who had been held in listatel prisons, have now been released in exchange for three Israeli hostages. Another 30, who still remain in Hamas' custody, will be released in the next several weeks. In meanwhile, many displaced Palestinians are now returning to their demolished homes. This six-week casefire may well lead to a broader diplomatic initiative that culminates in a more permanent peace. Whether

a broader diplomatic initiative that culmi-nates in a more permanent peace. Whether or not that happens remains uncertain. The relentless Israel bombardment of Gaza de-signed to eviscerate Hamas, and its military prowess has actually had an unintended and perverse consequence: As per some reports Hamas is alleged to have actually exploit the abject conditions prevailing in Gaza to recruit almost as many of fighters that it has lost. Consequently, it is still not a completely spent force, a key objective of the Netanyahu government's were

spent foxe, a key ougo-cases
It should also be noted that at least one
key member of his war cabinet, National
Security Minister Itamar Ben Cvir, who was
staunchly opposed to the ceasefire, has now
resigned along with two other ministers.
Another hardliner, Minister of Finance
Bezalel Smortich, who chose not to quit the
government, has stated that Israel should ex-

plicitly reserve the right to go back into Gaza should it deem necessary. A both Israelis and Gazans see the imple-mentation of the agreement, a key question remains unanswered. Why was the agree-ment reached at this very late hour, in the two-light of the Biden administration? It is impos-sible to provide a definitive answer to this reserved. When the provided in the control of the reserved in Newson both informed analysts in light of the Biden administration? It is impossible to provide a definitive answer to this question. However, both informed analysts in the US as well as key members of the Israeli opposition have reportedly argued that Netangahu deliberately slow-walled the negotiations once Trump was elected to the presidency for a second time. They contend that as a very asstute observer of the American political scene, he must have concluded that anaccord reached just before Trump assumed office would give him greater leverage over the future of the Palestinian question.

Such an assumption is far from fanciful. Among other matters, during the first Trump administration, a long-standing Israeli demand had been granted. In December 2017, the United States had accepted Jerusalem and not Tel Aviv as the nation's capital and the US Embassy was also shifted to the city. Furthermore, in 2019, the Trump administration had recognised Israeli sovereignty over the occupied Golan Heights.

Finally, Trump, with his usual bombast, had repeatedly stated in the last few weeks that there would be "hell to pay" if the Israeli hostages were not released before he took charge on January 20. This message, for a certainty, was not lost on Hamas. Additionally, its weakened leadership may have also concluded that given Trump's inclination to grant extraordinary leeway to any Israeli government, it was perhaps best to conclude a ceasefire while the Biden administration was still in office.

The accord, if it goes into effect as planned, will bring this sanguinary war to a close, at least for the next several weeks. What will transpire thereafter will depend in considerable measure on two key factors. First, the degree of latitude the Trump administration is

able measure on two key factors. First, the de-gree of latitude the Trump administration is willing to grant Netamyahu's government in dealing with Hamas and the Palestrinians in general. Second, on Netanyahu's ability to hold his fractious government together and his willingness to appease the most extreme rsofhisc alition as he seeks to en his own political survival given his legal woes.

Ganguly is senior fellow and directs the Huntington Program on US-India relations at Hoover Institution, Stanford University

LETTERS TO THE EDITOR

BIDEN'S SEND OFF

THIS REFERS TO the editorial, Triumph THIS REFERS TO the editorial, Triumph k tragedy (IE, January 20), De Biden's term in office was a mixed bag, Despite all the naysayers, he won the presi-dency in 2020. Then, he secured major legislative victories like the Inflation Reduction Act, and managed to double the number of Americans who have ac-cess to affordable healthcare. The econ-omy created 2.3 million jobs But his ad-ministration failed to solve the inflation crisis, and continued unaweving sup-port for Ukraine and Israel which was met with fierce opposition. His adminport for Ukraine and Israel Which was met with fierce opposition. His admin-istration has failed in controlling illegal immigration. Regardless of the political leadership change in the White House, all indications are that the Indo-US re-lationship will only grow stronger. SEPAN Model.

HEALTH IS WEALTH

THIS REFERS TO the article For better health' (IE, January 20). Health is an es-sential factor in all spheres of nation-building and healthy citizens are pre-cious assets. We must invest in the health of the citizenry and the nation. Following the policy of "One health", we need digital records of citizens' health. Investment in research of zoonotic and other illnesses is a must. We must also

centralise treatment plans of patients centralise treatment plans of patients and update them regularly so health-care professionals, researchers and the state have the information required to preempt a health disaster. A healthy na-tion will progress in leaps and bounds; that should be the goal.

Subhash Vaid, New Delhi

AN ESSENTIAL TEST

THIS REFERS TO the report, 'Carnage to Good Morning: How to get ready for Trump's shock & awe' (IE, January 20). The rear er immense challenges and op-portunities that await Donald Trump in his second term. The focus on foreign his second term. The focus on foreign policy and immigration overshadows crucial internal issue: The future of America's democratic institutions. Trump 2.0 could be a defining moment for the state of democracy itself. His past hetoric and actions have often raised questions about the erosion of democratic norms, particularly in relation to the rule of law, political polarisation, and respect for constitutional checks and balances. As Trump seeks to reaf-firm America's global leadership, he must also address the pressing need for unity, stability, and institutional integrity within the country. This may be tegrity within the country. This may be his most difficult, yet most essential test. Sanjay Chopra, Mohalf

Ahmedabad



When misogyny

derails poll discourse

The standards of political discourse have steadily deteriorated in the country over the years, often touching new lows during election campaigns, though that is the time when a model code of conduct is supposed to moderate and keep tabs on the words and actions of politicians. It is not just propriety that often becomes a casualty during elections. Even common decencies of everyday life are violated. Exchanges from public platforms become offensive and even vulgar. Successive elections have seen an increasingly disturbing trend in this respect. The campaign for the Delhi Assembly elections is horting up and political increasingly disturbing renditions respect. The campaign for the Delhi Assembly elections is hotting up and political parties with high stakes in the polls, especially the AAP and the BJP, have come out with all guns blazing. There is noise and a lot of it involves abuse, insults, personal attacks, and innuendoes. Unfortunately, much of it is directed against women.

Congress MP Priyanka Gandhi and Delhi Chief Minister Atishi were special targets. BJP leader Ramesh Bidhuri, who is contesting against Atishi in Kalkaji constituency, promised to make Delhi's streets look like Priyanka Gandhi's cheeks. He also said Atishi "changed her fathers.

am's cheeks. He also said Ausin Earlier she was Marlena. Now she has become Singh. This is their character." The BJP accused AAP leader Arvind Kejriwal of insulting Poorvanchalis (people form East-Foorvanchais (people form East-ern UP and Bihar) by calling them "fake voters." The Lt. Governor of Delhi V K Saxena, who is not part of the campaign, thought Kejriw-al insulted Atishi by calling her a "temporary Chief Minister." The BID's national problem serven She. BJP's national spokesperson She-hzad Poonawala apologised for a disparaging remark he made about the Maithili Brahmin community after it became a matter of discussion and was widely con-demned by the community. There have been other offen-

The Delhi election campaign has seen abuse and personal attacks, many directed

oemments, charges and countercharges from all sides.

Personal attacks and misogynist and sexist comments directed at women – many of them crude and repugnant – have increased. Ramesh Bidhuri is a serial offender but his party has not considered it necessary to take action against him or to warn him. Last week, the Election Commission said it would take sexist and derogatory remarks about women seriously and such remarks would attract stringent action. But such comments continue to be made without inhibition. The number of women in public life and legislatures is small; there are not many candidates ting elections either and the few who are continue to be subjected to insults and calumny. Ensuring political representation for women is important but for a start, they need to be extended something more fundamental – the respect they deserve.

BigBBMP fix: Approved for violation?

engaluru, once a haven for pensioners and a city Bengaluru, once a haven for pensioners and a Chy known for its gardens, is now struggling to cope with the consequences of unregulated and unauthorised construction. A recent survey conducted by the Bruhat Ben-galuru Mahanagara Palike (BBMP) has revealed a startling fact two out of three buildings under construction in the city lack statutory municipal plan approvals. This means that lack statutory municipal plant approvals. In its means that only 835 of the 2,419 buildings surveyed had obtained the required permission, while a staggering 1,584 properties proceeded with the construction without even applying for approval. The root cause for this chaotic urban planning can be attributed to systemic failures and inefficiency, com-

can be attributed to systemic failures and inefficiency, com-pounded by asevere policy paralysis within the government. One of the primary reasons behind this illegal construc-tion epidemic is the BBMP's refusal to issue building plans for 'B' Khate properties, which are essentially revenue sites or single plots situated in unauthorised layouts. Ironically, the government turned ablind eye when these layouts were being created, and did nothing to prevent the sale of sites, which were then registered in the sub-registrar's office. The government should have checked the mushrooming of these layouts in the first place. It is now essential to find a solution and take steps to ensure

a solution and take steps to ensure that a similar problem does not arise in the future. It is also puzzling why 'B' Khatas were is sued, giving buyers a glimmer of hope. Lakhs of people have invested their hardearned money and retirement say ings in these sites, only to be made ings in these sacs, only to be made to suffer for no fault of theirs. The government cannot simply absolve itself of the responsibility by taking the stand that these constructions are unauthorised as this would be a

Bengaluru's three underconstruction buildings lack statutory municipal plan approvals

Two out of

gross injustice to innocent property
owners who have been led to believe
that their investments are legitimate.
While the 'B' Khata site owners are grappling with their own set of problems, an equally critical concern is the widespread unauthorised constructions on 'A' Khata sites, where high-rises are erected on small plots, additional floors are built without sanction, and setbacks are com-pletely disregarded. It is inconceivable that such blatant violations occur without the complicity of local BBMP officers otations occur without the complicaty of local BBMP officers who are constantly present in the area. The BBMP's failure to take action against these major violations exposes the deeper issue of corruption. While BBMP should definitely resolve the issues faced by the 'B' Khata owners, it is equally important to act against builders who are flouting rules with impunity. It should also take stern action against its sent officers who seems to be sent to be supported by the property of the state of the sent to be supported by the sent to be supported by the sent to be supported by the support of the sent to be supported by the supported by the support of the supp own officers who are colluding with such erring builders. The BBMP should act before lawlessness in urban planning

REFORM ROUTE

Why India's defence sector needs a policy push

Improved private participation, optimised public sector capabilities can transform defence manufacturing

NANDINI BHATNAGAR

A sIndia prepares for the 2025-26
Union Budget, the question of how the defence allocation will address-current challenges is front and centre. Despite consistent increase in allocation—now exceeding Re 6.2 lake rore—the defence industry remains heavily dominated by public sector enterprises. The private sector, despite showing promise, continues to play a limited role in manufacturing and innovation. This persistent gap raises an important question: why hasn't India fully tapped into the capabilities of its private sector to boster defence manufacturing?

In this context, the Ministry of Defence has deelared 2025 as the 'Year of Reforms', signalling are reewed comminent to restructuring and modernising defence production. These reforms are aimed at streamlining procurement processes and encouraging private sector participation, along with a strong focus on achieving self-reliance in defence manufacturing. This move is in line with India's 'Aatmanirbhar strong focus on achieving self-reliance in defence manufacturing. This move is in line with India's 'Aatmanirbhar strong focus on achieving self-reliance in defence manufacturing reserved for domestic manufacturers, which is a reflection of the government's mission to strengthen indigenous commitment toreducing reliance on imports. About 75% of the modernisation funds are reserved for domestic manufacturers, which is a reflection of the government's mission to strengthen indigenous production. Over the years, policies like the 2020 Defence Acquisition Procedure (DAP) were created to priorities domestic manufacturers. Yet, in practice, state-owned giants like Hindustan Aeronautto bighlight that these erganisations have developed capabilities over cleared as a formani vital for handling sensitive technologies and national security projects.

curity projects.

However, public sector enterprises alone cannot meet the growing de-mands of modern defence require-ments. The overreliance on public sector enterprises has created ineffi-ciencies that drain the defence budget. Challenges such as production delays and technology gaps often arise due to the sheer scale and complexity of their

responsibilities. For instance, the Light Combat Aircraft (LCA) Tejas project has taken vears longer than expected. This forced India to import equipment to fill the gap, which undermined the very goal of self-reliance. These kinds of sexbacks aren't a failure of the PSUs but rather an indication of the need for complementary contributions from the private sector to enhance capacity and efficiency.

private sector to ennance capacity and efficiency. The hesitancy to involve private companies in defence manufacturing stems from both historical and stra-tegic concerns. After independence, India adopted a centralised approach to defence production, focusing heavily on public sector control to safeguard



sensitive technologies and ensure secreey. While this approach served its
purpose during the early years of nation-building, it created a culture of
instrust towards private enterprises.
Decision-makers have long worried
that private companies could prioritise
profits over national security or fall victim to monopolistic tendencies. These
concerns, while valid, have inadvertentjulimited the potential for private sectori innovation to play a transformative
role in defence.

The private sector, with its capacity
for innovation, efficiency, and competition, could address many challengse. Programmers such as Innovations
for Defence Excellence (iDEX) have
already begun encouraging startups
and small businesses to develop cutting-edge technologies for defence.
Yet, systemic issues like bureaucratic
ced tape, inconsistent procurement
processes, and limited access to goverriment contracts have hampered
private companies from scaling their
involvement.

PPP in play
In countries like the United States, private sectors count is already and the companies like Lockheed Martin and Boeing play a pivotal role in defence manufacturing and developing ad-

vanced technologies under strict governmentoversight. These partnerships have not only driven innovation but also created robust industrial ecosystems that benefit the broader economy. For India, the challenge is to replicate such models while trying to ensure that sensitive technologies and national security concerns remain protected. While private entities like Larsen and Toubro (L&T) have made commendable contributions in the development of henuclear-powered Arihant-class submarines, such examples are more of an exception rather than the rule. There is alot of room to institutionalise such collaborations with astrong Public Private Partnership (PPP) framework.

PPP represents an important area of opportunity. Projects like the Advanced Medium Combat Aircraft (AMCA) could benefit from private sector involvement. These collaborations, however, must be underpinned by clear guidelines to ensure that national security is not compromised. Transparency in bidding processes and airness in awarding contracts will also be essential to build trust between the government and private players.

While the defence budget should encourage private sector involvement, its equally important to recognise the areas where public control must remain paramount. Sectors that involve highly cassified technologies, such as his less systems or nuclear capabilities, are best managed by state-owned enterprised due to their direct impact on nation.

classified technologies, such as missile systems or muclear apabilities, are brananged by state-owned enterprises due to their direct impact on nation ascurity. State-owned enterprises due to their direct impact on nation ascurity, systems and critical infrastructure should remain under striet government oversight to prevent vulnerabilities. Balancing these priorities will require a nuanced approach that distinguishes between the areas where private innovation can flourish and those where government control is essential.

Apart from financial numbers, the substance of the Union Budget and the Prime Minister Vision are critical for shaping our developmental trajectories. Prime Minister Narendra Modi svision that underscores the importance of indigensiation in defence manufacturing demands more than budgetary allocations; it requires a policy thrust thattranslates words into action. The 2025-26 budget offers an opportunity to outline clear initiatives to boost private participation in the sector. A balanced approach of combining the strengths of the public and private sectors could transform India's defence manufacturing ecosystemino one that is efficient, innovative, and self-reliant.

(The uriter is a research assistant at the Chintan Research Foundation)

RIGHT IN THE MIDDLE

A selfie with the lord

A temple visit left me pondering: Is tech more thoughtful than the devout?

RASHMI RAJ

need no alarm from mid-December to mid-January. No, 1 am not on va-cation mode, but it is Dhanurmaa-so, a month-long period when temples and the devous tart their day very early as if in deflance to the biting cold. The temples around my house begin the day with bingians and shlokas even before the larks are un.

with bhujansand shlokus even before the larks are up.
Arthe fag end of the month is Vaikunta Ekadashi, and the poojas start an hour earlier than usual. I got ready as soon as I could, wanting to be the first in a long queue of devotees. I was first indeed, but from last. I had clearly underestimated the enthusiasm of others like me. The temple was up on a hill, and I stood at the bottom on the last step. The cold

wind forced me to bite my teeth hard and hug myself, although I wore a jack-et. The doors of the temple opened for the darshan as people moved, chanting Govinda-Govinda, and singing bha-jans. As I reached the main entrance, I noticed an elderly couple in tears of joy; they had seen the 'Loed' first. The lady wore the traditional nine-yard sarce with stunning diamond earrings that immediately reminded me of MS Sub-balakshmi. While the gentleman was in silk panche and shadpa with no sweater or shawd on, just like my grandfather, wholeft us when he was 599-wars young and never wore asweater till his last day. The eyes of the elderly couple were filled with contentment. They walked down the steps holding each other's hast singing Baja Govindam together.

A linde girl sexcitement held my attention. She had the best seat in the world to see the lord—her father's shoulders—as she shouted, "Appa, see, God knows I am very hungry. He has done some magic and grown fruits on the ceiling, Can I

plack them and eat?" The father replied calmly, "Hold on a little while! Just a few minutes more." The mother and I smiled at each other. I entered the temple and saw many taking selfies with the almighty—indevotion to self rather than bowing down. I am sure the photos went up on different social media platform within seconds. The outer prukarnor the temple was decked up with lights, and the prusadae counter, with a mandatory ladoo, and, it appears, selfies too are a must—there was selfie booth in the temple prukarna milling with people. I returned thome to a warm cup oftea and the newspaper. A report about an app for safety at Kumbh Mela Caught my attention. The report mentioned CCTVs in many corners, underwater drones to prevent devotees from drowning, and drones up in the sky. As I wondered whether the sarvantaryumi (onni-present) technology had become more attuned to the value of human life than wear et, the loud cooker whistle-jolted me backto reality.

we are, the lou-back to reality

LETTERS TO THE EDITOR

Congress must decisively resolve infighting

The article, 'Congress power struggle threatens governance in Karnataka' (Jan 20), was clear and incisive. Despite the fact that Congress rode to power on an anti-corruption campaign, the party's government is perceived as no better than its BJP predecessor due to several high-profile scandals. These include the alleged scam in Karnataka's tribal corporation, Siddaramaiah's involvement in the MUDA hand scam, and the excise minister's unethical practices and extortion. The Waqf Board's al-

leged land grab has also fuelled farmer mistrust. Although Siddaramaiah and D K Shivakumar have maintained a cordial public façade, their factional feud is eroding the goodwill generated during the assembly polls, leaving the government directionless. To restore public faith, the high command must act decisively to resolve this damaging feud, which is undermining the state's administration and tarnishing the governing party's image.

K V Chandramouli, Mysuru

Sedition is serious

Apropos 'Stop making sedition accusation casually' (Jan 20), the casual invocation of sedition charges against opposition leaders in India is alarming. Such allegations have the potential to erode democratic debate and dissent, stilling free speech and instilling fear. Sedition is a grave charge that must only be invoked in extreme cases, supported by clear evidence of incitement to violence or harm to the nation. Leaders

must exercise restranti, pun usu-constructive dialogue and reservir sedition accusations for genuine threats to national security, rather than political disagreements or critical commentary. Malia Gangopadhyay, Bengaluru

Save soil

Apropos 'The rising threat of land degradation' (Jan 20), without taking direct reference to the conclusions and resolutions adopted at various

COP summits, it is imperative that we implement essential land conservation methods at local levels by adopting scientific agrarian practices, as outlined in the GAP. Agri universities must incorporate this subject into their curricula, ensuring that the information reaches farmers. ntormation reaches tarm Rajiv Magal, Sakaleshpur

All letters must carry the sender's postal address and phone number.

SPEAK OUT

One bullet fired by Godse hit Gandhi, but his body had three bullets. Where did the other two bullets come from? Who arranged that? Did Nehru arrange that? I suspect that Nehru arranged the assassination because he wanted to be a dictator. Gandhi did not



I feel like I'm too busy writing history to read it.

TO BE PRECISE



IN PERSPECTIVE

Poised for take-off

With record aircraft orders and busier international schedules, Indian airlines are coming into their own

ASHWINI PHADNIS

ASHWINI PHADNIS

Indian airlines are slowty but surely expanding
their wings to take a larger share of non-stop international flights. Earlier this
month, IndiGo, which has
a domestic market share of
over 60%, announced that
it had become the largest
foreign operator out of Sri
Lanka operating 54 weekly frequencies from Jaffna
and Colombo to four points
in India. Indian airlines'
share on the India-Sri Lanlaroute will goup further as
Air India operates 21 weekly
services and Alliance Air operates three weekly services
to Sri Lanka.

The latest development on
the India-Sri Lanka air route
is a reversal of history. In October 2003, Primp Minister
Atal Bhari Yapayee and Sri
Lankan Prime Minister Ranil Wickremesinghe had
signed an open sky agreement which allowed Sri
Lankan airlines to fly daily
into India's metro cities and
unlimited frequencies into
B tourist destinations. Sri
Lankan airline, which was
under Emirates airline's
Lankan airline, which was
under Emirates airline's ndian airlines are slov

Il tourist destinations. Sri Lankan airline, which was under Emirates airline's management control, was able to quickly secure more aircraft and become the largest foreign carrierout of India with over 100 weekly services. But with Sri Lan-lan reverting to government control, the number of week-ly flights has come down and IndiGo has now taken this spot.

and IndiGo has now taken this spot.

The United Kingdom is another country where Indian airlines dominate the skies. Data by OAG for this month shows that Air India is operating 240 flights and Virgin Atlantic 154 flights between India and the UK. OAG provides data for the global travel industry and has the world's largest network of flight information. On the India-IMC route, the balance is going to tilt further in India for the proper of the India August 100 flight information. On the India-IMC route, the balance is going to tilt further in India favour as news reports have appeared that IndiGo is sectol aunchadily services between India and UK sometime later this year.

Both are significant developments – the UK is one of the biggest markets for domestic and Sri Lanka enjoy close people-to-people pedation and Sri Lanka enjoy close people-to-people relations and India was the largest tourist market for Sri Lanka with close to 600,000 Indians visiting the island nation.

island nation. Late last year, the Direc-

torate General of Civil Avia-tion (DGCA) allowed Indian airlines to wet lease aircraft. There are two kinds of leas-es – a dry lease in which the airlines from India take the aircraft and use their own crew to operate the flights. In comparison, in a wet lease, the crew, aircraft insurance and maintenance is provided by the company from which the aircraft is leased. DGCA's decision was taken keeping by the company from which the aircraft isleased. DGCA's decision was taken keeping inmind the supply chain disruptions Airbus and Boeing are facing. Air India has ordered 570 aircraft, IndiGo has ordered 530 aircraft, indiGo has ordered 530 aircraft and has rights to order another 70 wide-body A 350-1000 aircraft while Aksas has ordered 150. Till those aircraft come in, with a wet lease Indian airlines will be able to quickly deploy aircraft on domestic and international routes while waiting for the delivery of their own aircraft. Besides, the current government has been very selective in exchange of air services bilaterals or treaties that are exchanged between two countries which allow airlines from the two countries to designate carriers to operate between them. Like in the case of India and the UK, it was decided to increase the weekly flights reviews links from both sides can operate to 70.

The shift is here

The shift is here
Among them, Indian carriers have ordered over 1,300 aircraft including wide-body aircraft capable of flying non-stop between India and the United States and Canada which are two beys sourceman-lets for Indian airlines. What will further help Indian carriers is that India has an open skies policy with both US and Canada under which airlines from both sides can launch as many flights as they like.

Canada under which airlines from both sides can launch as many flights as they like. For decades, foreign airlines have been carrying a larger share of traffic from India than that carried by Indian airlines because of two reasons. Air India was under government control and ordering new aircraft was a slow and tedious process. In addition, private airlines did not have the fleet strength and tedious proviate rairlines did not have the fleet strength and tedious proviate rairlines did not have the fleet strength and wide-body aircraft totake on the likes of Etihad, Qatar Airways, Emirates as well as the European and South East Asian carriers. About two years back, it was estimated that foreign airlines carried 70% or more of passengers travelling abroad from India. This situation does not exist anywhere in the world. Now, with Indian airlines coming into their own, setting a global record for ordering aircraft in a calendar year and the developments.

ting a global record for or-dering aircraft in a calendar year and the developments that have been seen in the In-dia-UK and India-Sri Lanka markets, it is a matter of time before Indian arilnes carry more passengers abroad and correct a wrong that has gone uncorrected for decades. (The writer is a Delhi-based serior aviation journalist)

Business Standard

NEW DELHI | TUESDAY, 21 JANUARY 2025

Focus on Davos

States must improve ease of doing business

Ith domestic private investment being weak and foreign direct invest-ment growing slowly, the Centre and state governments have pulled out all the stops for the annual World Economic Forum (WEF), which takes place at the Swiss ski resort of Davos. The country will have two ■ takes place at the Swiss ski resort of Davos. The country will have two pavilions, one for the Centre and the other for representatives of six states, including three chief ministers. Representing the Centre is Ashwini Vaishnaw, holding important portfolios like railways, information and broadcasting, and information technology, who said he planned to propagate India's "inclusive growth agenda". The states that have sent delegates are Maharashtra, Tamil Nadu, Andhra Pradesh, Telangana, Kerala, and Uttar Pradesh. Chief Ministers Devendra Fadnavis (Maharashtra), Chandrashet, Naida (Maharashtra), pradesh, and Beauth Reide, (Talangana), and strending control of the production of the pr Chandrababu Naidu (Andhra Pradesh), and Revanth Reddy (Telangana) are attending to hard-sell investment opportunities to foreign investors. There is no doubt that India means business at Dayos.

Andhra Pradesh, for instance, is reportedly spending ₹15 crore, with Mr Naidu Andhra Pradest, for instance, is reportedly spending Gb crore, with Mr Nadul lining up 19 meetings, plus 50 meetings, scheduled by the state's information-technology minister. Almost all the states have branded their initiatives — such as "#BullishortTN" or "Telangana Rising 2050" — as part of the effort. All of this reflects a proactive urgency of mission and a recognition that there are limits to the amount of heavy lifting the Centre and states can do to keep economic growth ticking over and expand employment opportunities. But questions arise over the utility of these efforts, which involve a significant expenditure of money and time by key state functionaries. Behind the thetoric of his themes. Dawns is undoubtefulk known for the oncor-

Behind the rhetoric of big themes, Dayos is undoubtedly known for the oppor tunities it offers for behind-the-scenes deal-making, so it is possible that these efforts by Indian officials may yield value. But other chief ministerial visits of efforts by Indian officials may yield value. But other chief ministerial visits of earlier years have had a suboptimal impact chiefly because of the low priority that India attracts. This year, with the Chinese economy slowing, this could change — Mr Naidu, for instance, is reported to be meeting two heads of states, though who they are has not been specified. At the same time, foreign investors who are being approached may legitimately ask why domestic corporations are shying away from investing in their own country, Instead, domestic outward investment appears to be growing. That apart, each of these states holds annual investment jamborees that traditionally attract eye-catching proposals which rarely translate into shovel-ready projects on the ground.

into shovel-ready projects on the ground.

These are facts of which overseas investors are well aware, just as they are of the many impediments to doing business in India — from chronic policy uncertainty to infrastructure constraints. The K-shaped nature of post-pandemic consumer demand may also prove a deterent, a factor that will certainly count for such emerging businesses as electric vehicles and renewable energy. All the same, the state administrations that have chosen to make investment pitches in Davos must be applauded for making the effort. Yet, with the notable exception of Uttar Pradesh, the other five states are those that are relative racehorses in the investment stakes, Indian or foreign. Their purposedulness begs the question of why other northern states, which urgently need more manufacturing activity to address the problem of poor-quality jobs, are not making a similar effort to attract foreign investment. In a sense, their absence says making a similar effort to attract foreign investment. In a sense, their absence says much about the skewed dynamics of India's economic progress.

The automotive frontier

India needs investment in the EV segment

he Bharat Mobility Global Expo, being held in several locations in the National Capital Region, provides an opportune moment to consider the state of the automobile-manufacturing ecosystem in India. It is worth state of the automobile-manufacturing ecosystem in India. It is worth remembering that this was, till recently, one of the few sub-sectors of manufacturing where India had demonstrated competence. In particular, the automotive-component business had managed to reach a level of proficiency that was reflected in healthy export earnings and sustained relationships with global original equipment manufacturers (OEMs). India also had large private-sector companies in the OEM space that were able to incubate research and development and open up new markets. Yet it has to be acknowledged that the sector is going through a period of transition, to which India is yet to have a clear response. This transition is defined in particular by three trends: The technological shift from internal combustion engines (ICEs) to hybrid or electric vehicles (EVs); the vast overcapacity being built up in China: and the subsidies and support being provided for reshoring being built up in China; and the subsidies and support being provided for reshoring in the large consumer markets of the West.

in the large consumer markets of the West.

The context of these three trends provides a ceiling on the size and growth of Indian ICE-focused companies in the automotive sector. Some of these have healthy balance sheets, driven by growth domestically in the medium and large utility vehicle space. But a dependence on domestic growth has its limits, as is becoming increasingly obvious. The question is where the next motive force for the sector will come from, and even whether it is sufficiently future-proofed against these three disruptive trends. The reports from the auto expo underline the fact that much of the energy has shifted away from Western OEMs to Chinese carmakers.

the energy has shifted away from Western OEMs to Chinese carmakers.

BYD, for example, has promised to expand the range of its cars available in India. There are quantitative restrictions and tariffs on imports, but it is possible that Indian consumers will buy whatever is available. Yet, for geopolitical reasons, India has put restrictions on Chinese investment in India. Given that the geopolitical climate is changing alongside the technological landscape, it may be time to revisit this decision. A \$1 billion investment offer to India by BYD in partnership with a local firm for focusing on re-export to peer markets deserves re-evaluation, for example. Other such opportunities might also be sought. It is to be noted that the same company said yesterday that a \$1-billion plant in Indonesia would be completed by the end of this calendar way. If India was much loaner it might lose out on the by the end of this calendar year. If India waits much longer, it might lose out on the technological frontier.

The auto-component sector must also be given time to evolve, through the The auto-component sector must also be given time to evolve, through the creation of alternative ecosystems. It has been noted that such investment has created commercial complexes and ecosystems in locations in Southeast Asia and Mexico. India's security concerns about Chinese investment in core infrastructure are eminently defensible. But investment in other manufacturing sectors, particularly EVs, may not have the same security implications. The fear is that India will be shut out of the legacy export markets in the West while also being cut off from technological innovation like in EVs. This could end up creating only a high-cost domestic industry that leaves both consumers and producers worse off.

Anatomy of a regulator

Regulatory bodies are important institutions in a market economy, requiring careful handling



kicroeconomics 101 explains the causes and effects of market failures in a free-market economy, as well as the need and justication for regulators. Over time, even developing conomies have realised that having credible and well-reputed regulatory institutions is a pre-requisite for sustainable growth.

The enactment setting up a regulator should have a clear numbers explicitly earlier the objective role.

a clear purpose, explicitly stating the objective, role, appointment procedure, powers and functions, guid-ing principles for regulation, appellate mechanism, and how the regulator will be held accountable. The and now the regulator will be need accountable. In regulator must have operational and financial independence, and the law should unambiguously prescribe that.

A number of regulatory bodies have been established in India since the country embarked on its journey of economic liberalisation in 1991. This column is not focused on analysing the

performance of these regulators, but rather on examining certain broad

e issues that need to be addressed. Let's begin with the question of Let's begin with the question of whether we need so many regulators. This question often arises from con-cerns about the financial burden on the public exchequer when setting up new institutions. However, a far more serious and important issue is the need to analyse the impact of multiple regulatory institutions with poorly defined or even conflicting roles on the

regulatory institutions with poorly defined or even conflicting roles on the regulated enti-ties and other stakeholders. Among other conse-quences, the objective of improving the ease of doing business certainly gets thrown out of the window! It's not that this aspect hasn't been examined in the past. For instance, the Financial Sector Legislative Reforms Commission (FSLRC) report of

AIAY TYAGI

2013 on the financial sector clearly explains the need for rationalising the regulatory architecture and recommends having only two regulators in the sector. However, vested interests and turf issues have ensured that this idea remains on the back burner. The government's mindset in setting up these insti-tutions and dealing with them needs to change. First

and foremost, it should accept that statutory regulatory bodies aren't government departments. In many sectors, some of the regulated entities are government-cowned. These entities often, citing sovereign ownership, seek and expect different regulatory treatment, including forbearance, compared to private-sector players. How about a cost-benefit analysis of such a proposition? The costs are obvious. Among other pervessions, it distorts the level playing field. As for the benefits, if one digs deeply, there are hardly any in the medium to long term. Most of the time, it only implies throwing the can down the road, and bringing in compleacency in the working of these entities.

Regulators' arm's-length functioning, both in leter and spirit, is an essential prerequisite. If the government finds this impractical or unfeasible in a particular case, it is better not to set up that regulators. Comling to administrative matters, including the appointment of regulators and ensuring their accountability.

suring their accountability. The arm's-length working prin-The arms-sengm working prin-ciple dictates that the appointment procedure, including tenure, should be embedded in the law and not left to rule-making. Extending this prin-ciple, the appointment process shouldn't be handled by the min-ietry desling with that sector Let the istry dealing with that sector. Let the department of personnel in the gov-ernment handle the appointment of

enthment namine the appointment or distatutory regulators. Getting the right people to fill the regulatory jobs can prove to be challenging task. Recent events have sparked a media debate on whether such appointes should come from the government or the private sector. This subject requires a separate discussion, and this column is not on that. That said, a word of advice regarding the selection of candidates from the government may be in order. The common public perception that these jobs are sinecures for the retired officials has to be strongly negated. The government should identify and offer appointments to suitable candidates well ahead of their superannuation, say, three or more years before retirement. Autonomous regulatory bodies with substantial and well-defined roles would definitely

attract the right people ready to leave their government jobs to take up these roles.

A lot has been written in the media about the accountability of regulators. It is a serious issue. Regulators cannot be given a free pass in the name of regulatory independence.

Let us first examine the legal provisions in some existing statutes that may be relevant for ensuring oversight of regulators' working. These include—the powers of the central government to make rules, issue directions to regulators and even supersede them in certain situations; the requirement for regulators to submit an annual report to the government, which is subsequently laid before Parliament; the provision for laying regulations before Parliament; and the establishment of an appellate body to bear appeals against the quasi-judicial orders passed by regulators. Some enactments also prescribe government nomines on the board of the regulators.

These provisions only serve a limited purpose. The government's rule-making is restricted to administrative issues: issuing directions could be perceived as violation of the arm's length working principle. Instances of a regulatory board being superseded are virtually unheard of. Annual reports attract more attention from the media — there are no instances of regulations laid before Parliament being modified.

attention from the media — there are no instances of regulations laid before Parliament being modified.

of regulations laid before Parliament being modified.

The functioning of appellate bodies is often marred
by wacant positions and a lack of expertise.

While some improvements could be brought in to
make such provisions efficacious, the desirable
approach would be to have a direct parliamentary oversight through parliamentary committees over regulators' functioning. Though we have parliamentary standtion committees over selected efficient published in patient. ng committees reviewing different ministries' working few would disagree that this mechanism has a long new wound casagree tract this increasants mas a long way to go before reaching the level of maturity observed in developed democracles of the West. These committees should be strengthened by providing well-qualified supporting staff, and streamlining the processes. A committee could call a regulator twice a year to review its functioning and also hear from stakeholders and experts. Regulators should be obligated to file an actionerts. Regulators should be obligated to file an action-en report on the committee's observations, within a defined timeframe. The committee may then finalise its report, which should be placed before the parliament,

its report, which should be placed before the parliament, and later in the public domain. In fact, as the system matures, the concerned parliamentary committee may also be entrusted with the authority to confirm the appointment of regulators. Regulatory bodies are important institutions in a market economy, and need to be muttured and developed with care to support economic growth, ensuring that all stakeholders continue to repose faith in the ecosystem.

The author is distinguished fellow at the Observer Research Foundation, and former chairman of Sebi. He also previously served as secretary of the Petrokeum & Naturul Gas Regulatory Board, and as chairman of the Central Pullation Control Boar

The need of the hour is a 'Dream Budget'

In less than two weeks, the finance minister will present the Union Budget for 2025-26. This Budget comes against the backdrop of a slowing economy characterised by high levels of fiscal defict and debt. That means the FM will have to find a way to announce policy initiatives to revive growth while also achieving fiscal discipline. While calls for tax cuts

also achieving fiscal discipline. While calls for tax cuts and increased infrastructure spending are loud, this Budget must do a lot more to drive sustained growth. The two key questions are: What is the diagnosis of the economic slowdown? And what can the Budget do to address it?

Let's tackle the question of slowdown is tackle the question of slowdown is temporary, but data suggests otherwise. Barring one quatter, the economy has been slowing steadily since mid-2023, with real gross domestic product (GDP) growth rate falling from over 8 per cent to under per cent in that year. High-frequency indicators also show that the post-Covid growth momentum is fading, possibly signalling a deeper, structural slowdown. deeper, structural slowdown. Before Covid, the economy wa

netore Covia, the economy was already struggling, growing at less than 4 per cent in Q4 2019. Post-Covid, many high-frequency indicators pointed to the emergence of two different economies within one: An 'Old economy' in middle and rural India, and a "New economy' driven by a boom in service exports. The latter was fuelled by the rise of global capability centres (GCCs), mainly US-based, employing high-skilled Indian workers in sectors like R&D. This New economy boosted huvur conlike R&D. This New economy boosted luxury con-sumption, such as SUVs, and sparked a mini-boom in construction. In comparison, the Old econ-has been weaker, from even before the pander due to low private sector investment and weak go exports, among other things. Workers in the

economy have also been getting battered by high food inflation and falling real wages. And now, the New economy is slowing down too, normalising to a more moderate growth pace. Together, these dynamics are creating a serious demand problem.

How should the Budget address this, while also reducing fiscal deficit? Two things are worth conreducing riscal defenier? I wo trinings are worth con-sidering. The Budget should focus on rationalising expenditure to achieve fiscal consolidation. In February 2023, the FM had set a target to reduce the fiscal deficit to less than 4.5 per cent by 2025-26, but this will be challenging in a slowing economy, with nominal GDP growth

under 10 per cent. However, lower ing the fiscal deficit is essential fo

ing the itscar sensor imacroeconomic stability, which is key for growth.

To achieve fiscal consolidation, the government should focus on reducing revenue expenditure, which includes schemes and transfers and constitutes nearly 77 per cent of total spending. For example, why is it necessary to provide free food grains to 800 million people annually when the pandemic emer-

gency has long passed?

On the issue of growth, there is a lot of clamour for more government spending on infrastructure. While some infrastructure is needed, it is unclear if this alone will boost GDP growth. For sustained economic growth, a revival in private sector investment is crucial, but public infrastructure spending does not seem to encourage this. Moreover, with much infrastructure already built the marginal benefits of infrastructure already built the marginal benefits of not seem to encourage this. Moreover, with much infrastructure already built, the marginal benefits of new roads or highways are diminishing. In short, government infrastructure spending might be a blunt tool for stimulating growth when private sector confidence remains low.

Likewise, tax cuts can boost consumption, but giv-

e. tax cuts can boost consumption, but giv

en the limited fiscal space, there is little room for widespread cuts. Moreover, large segments of the Old economy, where falling wages and poor job prospects are hurting demand, aren't even in the tax base. As a result, some tweaks here and there with the tax struc-

result, some tweaks here and there with the tax struc-ture are unlikely to make a significant impact.

To facilitate high, sustained growth, the Budget nust revive a key element missing from India's eco-nomic agenda: Reforms. Since the rollout of goods and services tax (GST) in 2017, no major reforms have been introduced. Many say that no new reforms have been introduced. Many say that no new reforms are needed since all the key policy initiatives have already been adopted. But this is not true. There is, in fact, much that needs to be done.

Given the current economic climate, the Budget could recove all brazilies or import tastiffs recogning

Given the current economic climate, the Budget could propose liberalising import tariffs, removing non-tariff barriers where import-dumping is not a concern, scrapping Quality Control Orders that restrict the imports of vital supplies to the manu-facturing sector, overhauling the tax system (includ-ing residence-based taxation to attract foreign investment), further simplifying the GST, eliminat-ing cesses and surcharges, curbing excessive indus-trial policy so as to create a level playing field for all firms, and incentivising states to do land and labour firms, and incentivising states to do land and labour reforms. Long-overdue regulatory reforms should

also be prioritised. The conversation around reforms has faded, but now is the time to bring it back. This Budget must serve as a blueprint for the government's long-term economic vision, laying out a comprehensive medium-term strategy to restore private sector confidence. Incremental changes to taxes or spending will not be enough to turn the tide, and the economy will continue to struggle. The time is ideal for a "fream hunders" akin to the 1001 time is ideal for a "dream budget" akin to the 1991 reforms that sparked high growth and unlocked sig-nificant gains in productivity.

Joining the dots on infrastructure



SANJEEV S AHLUWALIA

Pratap Padode is a financial journalist and publisher of Construction Update, a magazine launched in 1996, followed by Infrastructure Today, Power Today and Infrastructure 1 oddy, Power 1 oddy and Project Reporter. This book comes favourably pre-reviewed by industry veterans Nandan Nilekani, founder chairman, Unique Identification Authority of India, S N Subrahmanyan, Chairman, Larsen & Toubro, and policy maestro Amitabh Kant, the Prime Minister's G20 Sherpa.

inister's G20 Sherpa. It stands out in the literature on frastructure for two reasons. First, it is an industry veteran's perspective on the domestic political economy, global drivers, and the industry response that shaped infrastructure from 1995 to 2024.

ond, it is data-heavy, which readers acquainted with this sector might icome. It also touches on macro-licy issues that impact infrastructure. Chapter two extends to more than on

policy issues that impact infrastructure. Chapter two extends to more than one half of the book. It is a monthly narration of key events and decisions from 2012 orwards, based on the author's editorials in trade magazines—a primer on how infrastructure evolved and the government's supportive initiatives, including the India Infrastructure Finance Company (IIFCL), constituted in 2006, to provide long-term debt, and the India Infrastructure Project Development Fund in 2007 to partially

India Infrastructure Project
Development Fund in 2007 to partially
finance the considerable documentation
cost of projects under the public-private
partnership (PPP) model.
Read together, chapters one and two
provide, in the author's words, "a
ringside view" of the "halcyon days of
growth to the logiam and policy
paralysis reached in 2012", and
thereafter "reinjection of fuel by Prime
Minister Narendra Modi." India's
infrastructure story became globally infrastructure story became globally visible in 1998 when then Prime Minister Atal Bihari Vajpayee

announced the Golden Quadrilateral-more a vision than a project—to linkth country's urban extremities in all four directions with highways. The length of four-lane highways in proposed from his four-lane highways increased from) 556 km in 1998 to 14,000 km by 2007, 556 km in 1998 to 14,000 km by 2007, funded partially by a new cess on the sale of petrol and diesel — an appropriate new revenue source borne by owners and users of motor vehicles who benefitted directly from lower fuel consumption and maintenance costs due to road improvement and widening, as did industry and trade from better connectivity.

Chapter three examines why "the ce (of development) is elusive" and pace (of development) is elusive" and annual cost overruns on projects are 44 trillion, making private investment shy of new commitments. The exception is India's demonstrated prowess in digital public infrastructure and applications for identity recognition, payments, information-sharing and digital storage stacks, which are expected to find markets in developing economic. These are the stepping stones to feed data-hungry artificial intelligence sub-systems.

Indian Railways has yet to live up to being the fourth largest global network being the four impess goods in network by enhancing the quality of its services. Energy- and emissions-inefficient road transport still accounts for a disproportionate share of passenger traffic and freight, though new investments in ports and dedicated freight corridors are nearing completion. The glacial pace in the privatisation of

MACRO PULSE RAJESWARI SENGUPTA

privatisation of public enterprises shrinks the space for private business, exaggerating the drain on public finances. The Smart Cities mission has yet to transform city planning

states where shortage of urban planners, skilled, certified and registered construction workers and contractors, constrain small projects. L&T, one of the few Indian professions LeXT, one of the few Indian professionally managed companies, remains the dominant engineering and construction company with a turnover 4 times of the next company, illustrating that the scale of investment must expand significantly to provide more room for other

TARMAC

TO

TOWERS

corporations to grow and to attract foreign competition.

The last chapter, titled "Fast Forward to Viksit Bharat," is expansive, delving into 15 suggested transformative changes. Some are a mite distracting from the narrower issue of why India does not excel at infrastructure development and how to improve it. Examples are the suggestion to jettison gross domestic product (GDP)

TARMACTO TOWERS: The India nfrastructure Author: Pratap Pages: 373 Price: ₹799

tor measuring development and adopt multiple dimensional indice instead, or the need to enhance women participation in the for measuring workforce—both needed but unlikely to boost nfrastructure

Price: ₹799 Others are wishful, such as actualising cooperative and competitive federalisn. The political economy barriers can only be overcome by devising new institutional mechanisms for power institutional mechanisms for power sharing in key decision-making bodles that face political economy barriers. Decentralisation is generally desirable for revenue diversification but could negatively impact projects via inter-governmental friction.

Some of the suggestions are spot on, such as evolving a new strategy at scale for sucrissevolvinga new strategy at scarce vocational training, improving access to technology for medium and small enterprises, boosting tourism to enhance demand for construction and services, reducing the upfront public finance projecommitment by adopting the Andhra model of "land pooling" and the need to reduce construction risk via contracts commitment by international standards commitment by the contracts of the contract of the contracts of the contract of the

reduce construction risk via contracts compliant with international standards, such as those of FIDIC, a Switzerland-based international federation. This book is recommended for its data-based insights into the problems and prospects of infrastructure development. One inexplicable exclusion is a discussion on the unimplemented recommendations of the Kelkar recommendations of the selfar Committee Report of November 2015 on the PPP model of Infrastructure development. The public investment demands of the green energy transition and defence preparedness are likely to overshoot the sustainable level of public finance available. Enhancing private domestic and foreign investment via DPDs could fill that one and induce the PPPs could fill that gap and induce the next phase of cost-effective high infrastructure growth.

The reviewer is consultant, eco governance & energy regulatio

We need distinguished jurists as judges

critical aspect of a judicial system is the effective and timely delivery of justice. This can be achieved in the indian judicial system only if the significant crisis of backlogs and vacancies is addressed urgently both the judiciary and the government.

government.
Data as of January 1, 2025, show
that 371 posts of the 1,122 posts
sanctioned across the High Courts
of the country remain vacant. The
Allahabad High Court functions at
only 50% of its total sanctioned
strength. Naturally, this last a strength. Naturally, this has a direct impact on the already alarming levels of backlog. As millions of people have to wait for a long time for justice, their faith in the judicial system is eroding. Although this has been a perennial Although this has been a perennial issue, there are now about 60 lakh cases pending across all the High Courts, an astonishing number. To solve this, we need both immediate remedial steps and reformative measures. formative measures.

While it is true that the pace of

While it is true that the pace of Collegium recommendations and the resulting appointments has picked up in the last couple of years, it has unfortunately not been able to match the number of retirements and ever-increasing number of filings. In turn, this has put enormous strain on the system, compelling judges to take on a higher caseload than feasible. This is likely to adversely impact both the time given to as well as the depth of engagement with a particular case. Therefore, a well-staffed judiciary functioning at near-total sanctioned strength is at near-total sanctioned strength is the need of the hour.

A game changer In that context, Article 124(3)(c) and Article 217(2)(c), now repealed, of the Constitution repealed, of the Constitution become increasingly significant. These provisions allow for the appointment of individuals who, in the opinion of the President (read Collegium), are (read Collegium), are 'distinguished jurists', as judges of the Supreme Court and the High Courts. Unfortunately, Article



Kumar Ritwik Delhi-based Adv currently serving as a Law Clerk in the

By drawing

expertise of its

sharpest academic minds

India will be able to enhance the quality of

the judiciary's

improving the availability and dis coverability of charging infrastruc

ture, offering innovative financing options, scaling up localised ma-

ufacturing, extending warran

ties, ensuring transparency in bat-

tery health, and introducing new models - 60% of which are being

developed by major Indian-origi-nal equipment manufacturers and

Women influence 52% of EV

are new to the market.

Women influence \$25% of EV purchase decisions, while they influence only 38% of non-EV purchase decisions in India. The report says that ower 41% of Indian
customers with two-wheelers prefer vehicles with in-built navigation
systems on the dashboard. It also
says that 85% of Indian users are
open to considering the car model
they rented as their next purchase.
Notably, Gen Z is 2.7 times more
likely to use self-drive rentals compared to the older generations.
One in four consumers who are
buying a car for the first time are
buying a car for the first time are
buying a car for the first time are
buying a car for the status
buying a car for the first time
buying a car for the
buying a car for the
buying
buying

as digitisation, transparency, and trust are essential. Additionally,

one in three consumers seek pre owned cars to upgrade their lifes

work sources.

ew to the market.

upon the

124(3)(c) remains unutilised and Article 217(2)(c) has been repealed without any stated reason. In other words, no jurist has been found to be distinguished enough to be appointed to these posts till date. Although it is a routine practice in jurisdictions across the globe to appoint jurists as judges, appointments to the High Courts and the Supreme Court in India have always been either from the Bar (practising advocates) or the judicial services.

At a time when the issue of vacancies and backlogs is stifling the system, introducing and

the system, introducing and nvoking the provision to appoint distinguished jurists' to High Courts of the country can turn out to be a game changer. In fact, a similar idea was floated by Shri Shibban Lal Saxena but negatived by the Constituent Assembly on ine 7, 1949, without any leaningful deliberation. Involving the world of academia irectly into the mainstream

Involving the world of academia directly into the mainstream Indian judicial system can bring both immense benefits and challenges. A vast pool of specialised knowledge, research-based critical thinking, and expertise can provide unique insights and add a hitherto missing dimension to the judiciary's understanding of complex socioeconomic and socio-legal cases. At the same time, the lack of courtroom experience, procedural knowledge, understanding of limits to exercising judicial power, and a certain degree of resistance among the status quoists within the institution are challenges that will need to be overcome as well.

An important message A number of countries (such as the United States, Poland, Myanmar, Kenya, Thailand, Spain and Italy) that allow jurists or professors of law to be appointed to posts equivalent to that of a judge in the High Courts and/or the Supreme Court of India. the Supreme Court of India have vastly benefited from this practice. In India, where academia has expressed its legitimate concerns and grievances of not having been adequately nurtured or supported, re-introducing Article 217(2)(c) and appointing jurists or academics as judges of the High Courts would send across an important message. At the same time, with adequate training of procedural know-how and courtroom experience, the presence of our sharpest academic minds on the Bench would ensure that the judicial discourse is enriched and that judicial decision-making is further decision-making is further

Granting an opportunity to istinguished academics to effectively engage with the complex problems of the contemporary legal world would lend a fresh perspective to the cause of justice. Such appointees would naturally serve as a bridge between academia and practice. This would lead to a synergistic interaction of legal research with

between academia and practice. This would lead to a synergistic interaction of legal research with the more nuanced and practical aspects of delivering justice. Therefore, the need of the hour is to tide over the current crisis of increasing backlogs, and bridge the widening gap between the actual strength and the sanctioned strength of courts. First, the government must comply with the Collegium's recommendations within a strict time frame. Second, deploying innovating solutions, such as re-introducing and invoking Article 217(20)(c) to appoint distinguished jurists to High Courts, would help fill existing vacancies. Tapping into the academic world as a valuable resource sector would help ensure that the Indian judicial system remains dynamic, robust, and fluerse grounded in practical remains dynamic, robust, and diverse, grounded in practical realities as well as an in-depth understanding of its underlying constitutional principles. By drawing upon the expertise of our sharpest academic minds, India will be able to address the existing concerns and enhance the quality of the judiciary's output. Such a step could prove to be transformative for the Indian

A pushback against online abuse

An actor's decision to legally take on harassers on social media is laudable

S.R. Praveen

n Kerala, trolls and abusers may fall silent, at least for the time being, thanks to a recent incident involving a courageous actor in the Malayalam film industry.

On January 6, the actor lodged a police complaint against 30 people for allegedly posting derogatory remarks beneath one of her posts on social media. The next day, she filed a complaint against businessman Boby Chemmannut, calling him the "leader" of "social media hooligans". businessman Boby Chemmanur, calling him the "leader"
of "social media hooligans".
The actor alleged that he had
harassed her with sexual remarks on social media but also
off it, during the inaugural
function of one of his jewellery stores. After she objected
to the remarks and refused to
attend the inauguration of other outlets of the Chemmanur
Group, she received obscene
comments from several accounts. It seemed to her like a
targeted attack.

The police pressed nonbailable charges against Mr.
Chemmanur and arrested him
from his tea estate in Wayanad
within two days of the actor
filing the complaint. The arrest was dramatic. A group of
young men claiming to be Mr.
Chemmanur's fans attempted
to stop the police vehicle, al-

to stop the police vehicle, al-leging that the businessman was being unfairly targeted, after a local court denied his bail application and sent him to judicial custody for 14 days. The police also arrested a 60-The police also arrested a 60-year-old man, who was one of the 30 people who allegedly abused the actor online. As the probe gathered pace, many of the offensive comments under the complai-nant's older posts, and in



me cases the profiles used

some cases the profiles used to post such comments on her profile, began to disappear. While the Kerala High Court granted bail to Mr. Chemmanur, it made him apologise for his theatrics which involved a reported refusal to sign the bail bond.

tusal to sign the ball bond.

The actor's decision to legally take on harassers on social media is laudable. Over
the last few years, there has
been a growing number of instances of targeted online harassment against women in
various fields, especially politcians, journalists, and celebricise. While the worst attacks
are invariably launched
against opinionated women,
sometimes all it takes is the
posting of a photograph to attract abuse.

The complainant wrote
that crule comments, sexual
innuendos, and a planned
campaign by certain social
media profiles are enough to
take lives these days. Many people, including celebrities facing serious allegations, relifound a business groups. The actor's decision to le-

ing serious allegations, reli-gious and business groups, and political parties seeking to and pointcal parties seeking to silence those raising uncom-fortable questions, have wea-ponised online armies to push their detractors into submis-sion. They are known to de-ploy hundreds and thousands ploy hundreds and thousands of fake accounts to intimidate their targets and even drive them off social media. Activist Rahul Easwar, who habitually defends on news

channels men facing serious allegations of sexual harassment and assault, waded into the issue by questioning the actor's sartorial choices. Actusing him of orchestrating a cybercrime against her to mainpulate public opinion and trivialise her complaint, the Malayalam actor then filed a complaint against Mr. Easwar. She argued that his comments would prevent more women in similar situations from lodging complaints. ing complaints.
The high-profile arrest sent

out the important message that online bullying will not be tolerated. The swift action taken by the police and the fear that it has possibly created could act as a strong deterrent gainst online harassment in the future. Women face a par

against online harassment in the future. Women face a particularly violent and sexualised form of abuse online, sometimes even in the form of rape and death threats, which is why the actor's firm stand has been lauded widely. However, some people argue that the arrest of the businessman was an attack on the freedom of expression. This is a wilful and wrongful conflation. The freedom of speech does not translate into a freedom from the consequences of such speech. Freedoms come with reasonable restrictions. It is possible to cause great harm to people without being anywhere close to then physically, and therefore, freedom of speech comes with these transportations. dom of speech comes with great responsibility. Only stringent and sustained action against both well-known and faceless online harassers can faceless online harassers can ensure that the social media sphere is reclaimed as a space for creativity, respectful en-gagement, and same debates and reasoning, as it used to be, rather than as one where vituperative modes of interac-tion hold sway, which is unfor-tunately the case now.

One in three Indians wants to buy an electric vehicle next: report

Women influence 52% of the decisions related to the purchase of EVs in Indian households

DATA POINT

The Hindu Data Team

ne in three consumers in India is eyeing electric vehicles (EVs) for their next purchase, says the 'Think Mo-bility' report by Google and BCG. Women are emerging as key deci-sion-makers in the EV market While EV-related challenges per sist, innovations and localised ma

While EV-related challenges persist, innovations and localised manufacturing could pave the way for greater adoption, says the report. The report highlights significant growth potential in india's automotive market. Chart 1 shows that the vehicular market has the highest potential for growth in developing countries such as India. On the other hand, countries such as the U.S., Switzerland, and Denmark, which already have a high vehicle penetration rate, have limited room for further growth.

Chart 2 shows that 36% of consumers are considering an EV for their next four-wheeler, while 30% are inclined towards an electric two-wheeler.

When read together, Charts 1 and 2 show that not only is there

and 2 show that not only is there significant growth potential in In-dia's automotive market as only a small share of the population (3.3.%) owns cars, but a substantial

small share of the population (3.3.%) owns cars, but a substantial portion of this growth is likely to be driven by consumers who are increasingly inclined towards EVs. The study also estimates a 2.7-fold increase in elite households by 2035. This suggests that the affordability of higher-priced EVs is unlikely to deter a substantial share of households. However, barriers remain. Over half express concerns about the availability of charging infrastructure, while 45% are dissatisfied with the high acquisition costs of EVs. One in three worry about battery life, and one in five feel the current variety of models is insufficient (Chart 3.).

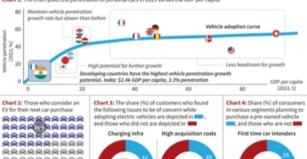
To address these challenges, the report suggests several solutions:

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Steering towards a greener future

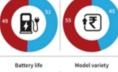


onal cars in 2023 versus the GDP per capita



tyle. High-income, status-driven commuters are drawn towards lux-ury second-hand cars for their un-iqueness, while those who take frequent road trips prefer pre-owned vehicles for their durability *<u>AAAAAAAAAA</u>* ~~~~~~~ (Chart 4). Sellers are 1.5 times more likely

Sellers are 1.5 times more likely to prefer organised channels when selling their cars. These platforms act as one-stop shops, offering streamlined processes, improved valuations, and hassle-free ownership transfers. However, while purchasing pre-owned vehicles, buyers are less inclined towards organised platforms and prefer local networks of brokers and friends. This hesitation stems from a perceived lack of transparency in organised systems, rigid payment structures, and a lower level of trust compared to familiar in-network sources. ൾ ത ൾ ത 10 00 00 00 00 00 00 00 00 10 00 00 00 00 00 00 00 00 10 00 00 00 00 00 00 00 00 ನೆಂದು ನೆಂದು ನೆಂದು ನೆಂದು ನೆಂದು ನಂನು ನಂನು ನಂನು ನಂನು ನಂನು ನೆಂದು ನಂದು ನಂದು ನಂದು ನಂದು ನ









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FROM THE ARCHIVES The Man Trindu.

FIFTY YEARS AGO JANUARY 21, 1975

Tibet badly hit by quake: 36 die in H.P.

Simla, Jan. 20: A heavy toll of lives and extensive damage to property in Tibet have been caused by yesterday's earthquake which killed 36 persons in Himachal Pradesh.

Reports coming in from across the Indo-Tibetan border said there was Indo-Tibetan border said there was "tremendous" damage to life and property in Tibet. Epewintesses on the Indian side of the border said they saw Tibetan hillocks crumble with a deafening roar in a heap of debris. Officials in Delhi put the toll in Himachal Pradesh at 36 and said roads had been blocked in the Kinnaur area and several buildings laid waste. A massive relief operation was launched to-day and helicopters have been inducted for the task.

the task.

An official spokesman in Simla reported extensive damage to property and said district authorities were scanning the affected areas to assess the damage.

According to unofficial sources, several personnel of the Indo-Tibetan Border Police and Army have also been killed in the quake. Several bunkers collapsed.

The affected areas have a widely dispersed population.

population.

According to information received in Delhi by According to information received in Leem the Himachal Pradesh authorities, It persons died in Sailkhair village, 10 in village Leo and three each in villages Chango and Sumdhao. Eight labourers of the office of the Director-General of the Border Roads Organisation and a bus driver were also among

the dead.

Among the dead in Leo village were nine boy Lamas and a girl. They were killed when a monastery in Leo village collapsed.

A HUNDRED YEARS AGO JANUARY 21, 1925

Railway electrification in South Africa

The connection with the scheme for the electrification of the South African Railways, the contract for the equipment of 83 motor coaches each complete with four 185 B.H.P. electric motors, and the equipment for 133 trailer coaches for the Cape Town to Simons Town Section of the South African Railways has been placed with the English Electric Company Ltd., London.

'Pilots are trained in complex situations for over a year before they can fly a display'

Acrobatic Team (SKAT) of the Inplays to its credit. As Asia only nineglobally SKAT is set to dazzle audiences
with breathtaking aerobatic manoeuvres
at Aero India in Bengaluru from Feb 10 to
14. What every Suryakinan pilot will demonstrate is the complete skill set required as
a modern-day war fighter: extreme formation flying, precision in execution of
complex manoeuvres, situational awareness, and decision-making capability.
Group Captain Ajay Dasarathi.team
leader and Commanding Officer
of SKAT, spoke exclusively to DH's
Nina C George about the team's preparations. Executive.

The Survakiran team comprises.

The Suryakiran team comprises nine Hawk Mk 132 aircraft, flying in extremely close proximity, less than 5 metres apart. What level of precision is

necessary to achieve this?
Precision and perfection are a by-product of the team's hard work, dedication, and attention to detail. Pilots are select

not only based on their high level of flying skills but also for their sharp situa-tional awareness, ability to withstand high-pressure situations, and sheer grit and determination. Each pilot is trained progressively in more and more complex situations over a year before beginned cleared to fly a display. During training season, the team pacerices is not other season, the team practices two to three

While the DNA manoeuvre, where five aircraft form a helix shape resembling the DNA structure, is a crowd favourite, what other aerobatic displays can

audiences expect at Aero India? In addition to the DNA structure In addition to the DNA structure, the team will perform several other manoeuvres, including crosses such as the 'barbed wire cross', where two aircraft cross each other at high speed up to 1,200 kmph; the 'alpha cross', where one aircraft raise such other at high speed up to 1,200 kmph; the 'alpha cross', where one aircraft raise in the 'alpha cross', where of the electre' A; the 'idden's plit,' where three aircraft conceal themselves before splitting to reveal three separate aircraft flying in precision; and the 'inverted vic,'



where one aircraft flies inverted accom-panied by two wingmen, a low-level buzz, synchronous rolls of five aircraft, and rollbacks.

The team is bringing back the Tricolou at Aero India after a gap of 14 years... The team commenced operations in 1996 on the Kiran MK II aircraft. It was

ed in 2015 on the current aircraft, the Hawk Mk 132. Since 2020, the team ha operated smoke pods on the wing that could generate only white smoke. In 2023, the decision was taken to develop an indigenous smoke pod capable of colour smoke dispensation, which was developed in export time by the base. an indigenous smoke pod capable of colour smoke dispensation, which wa developed in record time by the base repair depot, Aircraft and Systems Testing Establishment, in Bengaluru and the squadron. The pod is perhaps

the only pod designed, developed, and executed entirely by an air force with no external help.

Could you elaborate on the indigeneou upgrade of Suryakiran's Hawk Mk 132

aftrcaft?
From the design table to the first flight
was accomplished in just one year, using
only IAF resources and expertise. The
addition of colour smole increases the
vibrancy of SKAT displays. Furthermore,
manoeuvres such as the DNA have
undergone a dramatic increase in visual
impact just by the addition of the colour
smoke. The colour smoke increases the
flexibility in planning and execution of
manoeuvres.

Why is the Suryakiran show divided into composite and synchro-manoe

into compused wives?

The first phase, known as the composite, aims to showcase all nine aircraft flying in formation and performing various aerobatic manoeuvres in formation. This cools for the audience,

nine-aircraft team in Asia and one of only four in the world. The "composite" phase aims to showcase the skills off the pilots because flying extended formations with nine aircraft in close proximity, just 5 metres apart, under high gravitational force at low levels, is incredibly demanding. The second phase is called "synchro," where the aim is to bring the thrill lower and faster for the spectators. For this, all nine aircraft split into smaller elements and up the tempo. This phase, while showcasing the manoeuvrability of the Hawk, also showcases the extreme precision of pilots in executing perfect crosses and other extremely demanding manoeuvres just 100 feet of the ground. Synchro is a high-adrenaline, high-gravitational phase executed in a high-threat environment and requires extreme precision and judgement by each pilot. Thus, over the course of the entire display, each Suryakiran pilot demonstrates the complete skill set required as a modern-day war fighter, be it extreme formation flying, precision in execution of complex manoeuvres, high situational awareness. flying, precision in execution of complex manoeuvres, high situational awareness, or decision-making capability.

China's internet companies and their hardworking, resourceful professionals make world-class products, in spite of censorship and malign neglect by Beijing

he Chinese social media app RedNote is full of cute, heart-

he Chinese social media app RedNote is full of cure, heartwarming moments after about 500,000 American users fled to it last week to protest the looming US government ban on TikTok.

Calling themselves "TikTok refugees," these users paid the "cat tax" to join Red-Note by posting cat photos and vidcos. They answered so many questions from their new Chinese friends. Is it true that in rural America every family has a large farm, a huge house, at least three children and several big dogs? That Americans have to work two jobs to support themselves? That Americans have to work two jobs to support themselves? That Americans have to work two jobs to support themselves? That Americans have to work two jobs to support themselves? That Americans are terrible at goography and many believe that Africa is a country? That most American RedNote user wrote. "Can you tell me how can I get it?" An answer came from someone in the eastern province of Jiangsu: "Believe me, it's true, "the person deadpanned, posting a photo of a panda doing the laundry.

I spent hours scrolling those so-called cat tax photos and chuckled at the cute and carnest responses. This is what the Internet is supposed to doc connect people. More important, RedNote demonstrated how competitive a random Chinese social media app can be from a purely product point of view.

media app can be from a purely product point of view.

point of view.

With access to an online population of one billion and an army of hardworking, resourceful engineers, China's internet platforms are world-class in their design, functionality and user experience—as is demonstrated by TikTok and now by Red-Nare, or Victory and Chinase.

platforms are world-class in their design, functionality and user experience—as is demonstrated by TikTok and now by Red-Note, or Xiaohongshu in Chinese.

But why aren't more people outside Chinausing Chinese apps?

For a while, the Chinese internet giants seemed to be poised to take over the world. Remember the excitement when Alibaba lissed its initial public offering in New York in 2014, when Didi took over Uber in Chinain 2016, when Facebook was imitating WeChat, and when a partner from the Silicon Valley firm Andressen Horowitz preached the power of WeChat? At one point, five of the world's 10 largest Internet companies measured by market capitalisation were Chinese. Now Tencent, the WeChat creator and game company, is the only one left in those ranks.

The biggest Chinese internet companies still make products that can compete with any in the world. Their employees work harder than their Silicon Valley counterparts. (Many work a "950" schedule — 9 am to 9 pm six days a week.) In the face of US esemiconductor bans, they have managed to make impressive developments in artificial intelligence. But the world seems to have forgotten Chinais internet leaders, except for seeing them as part of a technological and geopolitical threat.

The industry didn't live up to its promises. Why? What happened?

In 2017, I wrote a column at another publication with the headline, Behind the Great Firewall, the Chinese internet



TikTok, RedNote and crushed promise of Chinese internet

is booming. I told readers to think beyond China's urge to censor and copy Western businesses because China was being dig-itised on a scale and at a speed that was

itised on a scale and as a present mind-boggling. That year, Tencent's revenue grew 56%, while revenue at Alibaba, the e-commerce giant, surged 60%. Didi raised nearly \$10 billion in funding, mostly from interna-

giant, surged 60%. Didi raised nearly \$10 billion in funding, mostly from international investors.

All of these feel like a lifetime ago, It's a lot more difficult for Chinese internet companies to thrive now.

The country is mired in the worst economic downturn since the Mao era. Few people believe the 5% growth rate the government announced for 2024. Consumer confidence is low — both Uniqlo and Starbucks, two brands that had thrived in China for years, are losing customers to cheaper bracks. The construction of the control of the control

ByteDance, the parent company of Tok, is the envy of the industry beca

of the success of its overseas businesses, which have been growing at a much faster rate than its domestic operations. But the US effort to ban TikTok high-lights how hard it is for Chinese internet

But the Us effort to ban TikTok highlights how hard it is for Chinese internet companies to expand overseas. As the Chinese Communist Part tightens it sgripon the country's private sector, it's increasingly difficult for the world to entrust their citizens' personal data to Chinese companies, which ultimately answer to Beijing. There are good reasons that the outside world, including the US government, doesn't rust these companies. In a country where the government owns much of everything and wields power randomly and often ruthlessly, the private sector has been on its toes. The internet companies are heavily censored and must self censor to survive. All the big ones, with no exception, have had their apps removed from app stores or been fined or disciplined by regulators in recent years.

regulators in recent years. It's well known that China's leader, Xi Jinping, is no fan of the digital sector, un-less it is being used to advance his agenda of national rejuvenation.

national rejuvenation. The real economy is the foundation of "The real economy is the foundation of a nation's economy and the source of its wealth," he said in 2018. "Economic development must never deviate from the real economy toward excessive reliance on the virtual economy."

In that speech and on other occasions, Xi made it clear that he put a higher priority on advanced manufacturing than on the internet and liked the State-owned

terprises more than the private sector

Chinese internet companies and investors are increasingly caught between their uthoritarian government at home and aspicion, even hostility, abroad.

Most Western investors now deem

suspicion, even hostility, abroad.
Most Western investors now deem
China's tech industry not worth investing in because of the geopolitical tension
and the country's unpredictable policies.
US university endowments and pension
funds stopped giving venture capital firms
money to invest in Chinese startups. A
generation of Chinese investors who
belped create some of the most successful tech companies have taken up golfing,
marathoning and hiking.
Investors in global markets are equally
uninterested in Chinese internet firms.
An investor who was not authorised
to speak publicly told me recently that in
2017, when she joined a hedge fund that
managed more than \$100 billion, about
40% of the fund's emerging market holdings were Chinese tech stocks. Now they
are less than 3%.

The ecosystem that cultivated a vibrant
else steam is policie. tors now deem

counterparts.

RedNote, the social media app that
American TikTokusers havetaken up, was
founded in 2013 and has yet to go public.

Denied by the binary

Padmashri Awardee Mata Manjamma Jogathi, a globally recognised artist, faces a dilemma that highlights deep-scated discrimination-not just based on gender, but on the very recognition of identity, Renowned for her contributions to Indian folklore and as a prominent transgender woman, Manjamma's achievements have been celebrated worldwide. She made history as the first transgender woman to hold the position of president of the Karnataka Janapada Academy and scelebrated for preserving and promoting the traditional art of Jogathi, a traditional for Jogathi, a traditional for form. However, today she confronts a predicament that raises urgent questions about cultural acceptance, legal recognition, and human rights.

Manjamma was invited as the

man rights.

Manjamma was invited as the guest of honour by a prominent Kannada Sangha in Sharjah, LJAE, for their Kannada Rajvet-Kannada Sangha in Sharjah, LJAE, for their Kannada Rajvet-Sava celebration in November. The event in them in the same sharper of the sam is. nma was invited as the

assification. This incident reflects a broader global issue of systemic dis crimination faced by transgen der individuals. Despite holding

crimination faced by transgeri-der individuals. Despite holding a valid Indian passport, Man-jamma is barred from travel because her identity challenges rigid legal frameworks. This raises several questions. It is trained from the contraction of legal recognition beyond the male-female binary? In a world striving for inclusivity, shouldn't there be recognition that gen-der is not always confined to traditional norms? Should the Indian government consider temporary passports with limited validity for citizens with non-binary gender markers?

ited validity for entzens mon-binary gender markers?
While this could offer a practical solution, it also risks undermining the rights of individuals to fully express their gender identity authentically. If gender markers can be amended to markers can be amended to conform with binary norms for

onvenience, does this force in-ividuals like Manjamma to con-orm to a gender identity that i not their own? Would such measures infringe on their ba-sic human right to self-identify?

These questions are not mere-ly bureaucratic; they delve into the core of human rights—the rights of transgender individ-uals to live without fear of di-crimination or erasure.

uals to live without fear of dis-crimination or erasure.

The irony of Manjammas case is striking. Invited to cele-brate mother hood and revered for her nurruring qualities, she is denied entry because her identity as a transgender woman, marked as 'X on her passport, clashes with UAE's binary gender norms. Her gender identity is under scrutiny—not by the people who invited her, but by the State that controls access to the UAE.

This contradiction highlights the cultural and legal divides that transgender individuals face worldwide. Manjammas struggle is not just personal; it

that transgender individuals face worldwide. Manjamma's struggle is not just personal; it reflects systemic marginalisation and the broader challenge of achieving recognition, equality, and dignity for all. In India, the Jogathi community is a part of the larger cultural fabric. Historically, Jogathis are born male but later take more middle dientities and roles. They are revered and treated as women within their communities, and their gender identity is not defined by a rigid binary. The acceptance of Jogathis as women, without the label of "transgender, is an example of India's complex and rich understanding of gender, where cultural practices and respect for individual identity often transcend the constraints of Western gender norms. For many in tetransgender community, the demand for recognition as women, arther than "trans women," is an ongoing struggle.

en, rather than "rans women, is an ongoing struggle. However, for Jogathis, the is-sue is manced: they do not seek to be labelled as transgender but rather as women who were born male but identified as female latmale butidentified as female lat-er. Manjamma's situation, there-fore, speaks to the erasure and marginalisation of logathis with-in both the broader transgender community and society at large. The situation facing Manjam-na is a stark reminder that the challenges faced by transgender individuals are not just about personal acceptance—they are about systemic issues of recon-

personal acceptance—they are about systemic issues of recog nition, equality, and the right to

live with dignity.

The denial of entry into the UAE, based on her gender identity, is more than a bureaucratic is sue; it is a human rights concern.

(The writer is a poet and ublisher based in Bengaluru)

OUR PAGES 20 OF HISTORY

50 YEARS AGO: JANUARY 1975

Quake claims 36 lives in Himachal

Time Class

New Delhi, January 20

Thirty-six persons have so far known to have died in yesterday searthquake which rocked Kinnaur District and other areas of Himachal Pradesh or the Indo-Tibectan border. The qualse is reported to have taken a heavy toll in Tibet. The toll is likely to be much higher when details come in from the interior. According to reports relikling in from villages near the main roads, II persons died in Salkhair village, to in Leo village and three each in Chango and Sumdhao villages in Himachal Pradesh.

25 YEARS AGO: JANUARY 2000

Govt to privatise power. water supply, sanitation

watter Supply, Sanitation
Bangaiore, Jan 20
In a significant move, the State Cabinet
decided in principle to allow private
sector participation in power distribu-tion, urban water supply and sanitation.
Briefing reporters after a Cabinet
meeting here today, Minister of State for information and Publicly B K Chandrasherbar said the decision to open up
power distribution was in tune with the
reforms planned to restructure the power-sector. The decision to would allow
the government to initiate discussions
with lending institutions, he said.

Trusting God's ways in the New Year

midst the flood of New Yea

midst the flood of New Year greetings and messages I received on WhatsApp as the year began, one post, from a friend who is also a priest, resonated with me for its insight. It read, "May we fulfil God's plans and purpose for our lives more faithfully and fruitfully this year!"
This simple yet profound message made me reflect, offering mea meaningful starting point for the year ahead. I found myself contemplating two key ideas: "plans and purpose" and "faithfully and fruitfully."
What unfolded touched and enlightened men med me.

ened me. We all make plans—both grand and

nall—for ourselves and our loved

ones.
We plan for our finances, careers, holidays, and relationships. We invest time and thought, pouring purpose into these plans. Yet, despite our best efforts, many of our plans tend to fail.
At such times, we feel disappointed of the second of the se

plans tend to fail.

At such times, we feel disappointed, often blaming God and others for our failures. But if we pause and examine why our plans fail, the truth that we have overlooked God's plans for us becomes evident. We have tried to fit our own plans into our lives,

disregarding the fact that God has a

OASIS | DOROTHY VICTOR

disregarding the fact that God has a greater purpose in mind. This fact is well exemplified all through the Bible. Isaiah 55:8-9 reads: "For My thoughts are not your thoughts, neither are your ways My ways-saith the Lord. For as the heavens are higher than the earth, so are My ways higher than your ways. My under the ways higher than your ways. And My thoughts than your thoughts." Similarly, Jereminh 2911 reads: "For I know the plans I have for you declares the Lord; plans for welland and not for evil, to give you a future and a hope." And again, Romans 8:28

reads, "And we know that in all things God works for the good of those who love Him, who have been called according to His purpose." These verses highlight the perfect New Year message - one that would bring true fulfilment and joy in the year ahead.

year ahead.
I resolved to surrender my plans to God, trusting that His plans are far superior, more lasting, and far beyond anything I could imagine

for myself.

So, as we step into this new year, let us entrust each day to the Lord, seeking His guidance, rather than insisting on our own way.

Text&Context

THE

NEWS IN NUMBERS

Potential temporary. gig jobs created by the Maha Kumbh Mela

lakh. The Uttar Pradesh government expects to host 400 million devotees. The economic effect of the Maha Kumbh extends across multiple sectors, including infrastructure development, event management, security services, local trade, tourism, entertainment, and horticulture. PTI

The dip in Israel's unemployment rate in December

In per cent. Israel's unemployment rate slipped in December from 2.7% a month earlier, indicating that military conflict continued to impact the country's labour market. More than 22% of the labour force were absent from work due to being called into military duty. SEUTERS

The amount of crystal meth seized in a warehouse in Thailand

in tonnes. The haul — which authorities said had been sent from Africa via India and was bound for Europe, the U.S. or Australia was found at a warehouse in Bangkok following a tip-off. Four men were arrested at the scene. Officials declined to say how much the haul was worth. AFF

Chinese investment in Pakistan's Gwadar airport in Balochistan

230 In S million. Pakistan's largest airport, funded and built in the country's restive southwest by Beijing, has become operational. Gwadar airport is in the province of Balochistan, which has for decades been the scene of an insurgency by separatists demanding autonomy. $\,\wp\,$

Number of Ford vehicles under probe over hands-free tech

in lakh. The U.S. National Highway Traffic Safety Administration said on Monday it has opened a probe into Ford Motor vehicles over reports of collisions involving the company's hands-free driving technology, BlueCruise. COMPILED BY THE HINDU DATA TEAM

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UGC regulations or State university laws?

The crux of the dispute is whether UGC regulations framed by the UGC's Chairman, Vice-Chairman and 10 other members can supersede provisions of State University Acts which are plenary laws passed by State legislatures and assented to by the Governor or President

LETTER & SPIRIT

K. Ashok Vardhan Shetty

Six of Tamil Nadu's State universities are at present without a Vice Chancellor (VC). Some of these posts have been vacant from a few months to over a year. This impasse is due to a disagreement between the Governor and the State government regarding the composition of the search committee for selecting VCs.

committee for selecting VCs.

The Governor (as ex-officio Chancellor of State universities under the University Acts) insists on including a nominee of the University Grants Commission (UGC) in the search committee as per Regulation 7.3 of the UGC Regulations, 2018.
Conversely, the State government insists on adhering to the respective State University Acts, which generally require the search committee to consist of one nominee each from the Chancellor, the syndicate, and the senate. It opposes UGC involvement due to concerns over erosion of State autonomy in university governance.

Conflicting Supreme Court rulings have Conflicting Supreme Court rulings have complicated the situation. One set of judgments support the Governor's stance that UGC regulations are mandatory and can override the State University Acts in cases of conflict. Another set of judgments back the State government

judgments back the State government, holding that UGC regulations are merely recommendatory for State universities. The controversy has been exacerbated by the UGCs Draft Regulations, 2025 which are seen to erode State autonomy further. There is a somewhat similar stand-off in Kerala and Punjab where numerous universities also face leadership vacuums. This has led to serious deterioration in university administration, including delays in staff appointments and award of degrees.

A constitutional question UGC regulations are a subordinate legislation framed under Section 26 of the UGC Act, 1956. The crux of the dispute is whether UGC regulations framed by the UGC's Chairman, Vice-Chairman and 10 other members can supersede provisions of State University Acts which are plenary of State University Acts which are plenary laws passed by State legislatures assented to by the Governor or President. This is part of a larger question of law dealing with Centre-State relations – 'can delegated legislation (rules, regulations, notifications, etc.) framed by the Union Government and its agencies under a Central law override the provisions of a plenary State law?"

It underlines a critical constitutional issue regarding the scope of delegated legislation with potential for eroding the separation of powers, and federalism – both considered 'basic features' of the Constitution.

Judicial precedents
Article 25-4(1) of the Constitution addresses conflicts between central and State laws. It states that if a State law is repugnant to a central law on matters in the Concurrent List, the central law will prevail, and the conflicting part of the State law will be void. The plain wording of Article 25-4(1) indicates that it applies only to plenary laws enacted by Parliament and State legislatures, and not to delegated legislation. The Supreme Court has consistently upheld this interpretation in several landmark judgments.

The leading case on the subject is *Ch. Tika Ramji versus State of Ultar Pradesh* (1956). The Supreme Court ruled that the Centre's Sugarcane Control Order, 1955



ued under the Essential Commodities

issued under the Essential Commodities Act, 1955, could not repeal the provisions of the U.P. Sugarcane Act, 1953. It held: "The power of repeal, if any, was vested in Parliament, and Parliament alone could exercise it by enacting an appropriate provision in regard thereto. Parliament could not delegate this power of repeal to any executive authority. Such delegation, if made, would be void..."

In Indian Express newspapers (Bombay) versus Union of India (1984), the Supreme Court ruled: "Subordinate legislation may be questioned on any of the grounds on which plenary legislation is questioned. In addition, it may also be questioned on the ground that it does not conform to the statute under which it is made. It may further be questioned on the ground that it so contrary to some other statute. That is because subordinate legislation must yield to plenary legislation in IJ.K. Industries versus Union of India (2007), the Supreme Court again ruled: "Subordinate legislation" in IJ.K. Industries versus Union of India (2007), the Supreme Court again ruled: "Subordinate legislation" and the supreme Court again ruled: "Subordinate legislation may are supremed court again ruled and the supreme court again ruled and ruled of India (2007), the Supreme Court again ruled: "(Subordinate legislation) may further be questioned on the ground that stent with the provisions of the it is inconsistent with the provisions of the Act or that it is contrary to some other statute applicable on the same subject matter. Therefore, it has to yield to plenary legislation." These rulings make it clear that the Central Government and its agencies cannot use subordinate legislation to override plenary State laws; any changes require a plenary central law passed by Parliament.

An overreach by the UGC

An overreach by the UGC
There is no repugnancy between the
provisions of the UGC Act, 1956 and Tamil
Nadu's University Acts because no
provision of the UGC Act addresses the
appointment of VCs. According to the
UGC, its power to form Regulation 7.3
relating to VCs is derived from Section
26(1)(e), which allows the UGC to define
qualifications for university teaching staff,
and Section 26(1)(e), which permits
regulation of standards and coordination
of work or facilities in universities, of the
UGC Act, 1956. But the VC is not a UGC Act, 1956. But the VC is not a UGC Act, 1956. But the VC is not a 'teaching staff' within the meaning of S.26(1)(e). In all University Acts — Central and State — the VC is an "officer of the university" along with the Chancellor, Registrar, Controller of Examinations, Finance Officer and Directors. So, the above two provisions do not apply to VCs. Moreover, the UGC's powers under

Section 12(d) of the Act are only recommendatory. While the UGC can advise on standards in higher education, it cannot enforce compliance, except by withholding grants under Section 14. The Supreme Court has affirmed this interpretation in University of Delhi versus Raj Singh (1994), ruling that UGC regulations are advisory, not mandatory. Universities can choose whether or not to follow them, albeit at the risk of losing funding. Thus, UGC's regulation 7.3 on VCs is a classic case of executive overreach in delegated legislation and is ultra vires the UGC Act, 1956. Additionally, the UGCs shifting stance — no regulation on VCs till 2010; introducing a UGC nominee on the search committee in 2010; withdrawing this requirement in 2013; reinstating it in 2018; and expanded control in the 2025 draft regulations — reflects an agenda driven more by administrative control Section 12(d) of the Act are only

draft regulations - reflects an agenda driven more by administrative control than a genuine effort to improve academic standards

than a genuine eitort to improve academic standards.

Inconsistencies in judgments
Recently, some conflicting Supreme Court judgments have created confusion.
In Annamalai University versus
Secretary, Information & Tourism (2009), State of West Bengal versus Anindya Sundar Das (2022), Gambhirdan K.
Gadniv versus State of Gulgarat (2022) and Professor Sreejith P.S. versus Dr. Rajasree
M.S. (2022), the Supreme Court held, without articulating reasons, that once UGC regulations are laid before both Houses of Parliament, they become part of the UGC Act, invoking Article 254(1) and rendering any VC appointments contrary to these regulations volt and However, in Kalyami Mathiwanan versus K.V.Jeyaraj (2015), the Supreme Court used the same rationale but confusingly ruled that UGC Regulations are not mandatory for State Universities unless adopted by the State. In P.J. Dharmaraj versus Church of South India Oecember 2024), the Supreme Court held: "If the State Government itself has not adopted the amended regulations, the same cannot be applicable to the (institute)." In other words, UGC regulations apply only if adopted by the State.

The interpretation that UGC regulations lose their subordinate character and automatically become part of the parent Act merely by being laid

GETTIMAGES

before Parliament is not supported by the Constitution or the General Clauses Act, 1897. It contravenes a significant precedent ruled in Chief Inspector of Mines versus Karam Chand Thapar (1961) where the Supreme Court held: "(Rules) continue to be rules subordinate to the Act, and though for certain purposes, including the purpose of construction, they are to be treated as if contained in the Act, their true nature as subordinate rule is not lost." In other words, they retain their character as subordinate legislation and do not become integral to the parent Act.

There are three recognised procedures for laying subordinate legislation before a legislature—on without further procedure; here the the subordinate legislation takes effect immediately and is for information only; (i) negative resolution procedure; here her legislation takes effect immediately and is for information only; (ii) negative resolution procedure; here her legislation takes effect immediately

only: (ii) negative resolution procedure; here legislation takes effect immediately but can be annulled or modified by the legislature within a limited period (as in the case of UGC regulations under Section 28(1): (iii) affirmative resolution procedure; here resolution takes effect only after receiving prior approval from the legislature.

the legislature.
Courts should recognise only rules and regulations laid under the affirmative resolution procedure as part of the parent Act, because the other two procedures have nil or limited legislative oversight and allow executive overreach.

What next?
Given the constitutional significance of the dispute and doctrinal ambiguities, a definitive ruling by a Constitutional Bench of the Supreme Court is imperative. Such a ruling would hopefully reaffirm that Article 254(0) of the Constitution applies only to conflicts between plenary Central and State laws; clarify that delegated legislation does not automatically become part of the parent Act unless laid under the affirmative resolution procedure; and emphasise the advisory nature of UGC regulations for State universities unless regulations for State universities unless

regulations for State universities unless adopted by the State.

Such clarity is essential not only to restore the normal functioning of State universities across the country, but also to preserve the delicate balance of legislative powers between the Centre and States.

K. Ashok Vardhan Shetty is a retired IAS officer and former Vice Chancellor of Indian Maritime University.

...

THE GIST

Conflicting Supreme Court rulings have complicated the situation. One set of judgment support the Governor's stance support the Governor's stand that UGC regulations are mandatory and can override the State University Acts in cases of conflict. Another set of judgments back the State

There is a somewhat similar stand-off in Kerala and Punjab where numerous universit also face leadership vacuu

Given the constitutional significance of the dispute and doctrinal ambiguities, a definitive ruling by a Constitutional Bench of the Supreme Court is imperativ

ARSTRACT

How does welfare politics translate into votes?

When welfare is the new normal, credit monopolisation through branding and centralisation may not necessarily fetch electoral rewards if people struggle to access welfare services

G. Sampath

Kailash, KK (2024), 'The Politics of Welfare: The BJP and the Discerning Voter,' Studies in Indian Politics, 12 (2) 228-250, 2024, Lokniti, Centre for the Study of Developing Societies

ight from the time of its independence, India has had to contend with extreme inequality and a large population of poor people. While there have been improvements since 1947, the twin challenges of high inequality and widespread indigence remain. This has made social welfare an integral element of electroral politics.

But what is the exact dynamic that

But what is the exact dynamic that determines how welfare initiatives translate into votes, if and when they do? This paper by political scientist K.K. Kallash attempts to answer these questions using voting studies data from the National Election Studies post-poll survey in the 2024 Lok Sabha elections. Kallash's key contention is that voters do not "cast their votes only on whether they received private (welfare) benefits but also consider factors such as their experience and well being while accessing those goods and services." One cannot assume that those who received the benefits will necessarily vote for their benefactor party. What the paper benefactor party. What the paper describes as "individual-level processes such as how easy or tough it was to access these benefits, and the overall economic well being of the voter – are also factors that influence voter choices

Background of welfare politics
The paper starts off with an overview of
the scholarship on welfare politics in
India, grouping them into two broad
streams. One set of studies have focussed
on the programmatic elements: the
design, implementation, delivery,
outcomes, etc. The other set has looked at
the influence of welfare policies on two the influence of welfare policies on two related elements: credit attribution and voting behaviour. While the two sets of voting behaviour. While the two sets of studies have bridged the gap between politics and public policy, "they do not necessarily talk to each other." This paper brings together the two strands to examine if the experience of accessing welfare matters for vote choices, and in the process, nuances long-standing debates on social service delivery and its relation to vote choice.

Before coming to the electoral impact of what has come to be described, sometimes derisively, as 'revid' politics', it might be useful consider how welfare politics has evolved in India.

politics has evolved in India.

night oe useful consider how weather pointics has evolved in India. Initially, the imperative to address socio-economic inequality drove the conception of welfare programmes as part of planned economic growth. The state perforce had to play a significant role because "social forces were status quoist and would not let change happen." This paradigm changed when India switched to a market-led growth strategy. Welfarism, from being a good in itself, began to be seen as "an antidote to the limitations of the market." Welfare provisioning became an "appendage to the process of economic reforms" – a tool to ensure that reforms remained sustainable in the face of the rising



But with the advent of a dogmatic adherence to fiscal discipline and concomitant budgetary constraints, States struggled to increase investments in welfare understood in its traditional sense of public goods. For instance, investments in public healthcare and education began to stagnate. Apart from resource constraints, there was another reason why welfare policies conceived as capacity-building investments took a backseat — the outcomes "do not conveniently materialise with the rhythm of the electoral calendar," and made credit-claiming difficult."

Around this time, welfare witnessed another paradigm shift — to a more "responsive strategy, where "provisioning had to meet internationally accepted, supposedly more efficient and equitable welfare understood in its traditional sense

responses strategy, where provisioning had to meet internationally accepted, supposedly more efficient and equitable norms and delivery mechanisms". In other words, "all government spending had to cope with the demands for market-compatible forms of state intervention". This pawed the way for an extreme reliance on technology, cash subsidies, and direct income transfers – all aimed at making the outputs more tangible. Welfare delivery was reduced to "putting money in people's hands", ostensibly to bestow on them the freedom to choose what they want to do with it. Kailash argues that this reorganisation of public welfare as per market principles did two things – one, it recast citizens as 'consumers', and two, it turned welfare provisioning into an opportunity for provisioning into an opportunity for political parties seeking to mobilise voter

ipport.

Not only did this end up degrading Not only did this end up degrading welfare as a policy intervention, it also had a negative impact on long-term economic thinking and strategic provisioning of resources for capacity-building. Schemes that offered cash transfers, housing, and gas connections were 'tangible' and could be easily connected to a singular benefactor, enabling the "brand identification of parties". Thus, welfare, having started out

in Mumbai and Ahmedabad. A quiz on the iconic musical act

inequality, provide a safety net and build national capacity for equitable growth, has dwindled into a handy tool to offset the limitations of the market, and today serves as a "key component of the electoral arithmetic of political parties."

Centralisation, monopolising credit
Though most sectors in which schemes
are implemented are in State or
Concurrent lists, the paper notes that the
incumbent BJP "has gone big" on
centrally sponsored schemes. This
"centralising thrust", accompanied by
"monopolising credit through branding",
as evident from the nomenclature of
various centrally funded schemes, are the
other key features of the current welfare other key features of the current welfare

To ascertain whether welfare provisioning helps bring credit and votes to the incumbent, Kailash divides voters into beneficiaries and non-beneficiaries, and further divides the former into those who benefited from one or two schemes, and those who benefited from three or more schemes. Were voters who benefited from more schemes more likely to vote for the incumbent (in the context of this study, the BIP?) Data from 2024 and preceding elections suggest, in general, they do, while non-beneficiaries and those who benefited from fewer schemes preferred the Opposition. A closer examination of the data, however, shows a more complex picture. To ascertain whether welfare shows a more complex picture

Votes don't always follow credit

Votes don't always follow credit In 2024, there was a 30-point increase in the number of people crediting the Centre compared to 2019 for the five major schemes they were asked about the public distribution system (PDS), Ujjiwal diree gas connection with cylinder), MGNREGA, Ayushman Bharat, and the housing scheme. "Given the branding and the constant reminder through advertisements in multiple spaces that these programmes were spaces that these programmes were personal 'guarantees' of the prime

minister, this attribution is not surprising," notes the paper. But did the credit get translated into votes? Not

First of all, when welfare becomes the new normal, with every party competing to promise similar schemes, voters' expectations – especially about the nature of service delivery and quality of services – go up. As a result, voters tend to be more discerning about the expectations from the government. So the incumbent must "not only have a reasonable basket of programmes but also ensure their quality" and easy access for citizens. Without quality and access, claim-making could prove counter-productive. As Kailash argues, "Credit monopolisation and centralisation may not bring imagined electoral rewards if people struggle to access welfare services." First of all, when welfare becomes the

Kailash also tests the hypothesis that a Kailash also tests the hypothesis that a 'double engine' government – the same party in power in the State and Centre – with greater welfare offerings would enable the incumbent to monopolise credit and create more partisan voters. He creates two categories of States: those ruled by the incumbent (the BJP or its allies) and those under the Opposition. The survey reveals that while the central government did get credit for welfare programmes across the country, irrespective of the party government at irrespective of the party government at the State level, the incumbent at the

the State level, the incumbent at the Centre "did not get the votes even in the states ruled by the incumbent". However, in States ruled by the Opposition, "when the voter gave credit to the state government for welfare schemes, the vote also followed." And in States with 'double-engine' governments, "the votes were split between the Opposition and the incumbent when the voter credited the state government." Where voters credited the local government, chances of voting for the government, chances of voting for the opposition were higher. "The voter acknowledges but is not necessarily

opposition were higher. "The voter acknowledges but is not necessarily beholden to the scheme provider."

So why does the incumbent at the Centre, which designs and partly funds the welfare schemes, and even gets credit for them, not get the vote also? Well, "it is not the Centre that implements these programmes; the state and local governments do." When there are last-mile delivery issues, unfair exclusions and access problems, citizens "are more likely to hold those claiming credit responsible for their woes." As the paper notes, "the discerning voter is more concerned about the nature of the service rather than who provides it."

The voter's personal financial condition was another critical factor. When individuals were satisfied with their financial condition, easy access to welfare translated into votes for the incumbent (15-point advantage over the Opposition). But when the individual was unhappy with their financial condition, it did not matter if the access was easy or difficult—the Opposition benefited. Those who were unhappy with their financial condition, and found it tough to access welfare, were most likely to vote for the Opposition, it would be fair to say

Opposition.

In conclusion, it would be fair to say there are limits to credit-claiming and welfare branding. As the paper concludes, "welfare beneficiaries are no longer passive recipients but have become discerning consumers." If welfare provisioning is now an integral element of voter mobilisation, then governments will have to focus more on improving access as well as other dimensions of the economy that impact personal economic well being.

A more discerning voter thus creates there are limits to credit-claiming and

A more discerning voter thus creates space for the Opposition by seeking accountability from the credit-claiming



Know your English

K. Subramanian S. Upendran

"So you feel my writing should be clear."

"Yes."
"Even when I want to write on a profound subject?"
"Yes. Whatever be the nature of the subject, if you have clear ideas, what you write will be clear. Lack of clarity in speech and writing is the result of lack of clear thinking."
"Some mistake obscurity for

"Some mistake obscurity for profundity. Some teachers use big words in order that the students may be impressed by their vocabulary. The obvious is sought to be conveyed in a pompous, difficult language. A good teacher, a good writer, is one who conveys in simple language even the most difficult concepts. A critic said that it is an act of discourtesy to the reader to put him to the trouble of puzzling out your meaning. So be courteous to the reader. And courtesy demands that the writer make himself clear to the reader." "That's right, J. B. Priestley was a

"That's right. J. B. Priestley was a novelist and a playwright. About the style of his writing, he said in an essay: "Deliberately I aim at simplicity and not complexity in my writing. No matter what the subject in hand might be. I want to write something that at a pinch I could read aloud in a bar-parlour. (And the time came when I was heard and understood in a thousand bar-parlours). I do not pretend to be subtle and profound, but when I am at work I try to appear simpler than I really am. Perhaps I make It too easy for the reader, do too much of the tolling and sweating myself. No doubt I "That's right. J. B. Priestley was a toiling and sweating myself. No doubt I am altogether too obvious for the cleverest fellows, who want to beat their brains against something hard and knotty. bearins against something hard and knotty. But then I am not impressed by this view of literature as a cerebral activity. They are no customers of mine, and I do not display my goods to catch their eye. But any man who thinks the kind of simplicity I attempt is easy should try it for himself, if only in his next letter to The Times. I find it much easier now than I used to do, but that is because I have kept this aim in view throughout years of hard work. I do not claim to have achieved even now a prose that is like an easy persuasive voice, preferably my own at its best; but this is what I have been trying to do for years, quite deliberately, and it is this that puzzled my friend, the youngths critic, puzzled my friend, the youngish critic, who cannot help wanting something quite different. And this habit of simplification different. And this habit of simplification has its own little triumphs. Thus, I was asked to pay a birthday tribute, on the air, to C. G. Jung, for whose work and personality I have a massive admiration. To explain Jung in thirteen-and-a-half minutes so that the ordinary listener could understand what the fuss was about! My friends said it could not be done. The psychologists said it could not be done. But I can reasonably claim, backed by first-class evidence, that I did it. It was a tough little task but when I had come to the end of it, I found, like honey. come to the end of it, I found, like honey in the rock, a taste of delight."

in the rock, a taste of delight.
"It is all right to say that one's writing should be simple. How do you do it?
"This column will deal with some practical hints on how to write in a simple, clear style."

Published in The Hindu on October 11,

Word of the day

Synonyms: jeering, mocking, taunting

Usage: His speech drew derisive comments

Pronunciation: newsth.live/derisivepro

International Phonetic



THE DAILY QUIZ

Vighnesh P. Venkitesh

QUESTION 1

as the band originally called?

OUESTION 2

nd's first full-length album

QUESTION 3 mogul's memorial service in 2011 had a performance by Coldplay?

What day do fans observe annually, to mark the day one of the band's first songs leaked online?

e the band's song which was inspired from the aftermath of the 9/11 terror attack in the U.S.?

nd member who made a cameo appearance in the T.V. series



Grammy award winning band, Coldplay, is currently touring India with shows lined up

Questions and Answers to the previous day's daily quiz: 1. This was David Lynch's first experimental short film. Ans: Six Men Getting Sick

Please send in your answer

2. The creator of this very popular space opera wanted Lynch to direct this n franchise. Ans: Star Wars and Return

3. Lynch appeared in this film directed by en Spielberg as this character. Ans

Steven Spielberg as this character. Ans: The Fobelmons and John Ford 4. Number of times Lynch has been nominated for an Oscar and the film which earned him his first Oscar nomination. Ans: Four times and The Elephant Man 5. Name the writer who co-created a mystery-horror drama television series along with Lynch. Ans: Mark Frost Visual: Identify this actor who is a long time collaborator of Lynch. Ans: Jack Mance Early Birds: ViswanadhaRao Batchu| Rajmohan Velayudhan| Kumar Sonal| Umesh Kumar Yadav| Tito Shiladitya

the hindu business line.

Inflation bugbear

Imported inflation complicates policy response

iehard optimists would say that retail inflation is trending gently downwards but the fact is that it has been ruling at above 5 per cent since September 2024. But what is particularly worrisome are the global headwinds emanating out of recent developments in the US. A slew of fresh US sanctions on Russia has roiled the oil market, as a result of which Brent crude oil futures till March and May this year are ruling at \$80 a barrel and \$75 a barrel, respectively, even as current prices are ruling at around the \$80 level.



This sharp spike of 6.1 per cent till January 14 creates serious concerns with respect to imported inflation at a time when food inflation has already assumed endemic proportions. Alongside oil, the Bloomberg Commodity Index too shows a sharp spike between December 5 last year and January 14 (RBI January Bulletin). While this will raise the cost of imports anyway, it will in the process also put downward pressure on the rupee which is already hit by capital outflows, owing to a host of financial uncertainties arising out of the second Trump presidency. For the Reserve Bank of India, these factors could complicate its endeavour to push growth, while keeping a watch on the inflatio needle, as it were. What is reasonable certain is that a rate cut is virtually off the table next month. The RBI is already having to deal with

rising inflation expectations arising out of persistent food price driven inflation. Persistent inflation raises inflationary expectations and forces households to scrimp on spending amidst pressure on incomes. This hurts growth. Meanwhile, inflationary expectations can also be a self-fulfilling prophecy. At present, these expectations are being led by food prices, which in turn are rising on account of supply bottlenecks. The onus of fixing these bottlenecks rests more with the government, and less with the RBI. Inflation should be viewed as a

structural problem, demanding medium term policy fixes that address constrai in productivity as well as supply chain issues in food products. Harsh fiscal consolidation or a short-term suppres of inflation expectations through high interest rates could complicate the growth-inflation mix. RBI and the government will have to stay the course at a time of global uncertainty in the wake of the second Trump presidency — while being mindful of growth concerns. The correlation between food and non-food, non-fuel inflation has been a subject of considerable debate recently. A range of extraneous factors such as exchange rate, tariffs and commodity prices too lead to elevated core inflation. Yet, it would be a stretch to argue, as some policymakers have sought to do in the past, that the two are not particularly related to each other. More conceptual clarity is needed, going forward. For now, circumspection is the



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The rupee hasn't overly depreciated:

UNDER CONTROL. Thanks to RBI continuing with its tried, tested and successful post-liberalisation policy of intervening to reduce excess volatility



ecent rupee depreciation has sparked a lot of interest and commentary. There are rumours of a change in regime facilitated by the change in management. This is unlikely, however, because the RBY description of the Indian exchange rate regime has been unchanged since the liberalisation of the 1990s. It is said to be market-determined with intervention market-determined, with intervention only to prevent excess volatility.

only to prevent excess volatinity.

DEGREES OF INTERVENTION

The basic exchange rate regime may have stayed the same but its implementation has varied over the years, due to policy choices as well as external conditions and objectives to deepen domestic foreign exchange (FX) markets. Volatility tends to be more in times of large net capital outflows, such as the current period. In the initial decade nominal depreciation compensated for higher Indian inflation and maintrained a competitive real effective exchange rate (REER). FX markets were thin, with many restrictions. As the role of markets increased, volatility rose in the 200s. increased, volatility rose in the 2000s.
The first time there was appreciation, it generated extensive market commentary and concern much like

Two-way nominal movement was established, however. Important lessons in the process must be hard-wired in the RBI. For example, in the volatility after the global financial crisis the management cannot be a support of the support o the global financial crisis the management came to believe markets were too large for intervention and a deepurg governor said so publicly. The prope plunged. The RBI had to step in with multiple instruments and their success in stabilising the rupe led to too much intervention in the years that followed. As result there was real appreciation and exports suffered.

CAPITAL FLOW VOLATILITY India's opening out has unfortunately coincided with many global crises. But foreign portfolio investment (FPI) outflows during global risk-off are invariably followed by inflows. Since India's inflation is higher than its trading partners, outflows are used as an partners, outflows are used as an opportunity to depreciate, moderated through sale of reserves. Inflows are an opportunity to rebuild reserves, there is less appreciation and the rupee tends to be more stable in such periods. This is exactly what happened under the last governor. After sharp initial crisis-time depreciation and outflows, reserves were rebuilt during periods of large net inflows. In the last two years

high frequency two-way movements were lower as the RBI bought and sold

were lower as the RBI bought and sold dollars within a narrow band, perhaps because markets were fragile due to repeated global shocks and there were fears of over-shooting. Although volatility was lower there was crawling depreciation still so that the export weighted REER stayed near equilibrium unlike the appreciation in the late 2000s. In FY24 it was at 101.2 and in Sentember it was 112.7 the the late 2000s. In FY241 was at 101.2 and in September it was 102.7 The nominal value of rupec/dollar depreciated from 71.5 in February 2020 to 82.3 in October 2022. It did not change much after that and was 84.06 in October 2024, but the rupee was certainly not stable. Volatility was low in 2009 and 2016, also periods of capital flow surges.

ow surges. After Trump's November re-election some real appreciation occurred due to dollar strength and yuan depreciation so faster nominal depreciation was required. But still, nominal depreciation was about 3 per cent compared to 12 per cent in 2022, the year the Ukraine war

cent in 2022, the year the Ukraine war started.
So there is no over-depreciation and the RBI continues with its tried, tested and successful post-liberalisation policy of intervening to reduce excess volatility and as a consequence real misalignment.

The rupee is still less volatile than many peer countries. The dollar has over-strengthened now

and may reverse after

Trump comes to power

More daily volatility is, however, consistent with this. Some volatility induces hedging and helps reduce nervousness after a sudden change. But it is better to moderate the market over-reaction that occurs in global risk-off periods. The rupee is still less volatile than many peer countries. The dollar has over-strengthened now and may reverse after Trump actually come to power.

to power.

VOLATILITY AND RISK

VOLATILITY AND RISK

Volatility raises risk premia that typically exceed actual depreciation in emerging markets (£Ms) — average estimated values are 3 per cent. In 2023, without intervention, inflows would have led to over-appreciation, raised expected depreciation and interest rate differentials. Risk premiums and interest rate spreads fell. One year forward premium was 5.19 per cent over 2014-19 but fell to 1.95 per cent in 2023.

Research as well as EM experience shows the importance of reserves and the intervention strategies they enable to sustain market confidence in EMs. Many of our neighbours suffered after their reserves fell to zero. Sri Lanka had 70 per cent inflation as the currency sank. EMs do not have access to Fed swaps or adequate international safety nets.

FPIs want less intervention and more

FPIs want less intervention and more

freedoms. They contribute both foreign savings for growth and help deepen domestic markets, but are volatile. domestic narkets, but are volatile. Administrative freedoms will grow on India's well-sequenced path to capital account convertibility even as foreign capital approaches a natural share of about 10 per cent in deep domestic markets that will be able to absorb volatility, so that the tail does not way the dog. We already see how large domestic participation in the stock market has reduced volatility due to FPI entry and exit. The absolute amount of flows will frise anyway with domestic market size. Innovations in the domestic payments space can be extended to cross-border transactions.

BALANCING INTERESTS

the real sector and even markets do not like excessive volatility although banks gain as they can charg

more for hedging products.

Depreciation raises the cost of commodity imports immediately but exporters do not benefit much since they have to share gains in India's competitive product markets. But in the longer term they do need the REER to be competitive. Export competitiveness cannot be neglected when the trade deficit is large and exports are a potential source of employment. But depreciation tends to eventually cause the real exchange rate to appreciate through inflation, while nominal appreciation can sometimes help about of omestic pass through of oil price shocks.

Intervention to maintain an export weighted REER of about 100 in the long to the different the long to the different planes.

Intervention to maintain an export weighted REER of about 100 in the long term balances the different interests well. As inflation falls and productivity rises this can be sustained with less nominal depreciation. A managed but flexible nominal exchange rate can reduce volatility as well as misalignment from competitive real exchange rates without painful domestic deflation or inflation. It is consistent with adequate volatility to aid.

domestic deflation or inflation. It is consistent with adequate volatility to aid price discovery in FX markets and to prevent speculative one-way position. Occasional noninal volatility within a 5-10 per cent band would suffice. Most EM central banks attempt something like this in practice. But due to continuing global fragilities and volatile capital flows, implementing this requires multiple instruments such as large reserves, the absence of full capital account convertibility, prudential account convertibility, prudential measures, signals and strategic

intervention.

These tools are more successful if they work with markets. And are better alternatives to options of either living with overshooting exchange rates or raising interest rates and reducing domestic demand, which is a costly and itself alternatives to expension to the control of domestic demand, which is a costly and inefficient way to respond to the threat of outflows. Volatilities fall also as markets deepen. FX market turnover has doubled from pre-pandemic levels and may partly explain lower volatility. Therefore, while intervention may change to suit current conditions, the basic regime remains the best option and is unlikely to change.

Will Trump welcome Indian skilled workers?

The US risks over a million tech jobs going unfilled by end-2030. India is the only country that can offer talent on a large scale

blexplainer

S President Trump took oath for the office a second time on January 20, 2025. India has been keenly following the statements coming from him and his supporters regarding the H-18 wisa programme to understand the way forward on job opportunities for our workforce.

Why are Trump supporters again H-1B holders, legal immigrants?

H-1B holders, legal immigrance. The H-1B visa allows skilled workers entry into the US. Visa validity is entry into the US. Visa validity is generally for three years, extendable by another three. Trump has historically spoken against llegal immigrants. Following his election, supporters of Trump's MAGA (Make America Great Again) campaign felt that any backing for even legal, H-1B holders or aspirants went against the spirit of Trump's own 'America First' slogan.

What is Trump supporter Musk's views on the topic? Elon Mask had said that he would 'go to war' to defend the H-1B programme as his own companies — SpaceX and Tesla — and hundreds of others had benefited from bringing in talent under the visa.

However, he later clarified that the visa system was 'broken' and 'needed fixing'

Why is H-1B programme important

to India? Slince being introduced in 1990, the non-immigrant visa programme has seen annual visa issuances range from 65,000 to 195,000 and back again. Over the past two decades, applicants working in technology firms headquartered in India have been the primary beneficiaries. Indians current

account for about 75 per cent of H-1Bs. In the April-September 2024 period, one-fifth of the total H-1B visas issued

one-fifth of the total H-1B visas issued were to Indian-origin companies. Of these, Infosys took the lead with 8,140 beneficiaries, followed by TCG (5,274), and HCL America (2,953). Infosys came second to only Amazon Com Services LLC, which topped with 9,265 visas. Cognizant, which has a significant employee presence in India but is beadquartered in New Jersey, ranked third in the India list with 6,321 visas.

Did denial of H-1B applications go up in Trump's first term? In Trump's first term that started in 2016, his administration raised scrutiny of visa applications and lengthened the approval time. Consequently, denial of



H-1B VISAS. Curbing issuances will not

new H-1B petitions for initial employment saw some highs in that period.

perlod.

It rose from 6 per cent in FY15, to 24 per cent in FY18, before dropping to 21 per cent in FY19, 13 per cent in FY20.20 til dipped to 4 per cent in FY20.20 and fell further to 2 per cent in FY220, with the latter two years witnessing the lowest denial rates ever recorded.

What if the cost of H-1B processing shoots up under Trump? If costs do rise, we can expect one of two consequences: Companies will either look for ralent locally to avoid visa processing costs or employ foreign talent from other countries work remotely for them.

An estimate by the US Semiconductor Industry Association there tells us, for the US economy as a whole, by the end of 2030, an estimated 3.85 million 2030, an estimated 3.85 million at the control of t

So, clamping down on H-1B will not help US employment?
No, curbing H-1B issuances will make work move out of the US via two channels: it could go to vendors to whom work could be constracted out, such as Infosys and TCS. Or large US companies could set up — and are already setting up — their own IT and/or BPO operations in India. These are called Global Capability Centres or GCCs. A significant portion of IT jobs created in India over the past year has been by these GCCs.

■ LETTERS TO EDITOR Send your letters by email to bleditor@thehindu.co.in or by post to "Letters to the Editor", The Hindu Business Line, Kasturi Buildings, 859-860, Anna Salai, Chennai 600002.

Nehruvian economics
This refers to 'Nehru's tryst with
economics' (January 20). The newe
generation may not be expected to
know our first Prime Minister other
than through trolls bred in tran through trolls bred in consumerism. Through the decades of the 1940s and 1950s, India, given the global politics of the Nehruvian era, chose a path of a nuanced neutrality. For two decades plus, we pursued a doctrine of welfare and the primacy of a public sector-led economy. economy. We ought to have then tapered it

to move over to the private sector-led economy. We might well

have done so but for the 1962 war have done so but for the 1962 w with China that put us on the defensive, politically and economically. We picked up the strands of growth in the 1990s through a liberalised economy to tame an unwieldy public sector and an unimaginative bureaucracy.

R Narayanan

Farmers' protest rotesting farmers, next round likely in February 14' (January 21). There is no point in dragging the issue, especially when the government is

discussions with all those involved. Assuring a legally supported MSP permanently is crucial. But the debt waiver that the agitating farmers are demanding runs into several lakh crore rupees, which the country cannot afford in the current

Katuru Durga Prasad Rao

pos 'Corporate leaders, and 'hard work' spiel' (January 20), L&T Chairman SN Subrahma would not have anticipated this

...

much of flak from various quarters for his prescription of a 90-hour work-week. Any work demands concentration of human mind, which concentration of human mind, which tends to relax every now and then. A 90-hour work-week is humanly impossible. Besides monetary compensation, every worker needs rest or relaxation for reasonable time, which is inaculuable in money terms. Corporate leaders should not miss the wood for the trees. S Ramakrishnasayee Chemis

Rethink farm credit

gate' (January 20), although the proposal deserves to be studied from the angle of fiscal benefits to farmers, another auxiliary issue that needs attention is agricultural credit to ensure that farmers do not live in to ensure that farmers do not live in an atmosphere of eternal fear of default in view of uncertainties they face both during pre- and protch-invest time. NITI Agyog must devise a lending pattern (term farm-loan may not suit the community) to farmers that makes them comfortable and with a focus on repayment — not waiver. Railiv Magal.

Rajiv Magal

FIRST COLUMN

e pioneer

How skill-based degrees are redefining India's future

Educators serve as mentors and guide, empowering students to become responsible citizens

THE TRANSFORMATIVE

ROLE OF EDUCATORS



ducation is not merely the transfer of knowledge. It is the shape ing of minds, the fostering of growth and even more the cultiva-tion of potential. As educators, the role extends far beyond deliv-ering lectures or grading assignments. It encompasses mentoring, inspiring and empowering individuals to become critical thinkers and responsible citizens. Reflecting on our roles allows us to embrace our responsibilities more consciously and adapt to the evolving needs of learners and society. In contemporary education, the role of the educator has shifted from being the sole source of knowledge to a facilitator of learn-

This transition underscores the importance of guiding students to explore question, and construct their understanding. It is about creating an envi-ronment where students feel safe to express their thoughts, make mistakes and grow from them. The role of an educator becomes especially significant when working with board students. When talking about them, the educator's primary responsibility is to ensure a strong understanding of the curriculum, including breaking down complex concepts, identifying and addressing knowledge gaps and providing effective study

Beyond teaching content, educators must help students develop time management and exam techniques to perform confidently under pres-sure. The role demands subject expertise and a keen awareness of the examination format and trends. Today, the modern educational land-scape for board students includes challenges such as increasing comexamination format and teriors, looks, the minorial reductional hard-scape for board students includes challenges such as increasing com-petition, societal expectations, and the rapid integration of technology in learning. Educators need to stay adaptable, leveraging digital tools



to make learning engaging and accessible by recognising diverse learn-ing styles employing strategies to meet those needs, and ensuring that every student feels included and valued. Additionally, acknowledging the diverse learning needs of students and personalising instruction when-ever possible is also crucial for ensuring their success. There is no deny-ing that students are at a critical juncture in their academic journey, prepar-ing for examinations that often determine their future educational and careir paths. Reflecting on our roles as educators in this context reveals the need for a balanced approach that combines academic rigour, emotional support, and life-skill development.

One of the most vital roles of an educator is to be a lifetong learner.

Education is a dynamic field, and staying updated with pedagogical advancements, cultural shifts, and technological innovations is essen-tial. This commitment to personal growth with not only enhance teach-ing effectiveness but will also model the value of continuous learning for students. Teaching values such as critical thinking, collaboration, and adaptability prepare students for challenges beyond the examination hall. It is essential to emphasise that education is about equipping them with skills for life, not just marks on a report card. Reflecting on our roles as educators highlights the immense responsibility and opportunity, we have in shaping young lives. It requires academic expertise, emotion-al intelligence, and unwavering dedication. By nurturing not just the intel-lect but also the spirit of our students, we as educators can guide them toward success in their exams and, more importantly, in life. By embracing our multifaceted roles with passion and purpose, we can create trans-formative experiences for our students and leave an enduring legacy of knowledge and wisdom.

(The writer is an educator; views are personal)

By aligning with industry needs and empowering individuals with practical expertise, the nation is paving the way for a more inclusive and dynamic workforce



ndia's education system is undergoing a quiet revolution. As the
global job market evolves, the
emphasis on traditional degrees
tion tailored to the demands of a
dynamic economy. A prime example is
the introduction of degree courses in
salons, spas, beauty parlours, and other
vocational domains. These courses signify a paradigm shift in how we perceive
education, employment, and entrepreneurship in 'Viksit Bharat'. This development addresses critical challenges, it
aligns with the growing aspirations of
India's youth, caters to burgeoning private sector industries, and equips individuals with skills for self-employment,
entrepreneurship and opportunities
abroad.

Growing Demand for Vocational

Growing Demand for Vocational

global wellness industry, valued at over \$4 trillion, continues to expand, with India emerging as a key player. The beauty and wellness sector alone is The beauty and wellness sector alone is projected to grow at a compound annual growth rate (CAGR) of 18 per cent over the next five years. The personal grooming industry demands nearly 1.3 million professionals annually, significantly surpassing the 3-4 lakh jobs the software industry adds yearly. This boom has created immense demand for skilled professionals, from hairstylists and spa therapists to salon managers and beauty wellness consultants. Recognising this, regulatory bodies like the UGC and AICTE have integrated skills courses into the education system. Indian universities now collaborate with training institutes to offer structured programmes like tutes to offer structured programmes like the Bachelor of Science (BSc) in Beauty and Wellness. These programmes cover skincare, makeup artistry and salon

management. Other universities offer diplomas and Other universities offer diplomas and degree programmes in wellness and hospitality sectors, designed with industry leaders, Globally, institutions such as the London College of Beauty Therapy (UK) and the Australian Academy of Beauty Dermal and Laser offer world-class programmes. These courses adhere to international standards, providing globally recognised certifications that enhance employability abroad.

Parity Between B Voc and BSc Degrees An essential aspect of this trans-formation is recognising the equiv-alence of Bachelor of Vocation (B Voc) and Bachelor of Science (BSc) degrees. While BSc focuses on academic learning, B Voc emphasises hands-on, industry-relevant training. Recept policy emphasises hands-on, industry-relevant training, Recent policy reforms place these degrees on par, ensuring vocational education is no longer seen as secondary but as an equally credible academic path-way. This parity allows B Voc grad-uates to access the same opportu-nities as BSC graduates in employ-ment, higher education, or com-petitive exams. It underscores the value of skills and practical exper-tise in driving economic growth. Recognition of Prior Learning (RPL) and National Credit Framework

BEAUTY AND

SECTOR

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THE NEXT **FIVE YEARS**

GROWTH RATE (CAGR) OF 18 PER CENT OVER

WELLNESS

Framework Recognition of Prior Learning (RPL) further strengthens this integration. RPL allows individu-als to earn formal recognition for previous informal training or work

previous informal training or work experiences.
When aligned with the National Credit Framework, credits earned in schools, vocational training institutions, or universities become seamlessly transferable across sectors. This fosters flexibility in education, empowering individuals to personalise their learning journeys and reduce redundancy. journeys and reduce redundancy. By integrating RPL with skill-based programmes, India's education system becomes more inclusive and adaptable. Employment and Entrepreneurship Opportunities Skill-based degree programs unlock diverse career pathways:

programs upathways:

1. Private Sector Jobs: Luxury wellness brands, fitness chains, and beauty franchises seek trained professionals. Graduates can secure jobs in high-end spas, salons, and wellness centres with lucrative salaries and career

growth.
2. Self-Employment and
Freelancing: These courses

empower entrepreneurial individuals to establish businesses.
Graduates can run boutique salons
or offer personalised wellness services, catering to niche markets.
3. Government Jobs: Recognising
vocational degrees has expanded
opportunities in government roles.
Graduates are eligible for positions
in wellness centres and initiatives
under schemes like Skill India and
PMKVY (Pradhan Mantri Kaushal
Vikas Yojana).
4. Global Opportunities
Programmes often includie internationally recognised certifications, enhancing employability
abroad. For instance, graduates
from LCBT in the UK find opportunities in European markets,
while Australian academy-trained
professionals thrive in Asia-Pacific
regions.

professionals thrive in Asia-Pacific regions.

Breaking Stigmas Around Vocational Careers
Vocational Careers
Vocational Careers
Vocational careers have long been viewed as secondary options. Introducing structured degree programs challenges these stereotypes. Formal education in salons, spas, and beauty parlours combines technical skills, business acumen, and industry exposure, positioning these professions as aspirational.
This shift is especially empowering for women, who form a significant portion of the workforce in these fields and now gain access to recognised qualifications that enhance professional credibility. Challenges in Implementation India's higher education system, often criticised for being theory-beavy, struggles to improve practical skill sets. Initiatives like the often criticised for being theory-heavy, struggles to improve prac-tical skill sets. Initiatives like the National Education Policy (NEP) 2020 and platforms like SWAYAM aim to modernise education, but challenges remain: 1. Quality Assurance: Maintaining high standards and industry relevance requires collab-oration with established industry players.

oration with established industry players. 2. Awareness: Many students and parents remain unaware of these

opportunities, favouring tradi-tional careers. Awareness cam-paigns are crucial.

paigns are crucial.

3. Infrastructure and Faculty:
Vocational education requires specialised infrastructure and trained faculty. Institutions must invest in

faculty. Institutions must invest in state-of-the-art facilities and continuous professional development for educators.

4. Recognition and Accreditation: Further integration into academia and government recruitment processes will enhance vocational degrees' credibility. Vision for the Future Skill-based degree programmes signify societal reform, recognising youth aspirations and aligning education with market realities. By formalising careers through structured courses, India creates a skilled and confident workforce. skilled and confident workforce. These reforms reflect a commit ment to inclusivity, providing pathways for diverse socio-eco-nomic backgrounds to pursue

pathways for diverse socio-eco-nomic backgrounds to pursue rewarding careers.
India is on the brink of an educa-tional revolution. Skill-based degrees in fields like salons, spas, and beauty parlours redefine edu-cation. These programmes bridge the gap between aspiration and opportunity, equipping students with skills to thrive globally. As these initiatives gain momentum, scaling them, ensuring quality, and destigmatising vocational careers are imperative. With par-ity between B Voc and BSc degrees and the integration of RPL into the National Credit Framework, India's education system is transforming into a flexible and robust frame-work. These changes will meet today's demands and shape a pros-perous future for the nation. (The writer is co-founder and MD of Orane International, a training partner of the National Skill Development Corporation(NSDC) and a net-work Member of India International skills Centres, an initiative of Gol. The views expressed are personal)

Balancing rights and order: Innovations in protest management

Protests are the lifeblood of democracy. For law enforcement, it must carefully balance between public safety and democratic freedoms

Thousands of people gather, holding banners and chanting slogans, their voices echoing through the streets. For law enforcement, these aren't merely demonstrations but skill, stratdemonstrations but skill, strat-egy, and restraint tests. Managing protests today demands more than enforcing law and order; it requires innovation, preparation, and

trust. Reflecting on this evolving Reflecting on this evolving role, a senior officer once remarked, "Our goal isn't to silence dissent but to ensure it unfolds safely for everyone involved. Effective protest management is about enabling expression while maintaining expression while maintaining expression while maintaining expression while mentitaining expression with the properties of the properti



and in India.
Dialogue Policing.
Dialogue Policing, extensively practised in Sweden and Norway, prioritises proactive communication between police and protest organisers. Laison officers meet organisers before demonstrations to discuss routes, safety measures, and mutual expectations. This approach fosters trust and de-escalates tensions

before they arise. Indian police have applied similar strategies during political rallies and cultural events, engaging com-munity leaders to ensure peaceful outcomes.

peaceful outcomes. Leveraging Technology: Technology is transforming protest management globally. In countries like Singapore and South Korea, drones with high-resolution cameras monhigh-resolution cameras monitor crowd density and movement, while artificial intelligence (AI) tools analyse data to predict potential flashpoints. This enables law enforcement to allocate resources practively and prevent crises. Indian police are increasingly adopting these tools. Drones were deployed during the farmers protests and other large-scale events, offering real-time monitoring of crowd dynamics.

track misinformation and nar-ratives, enabling swift correc-tive measures. Law enforce-ment enhances its situational awareness and credibility by integrating technology with traditional methods. Non-Lethal Methods:

Non-Lethal Methods:
Germany sets a global benchmark for using non-lethal tools like water cannons, sound devices, and barricades to manage large gatherings.
Officers trained in crowd psychology focus on isolating disruptive elements while respecting the rights of peaceful protestors. In India, non-lethal methods have been employed during sensitive protests, such as barricading roads to control crowds or using water cannons to disperse tense gatherings. The



focus remains on proportion-ality—ensuring responses are measured, harm is min-imised, and democratic freeimised, and occurred
doms are respected.
and

doms are respected.

Transparency and

Accountability

Transparency is crucial for
public trust. In New Zealand,
body-worn cameras document
police actions during
protests, ensuring accountability and protecting officers

from false accusations.

Oversight bodies review

footage to ensure compliance with established protocols. In India, body-worn cameras have been introduced in several states, particularly during sensitive operations. Multi-agency coordination for Large Protests Managing large-scale demonstrations often requires multi-agency collaboration. In the United States, unified command centres integrate local police, state law enforcement, and federal agencies for cohesive responses. These centres streamline resource sharing and operational alignment, which is critical for complex events. India's law enforcement regularly employs similar coordination during significant events, such as farmer's protests, political rallies, and national festivals. Central para-

military forces often supple

military forces often supplement state police, ensuring adequate workforce and resources. Clear protocols and seamless coordination are the backbone of these efforts.

Comprehensive Training:
Training is a cornerstone of effective protest management. Canadian police emphasise de-escalation, cultural sensitivity, and conflict resolution, with officers undergoing practical simulations to prepare for high-pressure scenarios.

tical simulations to prepare for high-pressure scenarios. In India, the Bureau of Police Research and Development (BPR&D) has introduced advanced modules covering non-lethal tools, technology integration, and crowd psy-chology. Ethical Policing: Ethical Considerations are cen-tral to managing protests.

Globally, technologies like drones and AI are governed by protocols that protect privacy and civil liberties. Similarly, the principle of proportionality—using the minimum force necessary—guides actions to ensure demonstrators' rights are respected. In India, police increasingly emphasise ethical practices. Engaging community leaders, addressing grievances, and prioritising dialogue reflect a commitment to balancing public safety with democratic freedoms. The shift towards a restrained, underscores the evolving role of law enforcement in a modern democratic police and Head of the Haryana State Narcotics Bureau; views are personal)

Newfound nerve-muscle crosstalk shows exercise helps neurons grow

The conventional concept of nerve-muscle interaction emphasises the nerve's control over muscles. However, Ritu Raman and her colleagues at the Massachusetts Institute of Technology started to wonder if the reciprocal could be true: if stimulating muscles could encourage nerves to form

Sayan Tribedi

egular exercise is proven to be beneficial for our overall well-being. It strengthens our muscles, improves cardiovascular health, helps to maintain a

healthy body weight, and can be considered an effective stress buster. But what if there is more? What if the benefits of exercise go beyond general

health?
A recent study by engineers at the
Massachusetts Institute of Technology
(MIT), published in Advanced Healthcare
Materials, has revealed that exercise may
also stimulate the growth of neurons
through its physical and biochemical
effects.

This finding can pave new pathways for reparative therapies and perhaps even cures for neurodegenerative disorders.

Nerve-muscle crosstalk

Nerve-muscle crosstalk
While the effects of exercise on our
physical health, like strengthening
muscles and supporting the immune
system, are widely recognised,
researchers haven't explored the specific
impact of exercise on neurons (nerve
cells).
Given the nerves control the

Given the nerves control the movements of muscles and carry vital information all over the body, understanding the effects of neurons can

understanding the effects of neurons can lead to the development of plausible therapies for nerve injuries.

In a November 2023 paper in the journal Biomaterials, researchers established a hint of a biochemical connection between muscle activity and nerve health. Ritu Raman, the Eugene Bell Career Development assistant professor of mechanical engineering at MIT, and her colleagues discovered that they could restore the mobility of mice by implanting muscle tissue at the site of a implanting muscle tissue at the site of a severe muscle injury and stimulating the new tissue using light.

new tissue using light.

While examining the graft, the researchers found the grafted muscle had produced certain biochemical signals that induced the growth and development of nerves and blood vessels.

The conventional concept of nerves muscle interaction emphasises the nerve's control over the muscles. However, Raman and her colleagues started to wonder if the reciprocal could be true: i.e. if stimulating muscles could encourage the formation of nerves.

be true: i.e. if stimulating muscles could encourage the formation of nerves. This hypothesis was initially met with skepticism from the scientific community. Critics argued that the biological environment was complex and that it would be hard to attribute nerve growth to stimulation by muscles because of the variety of other cell types and contributing factors within the organism, including the immune system.

The new study by Raman & co. concentrated solely on muscle and nerve tissue and aimed to find whether training muscles directly could influence the way

muscles directly could influence the way nerves grew.

The researchers grew mouse muscle cells into long fibers, which they weaved together to create a small sheet of mature muscular tissue slightly larger than a one-rupee coin.

Using well-known genetic modification techniques, the team was able to use a



ces on neurons' structure because of the physical contact bet

flashing light to cause the muscles to

contract.

In the past, Raman had come up with a brand-new gel mat for building and exercising the muscle. While the researchers stimulated the muscle to exercise, they allowed the muscle tissue to hold its shape and structure instead of poeling of a structure instead of poeling of the structure instead of the peeling off.

The scientists then collected samples of the fluids urrounding the muscle, believing it should contain myokines like growth factors, RNA, and other proteins. Myokines, Raman said, are a biochemical

Myokines, Raman said, are a biochem soup of proteins secreted by muscles, some of which may be useful to neuro "Myokines are secreted by muscles nearly all the time, but they produce more when you exercise them," she added.

added. The researchers transferred the myokine solution to a separate dish containing motor neurons – nerves found in the spinal cord that control muscles involved in voluntary movement. They grew the neurons from stem cells derived from mice. As with the muscle tissue, the

from mice. As with the muscle tissue, the neurons were grown on a similar gel mat. After the neurons were exposed to the myokine mixture, the team observed that they began to grow quickly: about four-times faster than neurons that didn't receive the biochemical solution. The research group also performed a genetic analysis to find out more about the neuronal changes mediated by everytise.

Initially, they isolated RNA from a small cluster of neurons. Cells transcribe instructions on how to make a protein from a gene to RNA first. By measuring instructions on how to make a protein from a gene to RNA first. By measuring the level of gene transcription, they were able to estimate the extent of genetic action in the formulation of those instructions. This enabled them to figure out whether myokines exercised any influence over the activity of certain

neuronal genes.

They found many of the more actively expressed genes were involved in some fundamental processes of neural growth, maturation, neuronal connectivity (including the ones with muscle cells), and axon growth.

The result suggested exercise didn't only stimulate neuronal growth: it also enhanced the maturity of neurons and their functional abilities.

The team, therefore, wanted to investigate whether the physiological response to exercise could also augur well

Effect of physical stress on nerves Because of the physical contact between neurons and muscles, the movement of muscles exerts mechanical forces on the

neurons' structure.

To check whether these forces could

also affect the growth of neurons, the researchers set up mechanical stimulation experiments that tracked neurons'

experiments that tracked neurons' growth in the absence of myokines. This time, the team cultured another set of motor neurons on a gel matrix containing small magnetic particles. When an external magnetic field was applied, the particles' movement mechanically stretched the neurons, reproducing the conditions in which they might experience mechanical forces during a workout.

They performed this test for 30 minutes every day.

inutes every day.

The results were quite surprising. The researchers found that this mechanical researchers found that this mechanical stimulation greatly enhanced neuronal growth: the growth level of the mechanically exercised neurons was, or average, equivalent to those exposed to myokine stimulation.

myokine stimulation.

Both groups of exercised neurons also grew significantly more than a set of control neurons that experienced no

The researchers found that mechanical stimulation greatly enhanced neuronal growth: the growth level of the mechanically exercised neurons was, on average, equivalent to those exposed to myokine stimulation

exercise at all.

Exercise as medicine

Exercise as medicine
The findings have tremendous
implications for developing
exercise-based therapies to repair nerves,
especially as they relate to nerve injuries
and neurodegenerative diseases such as
amyotrophic lateral sclerosis (ALS). By
exploiting the crosstalk between muscles
and neurons, researchers could develop
innovarive treatment strategies to

and neurons, researchers could develop innovative treatment strategies to promote the recovery of nerve cells and promote their healing by activating the muscles surrounding them.

The investigators stated in their paper that, in their understanding of the bi-directional signalling between muscles and nerves, their finding has practical implications in developing novel approaches for treating nerve injuries in which the nerve and muscle tissue are no longer communicating properly.

The team plans to explore the possibility of using targeted muscle stimulation to regenerate and grow

stimulation to regenerate and grow neurons in a clinical setting, which could help redefine the role of exercise in help redefine the role of exercise in medicine and general health promotion to precise therapeutic intervention for nerve repair. According to Raman, this is their first step towards understanding an controlling exercise as medicine. (Sayan Tribedi has an MSc in bioinformatics from Pondicherry University, sayantribedi97@gmail.com)

Please send in your answers to



Satellite projects aim to head off future wildfires

Agence France Presse

As Los Angeles firefighters battle the remaining hotspots more than a week into deadly blazes, scientists and engineers hope the growing availability of satellite data will help in the future. Tech-focused groups are launching new orbiters as space launches get cheaper, while machine learning techniques will sift the torrent of information. Fitting it into a wider picture information, fitting it into a wider picture.

techniques will sift the torrent of information, fitting it into a wider picture of fire risk in a changing environment. Satellites "can detect from space areas that are dry and prone to wildfire outbreaks, ... actively flaming and smouldering fires, as well as burnt areas and smoke and trace gas emissions," said Clement Albergel, head of actionable climate information at the European Space Agency.

Space Agency.
Different satellites have different roles depending on their orbit and sensor payload.

Low-earth orbit is generally less than Low-earth orbit is generally less than 1,000 km above the surface. Satellites here offer high-resolution ground images, but see any given point only briefly as they sweep around the planet.

Geostationary satellites orbit at around 36,000 km, remaining over the same area on the earth's surface, allowing for continuous observation but usually at much lower resolution.

As climate change brings more wildfires encroaching on human-inhabited areas, the resolution

human-inhabited areas, the resolution can be crucial.

Based on satellite observations of Los Angeles, "it's very hard to determine" if a particular house is on fire, WKID Solutions' Natasha Stavros, a wildfire expert who has also worked at NASA, said.

said.
Brian Collins, director of
Colorado-based nonprofit Earth Fire
Alliance, plans a new low-orbit satellite
"constellation" to complement existing

Geostationary satellites orbit at around 36,000 km, remaining over the same area on the earth's surface, allowing for continuous bservation but usually at much lower resolution

resources.

It will sport a sensor with a resolution of 5 m, much finer than ESA's current Sentinel-2 satellites that can see objects only 10 m wide.

This means "we're going to learn very quickly that there is more fire on the earth than we know about today, we're going to find very small fires," Collins

EFA aims to launch four satellites by the end of 2026 at a total cost of \$53

the end of 2026 at a total cost of \$53
million.

It would take the whole planned
swarm of 55, costing a total \$400 million,
to reach Collins's aim of imaging every
point on the earth at least once every 20

Dozens of satellites in orbit could "both

Dozens of satellites in orbit could "bott detect and track fires... at a cadence that allows decisions to be made on the ground," Collins said.

Less grandiose efforts include
Germany-based OroraTech, which on January 14 launched the first of at least 14 FOREST3 nanosatellites.

The system will "deliver ultra-fast wildfire alerts and high-quality thermal data," chief executive Martin Langer said in a statement.

in a statement.

Additional data from all these new satellites would be "fantastic", ESA's Albergel said, but the large volume of

formation could prove problematic. ESA's Sentinel-2 alone sends down one

ESA'S Sentime!-2 alone sends down one terabyte of data – the storage capacity of a modern high-end laptop – every day. Collins said finding fire signs in such reams of data "is an excellent machine learning" problem. The data could ultimately help both predict new fire outbreaks and their progression, he added.

For feedback and suggestions for 'Science', please write to science@thehindu.co.in with the subject 'Daily page'

S NO-NOE



The twisted possibilities surrounding time travel

Vasudevan Mukunth

QUESTION 1

moves through the four dimensions of spacetime is called its X. When X

QUESTION 2

travels at or under the speed of light, the receiver will receive it after the transmitter has sent it. But if the signal exceeds the speed of light, the receiver can receive it before it has been tra What is the name for the hypothetical device capable of

CM C

doing the latter QUESTION 3

QUESTION 3

Name the physicist who shared the physics Nobel Prize in 2022 for an experiment he conducted in 1988. The experiment helped prove that if quantum physics is complete and non-deterministic, reality is also nonlocal, i.e., admitting action at a distance.

holds that if you travel to the past and holds that if you travel to the past and kill your grandfather, your own existence shouldn't have been possible. Name the paradox that uses this argument to ask whether free will could be real in a world with time travel.

different from the one before.

Answers to January 16 quiz:

1. Surface of the most distant point from which light can reach us - Ans:

Cosmic horizon

2. Region outside the event horizon of a spinning black hole - Ans: Ergosphera

3. Name of surface limiting free travel of light - Ans: Surface of last scattering

4. Horizon relating spacetime's sturcture. Horizon relating spacetime's structu to black hole physics – Ans: Killing Times of day when sunlight is visible before/after the sun has risen/set - Ans.

Detore/after the sun has risen/set Twilight Visual: Jacobus Kapteyn First contact: Siddhartha Viswanal Dularchandra Kushwaha | Dalbeer

that resolves the grandfather paradox by claiming that once you've killed your grandfather, you move into a new future different from the one before.

Visual:Name this sports car first manufactured in 1981. It became famous when the Back to the Future films (1985-1990) used it as a time machine. CREDIT: KEVIN ABATO (CC 8Y-SA 2.5)















OUR TAKE

Engaging with President Trump

India-US ties may be immune to a change of guard in Washington, but New Delhi should be prepared to respond to the challenges ahead

s Donald Trump begins his second term as the president of the United States (US), there is little to suggest a shift away from the fundamentals that have driven strategic alignment between Lathat have driven strategic alignment between the US and India over the past two decades, especially in key areas such as security and defence, strategic concerns such as the challenge posed by China and recent initiatives to jointly develop and set standards for critical technologies. For much of this period, bipartisan consensus in the US on the importance of the partnership with India has deepened, benefiting New Delhi in numerous domains. This is reflected in the cuttering less liden admisstration, decision to end outgoing Joe Biden administration's decision to end restrictions on key Indian nuclear entities and the Trump transition team's move to set up a meeting of the Quad foreign ministers to coincide with the inauguration. In a sense, therefore, work on crucial pillars of the India-US relationship is expected to continue uninterrupted and this is something that Indian leaders such as external affairs minister S

Indian readers succina sexternal airans minister's Jaishankar have been quick to point out in recent weeks, ahead of Trump's inauguration. The tricky part is the chaos, uncertainty and whimsical decision-making that accompanies a Trump presidency, especially in foreign policy. The world, including the closest allies of the US, is tense not knowing what the new president is going to unleash. The MAGA agenda of Trump's core support base, trade and investment, and policies on immigration are just three areas where the path chosen by Trump can have a major impact on the contours of global relations. Given the numerous pledges and threats he has held out over the past year, the question is if Trump will walk the talk. For example, will he go ahead with retaliatory tariffs on India, and will he be willing to go along with the imperatives of Make in India, when his stated goal is bringing manufacturing back to the US? Even a step back from the Biden administration's strong posture on China could have ramifications for India, while a move to shrink the US's role on the global stage could impact the rules-based order. the rules-based order.
The India-US relationship has grown to such an

extent that it is unlikely to be affected by a change in the White House. Trump is perceived as a friend of India, and more significantly, as a personal friend of Prime Minister Narendra Modi. These should not be reasons for complacency and New Delhi should be prepared for nimble responses and deft footwork to respond to the challenges that lie ahead.

The bovine beliefs of a man of science

eezhinathan Kamakoti loves cows. More so if they are indigenous breeds. He also believe that cow urine has medicinal value. As a private individual, he has every right to stick to his beliefs, which are derived from faith-based claims than evidence provided by modern science. The trouble is Kamakoti, who has a doctorate in computer science, and has taught the subject to computer science, and has tagin the supject to many batches of undergraduate science students, is now the director of IIT-Madras, a reputed institute set up to teach and train young minds in science and technology. Kamakoti was invited to share his wisdom on cow urine by Go Samrakshana Sala because he heads IIT-Madras; endorsement from an IIT scientist-professor would be seen as the perfect validation of a claim that has now assumed the contours of a faith-centric political project. Simply put, regardless of his qualifications, Kamakoti has exposed himself as lacking in scientific temper, which is founded on evidence that can be independently verified, and he is guilty of promoting faith-based pseudo-science. A science teacher and the head of an institution with global standing should have been more careful with his words. What is disturbing is that Kamakoti is not alone

There is no shortage of people willing to tailor their views to suit those of the State. Some years ago, the government invited research proposals on the uniqueness of indigenous cows and the curative properties of cow urine, dung, and milk, including potential cancer treatments. Using public policy and public funds to make science subservient to faith, or politics is a fraught project with consequences for public health. Kamakoti should tend his thoughts in the bucolic pastures of faith but without the badge of a scientist and the brand of IIT.

Truce to peace, the challenge in Gaza

engagement and goodwill from all parties will be essential to build on the Hamas-Israel ceasefire deal

CeaseIII'e Geal

for Es months of devasiating conflict, Israel and Hamas have reached a cossifier deal that aims of hostages. The agreement, brokered by Qatar, Egypt, and the United States of Colora of the Colora fter 15 mor

release of remaining hostages, further Israeli troop withdrawals from Gaza, and the initiation of reconstruction efforts in Gaza. The ceasefire aims to halt the ongo-

The ceasefire aims to halt the ongoing violence that has resulted in nearly
47,000 Palestinian ensuables and neurtotal destruction of Gaza. The truce
47,000 Palestinian ensuables and neurtotal destruction of Gaza. The truce
57,000 Palestinian ensuables and the struction of Gaza. The truce
57,000 Palestinian ensuables and the structure of the structure of

working closely with is rated and other allies to ensure Gaza does not become "a terrorist safe haven". He pledged to promote "Peace Through Strength" throughout the region, invoking a foreign policy doctine that emphasies the belief that a strong military presence can prevent conflicts from excluding. The ceaseffer presents an opportunity for the US to reassert its diplomatic role in the region; however, achieving this requires a careful balance between supporting Israel and addressing the legitimate grievances of the Palestinians.

ans.

The agreement highlights the evolving dynamics among key regional players. Qatar's role as a primary mediator has further elevated its diplomatic standing, Egypt's regional stat-

its successful involvement in broke ing the deal, reinforcing its histor role as a key mediator between Isra and Palestinian factions.

ing the deal, reinforcing its historic lea as law mediator between Israel and Palestinian factions. The casesfire may help revive discussions to expand the Abraham Accords further by pursuing a potential Saudi-Biraeli rapprochement. While Bigodh has expressed interest in forging diplomatic relations with Israel, the Palestinian issue remains a significant obstacle. The Kingdom now insists on a clear roadmap for establishing a Palestinian State before entering into talls to normalise ties with Israel.

For Israel, the ceasefire offices a respite from international criticism and an opportunity to address domestic entering in the consensation of the control of



The ceasefire aims to halt the ongoing violence that has resulted in nearly 47,000 Palestinian casualties and near-total destruction of Gaza.

47,000 Palestinian casualties and near Syria, and Gaza have left it isolated with diminished regional influence. The country is also concerned about its future relations with the US under the Trump administration.

While the proposed ceasefire deal represents a significant milestone in West Asia's tumultuous history, its implementation remains challenging, particularly in its later phases, which make it vulnerable to collapse. For example, it does not address the future governance of Gaza. Will Hamas be allowed to assume a political role again? During last week's meeting of the Global Alliance for the Implementation of the Two-State Solution held in Oslo, Palestine's PM Mohammad Miustafa rejected a proposal discussed by the US, the United Arab Emirates, and Israel for an international post were administration to the Two-State Countries and State of the Countries of the Countrie And Emirates, and Israel for an inter-national post-war administration in Gaza, led by a senior UN official. He emphasised that the Palestina Authority (PA) must be the sole gov-erning body in Gaza following the censelire. Ironically, Netanyahu has consistently opposed the PA's return to Gaza since the 2007 conflict between Hamas and Fatah, which effectively removed the PA from the Gaza Strip.

The reconstruction of Gaza will be a monumental task. According to UN

The reconstruction of Gaza will be a monumental task. According to UN data, 70% of concrete structures in Gaza have been severely damaged or

-total destruction of Gaza.

Amo destroyed, including over 245,000 homes, which has transformed the area into a wasteland. Restoring health care facilities in Gaza and providing nutritious food to more than 1.8 million Palestinians facing "extremely critical" levels of hunger is a top priority. Rebuilding Gaza will require substantial funding, estimated at \$100 high Gaza will require substantial funding, estimated at \$100 high Gaza will require substantial funding, estimated at \$100 high Gaza will require substantial funding, estimated at \$100 high Gaza will require substantial funding, seating Gaza will require substantial funding, seating funding funding funding funding funding stantial funding, stantial funding is threat to ban the United Nations Relief and Works Agency for Palestin Refugges in the Near East (UNIWAN), as this would send influential funding fundin

aid to the Palestinians at this critical juncture.

To translate the temporary truce offered by the ceaseffre deal into lasting peace and stability in the region, sustained international engagement and goodwill from all parties, especially the Usand other guarantors duelt goodwill be cessential. The fundamental issue at the heart of the conflict — the establishment of an independent state of Palestine coexisting with Israel — must be addressed with sincerity and pragmatism.

Ausaf Sayeed is former secretary to the wernment of India, ministry of external airs and former ambassador of India to Saudi Arabia, Yemen and Seychelles. The views expressed are personal

Donald Trump 2.0 and the limits of CEO as president

onald J Trump has officially become the 47th President of the United States (US). An interesting feature of the Tunited States (US) An interesting feature of the United States (US). An interesting the United States (US). And the United St

tary or fiscal policy, and how they are related.

The economy, in contrast to a corporation, is the ultimate giant conglomerate, with hundreds of thousands of product lines and services united only by the fact of being within the country's borders. This complexity means that a national economy must be run based on general principles and theory. Best economic management almost always consists of creating a market-friendly environment based on a sound analytical framework. The idea rarely sias well with businesspeople, especially with know-it-all billionaires.

work. The idea rarely sits well with businesspeople, especially with know-it-all
billionaires.

Most corporations are built around a core
competence, for instance, a particular technology or an approach to a specific type of
market. Corporate ECDs succeed not by general concepts or theory, but by Indiang specific product strategies or organisational
Innovations that work for their businesses.
Successful business leaders have trouble
accepting the comparatively hands-off role
of a wise economic policymakes have trouble
accepting the comparatively hands-off role
of a wise economic policymakes with
strong feedback implications and much
uncertainty. In the business world, businesspeople are accustomed to thinking of an
open system, and feedback tends to be more
certain and positive. This is particularly relevant when it comes to Trump's tariff policy
to address America's trade delicit. The trade
imbalance, to economists, is a macrocounomic condition determined by the difference between investment (both domestic and
foreign) and savings (private and public or
government's budget surplus or deficit). As
an accounting trusten, the deficit or surplus
must be matched by corresponding capital
(financia) inflows or outlinows. Trump's
approach from an open system (a zero-sum
perspective) is unlikely to reblaince Amerwented preparent (EERCIA to 10/510206-18, As \$unosween.

This leads us to the broader question: Is experience in running large corporations a reliable qualification for running a country and its economy?

During the high stagflation of the 1970s and early 1980s in the US, Arthur Olau, the late professor at Yale University and chairman of President Lyndon Anhonson's Council of Economic Advisors, developed the Index of Discomfort designed to measure the material well-being of the people living in the country. The index is simply the sum of Inflation and unemployment rates. When the index is higher — high inflation and more unemployment rates. When the index is higher — high inflation and more unemployment rates. When the index is higher — high inflation and more unemployment rapeople feel less well off. It was intended as an intuitive measure of economic conditions that affect everyday life. In the 1980 campaign against the incumbent Jimmy Carter presidency, Ronald Reagan popularised the index and renamed it the Misery Index.

We analysed the change in the Olaun Misery Index over the period from 1948 to the present, spanning its a sharp of the presidencies, from Harry S Truman to Joe Biden (up till the lates available data). Five of the H president runnan, Carter, George W Bush, and Trump were successful and one failed businessman (President Truman). Carter, George W Bush and Trump can even boast of having formal lay League MBA truin in the presidency. On the other hand, Reagan and Biden — the former an actor arraned-politican and a state yovernor and the other a career politician who is a former senator and wheel presidency. On the other hand, Reagan left office with the largest turnaround in misers from the research and the presidency. Both had inherited high misery from the Cowled-P3 paulacine, the inherited and changed it for the better by more than six politics. The Okun Misery ledex of course, has its inherited and changed it for the better by more than six politics.

changed it for the better by more than six points.

The Okun Misery Index, of course, has its limitations. It is not intended to be predictive as some political pundits have implied; rather, it is a lagging indicator measuring a president's aggregate performance over a period of time.

In most societies, business success is respected and valued for legitimate and good reasons. Political leaders will rightly and inevitably seek advice from business leaders. Do Trump and his team have the wisdom to know the difference between a country and a large corporation and a proper sense of what business success does or does not teach about economic policy? Time will tell.

Kiertisak Toh is former senior fellow at Duke Center for International Development, Duke University (North Carolina, USA), and Prahlad Kasturi, is emerius professor of economics at Radford University, The views expressed are personal

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The lingering pain of the Kashmiri Pandit exodus

That been more than three decades now since the unfortunate exodos of the Kashmirl Panditis began in January 1990. The community's fault was that it did not identify itself with the azadi movement led by the masses in the Valley, who were challenging Indian sovereignty. It has been a sad story as militancy eruped, and there were targeted lillings of some well-known and prominent Pandits, which resulted in fear for iffer among members of the control militancy and provide security to the minorities in the eststehilies also failed to control militancy and provide security to the minorities in the eststehilies tate, and approximately 100,000 to 140,000 of the total Pandit population left the Valley for Jammu. the national capital region (NCR) and other parts of the country. After all these years, the question of the Kashmiri Pandits' forced migration is very much alive in the discussions on the history of the Valley. The number of Kashmiri Pandits living in the Valley at present is not more than 4,000 to 5,000. Most Pandits have sold their properties and land, and have no rous left there. A laigne number of them have settled in different parts of the country. However, the people who had migrated from the villages are still languishing in townships made for them by the authorities on the outskirts of Jammu et al., They keep on lamenting about the past.

Despite attempts by successive governments to create jobs and accommodation for them and persuade them to return, the response has been dismal, especially with the sporadic killings of Pandits in Ammu and Kashmir (A&K). Their return to J&K is a tall order. Unfortunately, this small community, with an estimated total population of around eight lash scattered all over the country, doesn't have the numbers to ensure elected representation in either the J&K legislative assembly or Parliament. The community only representation in either the J&K legislative assembly or Parliament. The community only representation in either the J&K legislative assembly or Parliament. The c

divides society into Brahmins, Kshatriyas, Vaishyas and Shudras was influenced by Buddhisn in the hird cenary. That was the time when most of the non-Brahmin Hindus embraced Buddhisn because of its appeal of being a casteless religion. However, while the rest of India was being plundered by the Turks and Arabs, Kashmir was not invaded. During his period, a native tradition of Shativism became popular and acceptable in Kashmir. This was during the rule of the Upda and the Life health of Life health of the Life health of t

Upendra Kaul is a cardiologist and for president of the Cardiological So of India and SAARC Cardioc So The views expressed are pers

Editorial



Capex quandary

Private investments remain tentative amid growth concerns

ince the COVID-19 pandemic, the Centre has been using public capital expenditure on infrastructure to pump prime the economic recovery. The mantra has been that infrastructure building will stoke demand for products such as cement and steel, generate jobs in construction, and together trigger a strong multiplication of the economy, eventually creating conductive conditions for private investors to plan greenfield and brownfield projects. In Budget 2024-25, Finance Minister Nirmala Sitharaman said the government will endeasour to maintain strong fiscal support for infrastructure over the next five years, in conjunction with imperatives of other priorities and fiscal consolidation. She announced III.11 lash crore of capex spends this year, amounting to 3-4% of GDP. That goal is unlikely to be attained partly due to spending curbs in the poll-affected first quarter. While industry has urged the Centre to continue the capex push in 2025-26 as well, it has failed to respond to the government's constant nudges and persuasions to ramp up their own operations.

Data show that two of this year's first three quarters have recorded a notable sequential decline in private investment plans, particularly by domestic industry. In Q1, private capex plans fropped to multi-year lows, and though the July-September quarter recorded a recovery in investments' value dropped L4% from Q2, while new projects' value dropped over 22% from a year ago as per the Centre for Monitoring Indian Economy. There are many factors playing on corporater risk-taking capacity — weak Q2 results, global uncertainties, spiking costs and waning demand in more lucrative urban markets. Going by current indications, including the early bird Q3 results, demand has not really improved, nor is there escensible pressure on factors pasking nots warrant expansions. For a sustainable breakout from this slowdown, private capital should take the driving seat because there are limits to enhancing public capex while maintaining fiscal rectitude and providing for myriad

Go, kho kho, go

India needs to pump in more time and resources into rural sports

India needs to pump in more time and resources into rural sports

In the base is not, by any stretch of imagination, among the world's most popular sports. Even in India, where the game is said to have originated several centuries ago, it has not yet caught the imagination. Not many would have noticed India winning the men's and women's titles at the inaugural kno kho World Cup in New Delhi on Sunday. Pratik Waikar's men and Priyanka Ingle's women flourished but their collective achievements should not be cause to gloss over the fact that kho kho is not a global sport yet. Indeed, the conduct of the World Cup and India winning both the titles could offer a boost to this particular game with a rural heart. Since India is not really a major power in international sport at large, any world title is a welcome addition to the not-so-overflowing cupboard. There are, of course, a few sports in which India is a superpower, such as cricket and chess. Indian ricket may be going through its lowest phase in recent times — notwithstanding the triumph in the T20 World Cup last year — but in the mind game on 64 squares, India's Grandmasters have been authoring one success story after another, the latest being D. Gukesh winning the World chess championship and Koneru Humpy regaining the women's World rapid championship.

India's brilliant minds, however, have not received the acclaim or support they deserve, especially after their historic double gold at the Chess Olympical back in September, from the government or corporate houses. The government at the Paris Olympics last year, where India failed to win even a single gold and finished 7tst, below Pakistan and Kyngyzstan, was another stark reminder of the state of Indian sport. India won six medals but its performance was below expectations. India's various sports federations need to review their ow

UGC's draft regulation has serious constitutional issues

he draft regulation by the University Grants Commission (UGC) on the selection and appointment of vice chancellors of universities has evoked protests by non-Bharatily almata Parry-headed State governments. Their main objection against this regulation is that it constitutes a violation of the federal principles enshrined in the Constitution of India. The State governments concerned have demanded its withdrawal.

The UGC has sought to amend Regulation 2010 that relates to the selection and appointment of vice chancellors by widening the area of selection. Under the existing regulations, a vice chancellor can be selected only from among academicians who have a minimum experience of 10 years as professor. Through this amendment, the UGC declares that professionals with 10-plus years of experience in industry, public administration or public policy, shall also be considered.

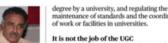
The draft regulation raises serious constitutional issues which need to be examined by separating the political context of protest and a possible political reaction from the UGC or the party in power.

The objective of the UGC Act
The University Grants Commission Act, 1956 was
enacted by Parliament to make provision for "the
co-ordination and determination of standards in
Universities and for that purpose, to establish the
University Grants Commission". The Act,
therefore, mandates the UGC to take all steps as it
thinks fit for the promotion and the coordination
of university education, and for the
determination and maintenance of standards of
teaching, examination and research in
universities, For performing these functions the
UGC can allocate funds to the universities
essentially for the maintenance and development
of the universities, recommend measures
noncessary for the improvement of university
education, advise the Union or State governments
on the allocation of grants to universities for any
general or specific purpose, collect information
on all matters relating to university education in
India and other countries and make them
available to any university, regulation of fees...
Section 26 of the UGC Act empowers the UGC
to make regulations for implementing the
mandate of the Act. But it is made clear in this
section that these regulations need to be
consistent with the Act and the rules made there

section that these regulations need to be consistent with the Act and the rules made there consistent with the Act and the ruses make un-under. The most important among these regulations relate to defining the qualifications required of a person to be appointed to the teaching staff in a university, the minimum standards of instructions for the grant of any



P.D.T. Achary is former Secretary General, Lok Sabha



It is not the job of the UGC
The crucial point that needs to be considered
here is whether the regulation made by the UGC
in respect of the selection, qualification and
appointment of vice chancellor is consistent with
the provisions of the UGC Act. As a matter of fact,
the Act does not contain any provisions relating
to the selection and the appointment of vice
chancellors. The fundamental objective of the Act
is to determine standards in universities and the
promotion and the coordination of university
education. To lay down the standards of teaching
and to prescribe the qualifications of teaching
staff whose job is to give instructions, is the main
function of the UGC – which it does by making
periodic regulations. But the problem arises
when this statutory body begins to regulate an
area which is not a part of the parent Act. Rules,
and regulations are technically called subordinate
legislation. The subordinate legislation can be
made only in consonance with the provisions in
the Act. If the regulation goes outside the scope of
the Act, it will be ultra vires the Act, and hence
invalid.

A close reading of the Act would show that it

A close reading of the Act would show that it was not meant to prescribe the qualifications or mode of selection of vice chancellors. All universities, whether under the Union or the States, are established under a statute made by the respective legislature. Therefore, it is the legislature which prescribes the qualifications, mode of selection, and conditions of service of vice chancellors. It is not the job of the UGC. The selection and the appointment of vice chancellors cannot be considered to be an exercise connected with maintaining the standards of education or promotion and coordination of university education. The bombsy High Court in Suresh Patilishede vs The Chancellor Universities of Maharashtra and Others (2011) corroborates this view in the following words: "we are of the view that qualifications and method of appointment of Pro-Chancellor and Vice Chancellor of the view that qualifications and method of appointment of Pro-Chancellor and Vice Chancellor of the View University cannot be treated as satisfying the Vices in the Section of the contraction of the contraction of the contraction of the contraction of the Vices interest that the Vices and the Vices in the Section of the Vices in Vices in the Vices in Vic A close reading of the Act would show that it University cannot be treated as satisfying the 'direct impact' test [on the standards of education]". Therefore, it is safe to assume that under Section 26 of the UGC Act, the UGC has no mandate to make any regulation in respect of the selection and the appointment of vice

An interesting constitutional question which arises in the context of the UGC's regulations is whether a regulation can over-ride an Act passe by a State legislature. This question came up in the context of the termination of the appointme of some vice chancellors in the past. The Bombay High Court in the Suresh Patlikhede case (supra) took the view that "Regulation 7.3.0 of UCG Regulations, 2010 being a subordinate legislation under an Act of Parliament cannot override plenary legislation enacted by the State Legislature...." However, the Supreme Court of India, in Kalyani Mathivann vs KV. Jeyuraj and Ors (AIR 2015 SC1875 para 22) overruled it by holding "we hold that the U.G.C. Regulations through a subordinate legislation has binding effect on the Universities to which it applies...." The reason given by the Court for reaching this conclusion is that "it is only when both the Houses of the Parliament approve the regulation, the same can be given effect". It may be clarified houses of the Parliament approve the regulation, the same can be given effect". It may be clarified houses of the Parliament approve the regulation only amend a rule which has already come into effect before it is so laid; if Parliament amends the rule, it will, thereafter, be effective in the amended form. With due respect to their lordships, the observation of the Court does not correctly reflect the parliamentary procedure relating to the laying down of rules and regulations in the Houses of Parliament.

The question whether the U.G.C regulations override a State law can be answered only in terms of Article 254 of the Constitution which class with repugnancy. Under this Article, if a State law is repugnant to the central law, the State law, to the extent of repugnancy, be void. But is a regulation made by the U.G.; a central law within the meaning of Article 254? Clause (2) of this Article asyst hat if the law made by the legislature of a state has been reserved for the consideration of the President and has received his ascent, it shall prevail in the State. In this clause the word law simply means the Bill passed by the legislature and sent to the President, it does not include the rules and regulations which are framed only after ascent is received. So, what override

A key ruling In any case, the Court made a significant ruling on the question of mandatory application of Regulation 7.3.0 of the UGC relating to the selection and appointment of vice chancellors in the Kalyani Mathivanan case (supra) it says: "However, the finding of the Bombay High Court "However, the finding of the Bombay High Court that Regulation 7.3.0 has to be treated as recommendatory in nature is upheld in so far as it relates to Universities and Colleges under the State Legislation." This ruling may perhaps help resolve the present controversy.

Prioritising IMEC is in America's best interest

he United States-India relationship has evolved into an increasingly vital strategic partnership ever since the Clinton administration laid the foundation for a new direction in the 1990s. Today, broad bipartisan consensus supports building upon these ties even further, driven by converging interests in economic growth, regional security, and democratic values. As global dynamics shift, the importance of this relationship for the Trump administration becomes even more pronounced. The India-Middle East-Europe Economic Corridor (IMEC) agreement presents a

The India-Middle East-Europe Economic Corridor (IMEC) agreement presents a tremendous opportunity for President Donald Trump to solidify this multilateral partnership while advancing both the strategic interests of the U.S. and India. By leading the effort to secure securious among the participating nations, the cooperation among the participating nations, the U.S. can help create a robust economic corridor u.s. can help create a rootst economic corn to ensure free and open trade routes, with enhanced energy security and technological innovation, which, in turn, will also benefit American companies

More conceptual now Announced in 2023, IMEC represents an Announced in 2025, IMEL represents an ambitious vision to forge an integrated network spanning three vital regions through advanced physical and digital infrastructure. The corridor must develop efficient transportation routes, including railways, shipping networks, and maritime connections, while also establishing maritime connections, while also establishing cross-border electricity and hydrogen pipelines and digital communication cables. The end goals should be to enhance trade connectivity and reduce transportation costs, while diversifying global supply chains and promoting deeper economic integration among participating countries (India, the U.S., the United Arab Emirates, Saudi Arabia, Italy, France, Germany, and the European Commission).

At the moment, it is reasonable to suggest that IMEC is more conceptual than concrete. Meeting its lofty goals requires extensive planning and cooperation. The Trump administration's leadership on this matter could enhance his legacy on the international stage. By supporting IMEC, the U.S. and India can establish a



The problem arises when the UGC begins to

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selection and

appointment of university vice chancellors

Sanjeev Joshipura



The U.S. and India must ensure the completion of this project, which represents a fundamental reimagining of regional economic cooperation

compelling alternative to China's Belt and Road Initiative (BRI), creating a more balanced global economic architecture that aligns with western democratic values and market principles. IMEC was never destined to be a

democratic values and market principles.

IMEC was never destined to be a
straightforward endeavour. Each participating
nation faces a complex calculus of investment,
political will and economic strategy. The corridor
demands substantial infrastructure investments
that directly compete with other national
priorities. Moreover, private sector engagement
introduces another layer of complestity.
Corporate investors require clear pathways to
return on investment; and without active
engagement from the private sector, it is unlikely
that the project could succeed.
Several countries, such as Greece and Italy,
have shown substantial initiative on IMEC. France
has distinguished itself by appointing a special
envoy in Gérard Mestrallet, who is not a
traditional diplomat. France's President
Emmanuel Macron has chosen a proven business
leader from France to head this geopolitical and
economic initiative, as he recognises its economic
potential for France. The UAE and Saudi Arabia
appreciate the role IMEC can play in advancing
relationships with the West, and have
spearheaded efforts for its implementation.
Without regular, strategic engagement, there is a
significant risk of creating an uneven economic
landscape that could breed tension and political
friction among participating nations. The landscape that could breed tension and political friction among participating nations. The corridor offers transformative economic corridor ofters transformative economic opportunities not just for coastal regions and primary ports but also for inland areas that could become crucial nodes in this expansive trade network. Even within the region, we have already seen countries such as Iraq and Türkiye initiate trade agreements to compliment IMEC.

As an alternative to China's BRI

As an alternative to China's BRI IMEC promises substantial economic advantages for India by dramatically reducing trade costs and transforming martine logistics. This strategic network reduces vulnerability to potential disruptions such as those that might occur in the Suez Canal, but also creates compelling opportunities for increased foreign direct

investment. By positioning itself as an alternative to the BRI, the corridor allows India to strengthen diplomatic ties with West Asian and European

Better for the environment
There are implications to this deal that could impact the earth's climate health. India has emerged as a significant player in green hydrogen development, positioning itself as a potential global leader in this emerging clean energy technology. The country has launched ambitious initiatives to develop green hydrogen as a strategic component of its energy transition and decarbonisation efforts.

India is collaborating with international partners such as Germany and Japan, and developing infrastructure for green hydrogen production, storage, and transportation. This will help reduce carbon emissions, decrease dependence on fossil fuel imports and create new job opportunities in emerging green technology

job opportunities in emerging green technology

ctors.
The Trump administration's role in facilitating the Abraham Accords proved instrumental in creating the diplomatic conditions that made IMEC possible. Former U.S. President Joe Biden IMEC possible. Former U.S. President foe Bided has been a strong proponent of IMEC. Looking ahead, questions remain about IMEC's future under potential new U.S. leadership. One intriguing factor is Mr. Trump's warm personal relationship with Indian Prime Minister Narendra Modi. This rapport could prove significant to ongoing relations. Now that there is a peace agreement between Israel and Hamas, both leaders could facilitate the much needed (and required) meeting of IMEC participants to discuss the next steps.

This endeavour transcends traditional

This endeavour transcends traditional infrastructure development; it represents a fundamental reimagining of regional economic cooperation that requires unprecedented levels of coordination among diverse stakeholders. The U.S. and India, as key architects of the corridor, must work closely to shepherd this project to completion, recognising both its economic significance and environmental implications for all participating countries.

LETTERS TO THE EDITOR

Poor demand The economist, John Maynard Keynes, wrote that it is the increase in consumption and investment demand that enhances employment, income and output in the economy. That investment by the private sector fell 1.4% in Q3 in India is a case

in point. The sole way out is to increase capital expenditure by the Centre and State governments. Keynes' work, The General Theory of Employment, Interest and Money, one feels, is germane at all

S. Ramakrishnasayee, Chennai

Some experts seem to have missed the fact that, notwithstanding the accusation that the general accusation that the general election was not on a level playing field, the BJP's hat-trick performance needs to be recognised. There is no ground to confirm that every BJP voter is a believer

of Hindutva (January 20). There are many who accept the politics of Narendra Modi. This is the beauty of our vibrant democracy S. Seshadri,

That "Young India is hankering for a new kind of politics" sounds surprising.

:::

While the well-educated young India leaves for other continents, one also has the less educated migrating in search of a livelihood. But do the young really vote? In a hugely populated nation as ours, no political party can ever claim to solve every issue. However, great minds can help ease

problems for the people. Political parties should focus on the young to ensure that they serve India and not other nations. Balasubramaniam Pavani, Secunderabad

Letters emailed to letters@thehindu. must carry the full postal address and the full name













THEIR VIEW

Re-imagine the National Green Tribunal for superior outcomes

The NGT should be legislatively re-equipped to champion environmental justice while promoting sustainable development



ectively, vice president of Pune onal Centre and secretary general of

n recent years, several grievances have been filed against the National Green Tribunal (NGT) in the Supreme Court, claiming that it has overstepped its jurisdiction, Consequently, the apex court has instructed the NGT to review its orders. In some notable cases, the Tribunal's decisions have been overturned. Insofar as the NGT is doing a specialized job, it cannot use powers that the legislature has not given it. That needs a review. The NGT was established following a spate of writs filed by advocate M.C. Mehta in the Supreme Court which led to the establishment of a green bench in the court and few landmark judgements. Later, the NGT act was adopted in 2010 to estab-Later, the NGT Act was adopted in 2010 to estab-lish an exclusive quasi-judicial tribunal with juris diction over all civil cases related to the environ-Later, the NGT Act was adopted in 2010 to estab-lish an exclusive quasi-judicial ribunal with juris-diction over all civil cases related to the environ-ment. However, the Act does not explicitly grant the Tribunal sua motu powers (which would let cases be taken up by it on its own accord). It has also faced several challenges that have hindered its effective functioning, and the exercise of suo motu powers has been a source of controversy, sparking debates about judicial overreach.

The NGT's efficiency in handling complex cases is commendable, providing much-needed relief in a country faced with rapid industralization and ecological degradation. Unlike traditional courts, it is empowered to devise its own rules of procedure, guided by principles of natural justice, operating independently of the Code of Civil Procedure, 1908. The NGT has made outstanding efforts to uphold the causes for which it was established, often earning praise for its proactive stance.

A recent research study conducted by CUTS International for Niti Aayog examined the Sterlite Copper case in Thoothukudi, Tamili Nadu. It argued in favour of the NGT and lauded its order, given the territorial contours of the case. It further highlighted the need to expand the Tribunal's jur-sidiction to include state government actions. This

highlighted the need to expand the Tribunal's ju isdiction to include state government actions. This was a case where the Tamil Nadu Pollution Control Board had ordered the permanent closure of the copper plant on environmental concerns. This as challenged at the Tribunal, which ruled in favour of reopening the plant, considering the

in favour of reopening the plant, considering the fact that there was no serious case of environmental damage. It was clearly a botch-up by the state government that had adversely affected the livelihoods of the city's local population.

However, the Supreme Court later set aside the NGT's order, stating that the Tribunal lacked jurisdiction to entertain appeals against state government orders, in spite of the fact that the Tribunal is headed by a retired Supreme Court judge. The case underscores the balance that the NGT must maintain between its mandate and the limits imposed by its governing legislation.

It has been argued by critics that the Tribunal



has, at times, overstepped its statutory mandate, venturing into legislative domains. Cases such as the stalling of a Shimia development plan and the penalty imposed on Grasim Industries Lid based solely on the recommendation of expert committees vividly illustrate these challenges. Both the orders were simultaneously quashed and overturned, In these instances, the Tribunal was criticated for exceeding its statutory mandate and failure to uphold the principles of natural justice. In another landmark case, Municipal Corporation of Bombay vs. Ankita Sinha, the Supreme Court affirmed that the NGT can take up cases suo motta. Here, the assertion is that the initiation should be society-centric. The Tribunal can only take up a case on its sown for two purposes to improve condi-

society-centric The Historia Carlony take up a case on its own for two purposes: to improve condi-tions and to prevent harm. By establishing clear criteria and procedures, the NGT can ensure that suo motu actions are consistent, focused on societal benefits and aligned with its goals of preventing harm and promoting environmental well-being.

harm and promoting environmental well-being.
More recently, concerns have been raised about a policy change on the NGT's part. According to it, the Centre must approve real estate projects, rather than states. While this shift in its directive may have been intended to address inconsistencies and inefficiencies on the part of states in their environmental clearance processes, it undermines the federal structure enshrined in the Indian Constitution. Land is a subject under the 'state list' in the Seventh Schedule and this decision diminishes state authority over land use. It also complicates real estate project approvals, adding to delays and causing economic losses.

Although central oversight of large-scale projects that may have a significant public impact is prudent, local authorities are still better equipped to appraise real estate projects, given their understanding of regional needs and ecolog leal concerns. ical concerns.

The NGT has undeniably been a trailblazer in

The NGT has undeniably been a trailblazer in addressing India's pressing environmental challenges, offering swift justice in an arena often over shadowed by bureaucratic delays. The Supreme Court's observation in the Grasim case serves as a timely reminder that bypassing established legal morns, even for noble causes, can set a dangerous precedent. Such actions can erode public trust in statisticians and deservances are consequently and the statisticians of successions.

precedent, such actions can erode public trust in institutions and foster perceptions of overreach. These challenges highlight the need for an independent review of the Tribunal's scope to refine its processes, align its actions with statutory mandates and maintain a collaborative relation

ship with other public authorities. A re-imagined National Green Tribunal, bol-A re-imagined National Green Tribunal, bol-stered by clearer legislative provisions and trans-parent guidelines, would be able to navigate these complexities more effectively. Finding a balance between ecological preservation and legitimate development is not only necessary, but also a major responsibility of governance in a rapidly industrializing nation. By maintaining procedural fairness and consistently addressing grievances, the Tribunal can strengthen its role as a leading institution. This will help champion environmen-tal justice while promoting sustainable progress. Pragya Tiwari of CUTS International contributed to this article

MINT CURATOR

'Make the world a better place' seems so outdated as a mission

If Meta's change of heart works, expect other businesses to follow



is a Bloomberg Opinion columnist covering corporate America.



and inclusion (DED.

Meta's commitments to diversity, equity and inclusion (DED). This may be an extreme case, but across America Inc., the trend is pointing in the same direction: CEOs are spending much less time, energy and money trying to pablicly position themselves as change agents. In Silicen Valley, the make-the-world-abetter-place discourse of the early boom years has mostly disappeared. On Wall Street, big institutions from JPMorgan Chase to Goldman Sachs and BlackRock have abandoned one of the world's biggest finance groups dedicated to battling climate change. Companies that put out statements about racial justice after the murder of George Floyd have rolled back DEI investments. Some of the CEOs who stood up to Donald Trump's Muslim-majority country travel ban and condemned the 6 January riots have made SI million donations to his inauguration fund.

You could argue that many of those initiatives were just corporate virtue signalling. But what's Clear is companies don't feel much of a need to virtue signal anymore. And no wonder: The public isn't all that interested in virtue right now, and business seems to be having a hard time convincing

interested in virtue right now, and busines seems to be having a hard time convincing

Americans that it ever had much of it. CEOs' attempts to portray themselves as do-gooders have typically been a business

do-gooders have typically been a business posture rather than a moral one. Starting a foundation or throwing a smidgen of a company's resources behind a popular cause has historically been a useful tool to repair corporate reputations in the aftermath of scandals and catastrophes.

Starbucks, for example, instituted a policy in 2018 that let anyone, not just paying customers, hang out in its stores or use its bathrooms. This was instituted after the company was accused of racial bias and faced boycotts when two [African American] men were arrested in a Philadelphia



Mark Zuckerberg's call for more energy" has been widely noted

store. "We are committed to creating a cul-ture of warmth and belonging where everyone is wekcome," the company said. This week, Starbucks said it would end the practice in order to help reinvigorate the brand. Its management does not seem too worried about blowback or being labelled a flip. flooner.

worriec about blowback or being labelled a flip-flopper. Plenty of these corporate reversals are a straightforward response to political winds blowing towards the right and Presidentstraightforward response to political winds blowing towards the right and President-elect Donald Trump. Zuckerberg admitted as much in his announcement, justifying his decision by saying "the recent election also feels like a cultural tipping point." The company has the same calculus as many others: It would rather be called a hypocrite by those on the left than become a target of the right for "woke" policies. But it's also apparent to America Inc's CEOs that not only has the "#resistance" that pressured them to stand up to Trump's line-crossing in his first term gone mute, but some business leaders are being cheered for flouting traditional expectations of decorum. Case in point: the language used by Elon Musk, who has only seen his wealth and power grow.
Now Zuckerberg seems to be following a similar play book. His burst of activity last week included announcing new Meta board member Ultimate Fighing Championship CEO Dana White, a Trump loyalist who two years ago was captured on video slapping his wife; telling Joe Rogan that companies need more "masculine energy," overseeing the announcement that Meta would end its Diel efforts a neasy and the revolute on sevended and the sevended and the savended and the s

ompanies need more "masculine energy verseeing the announcement that Me would end its DEI efforts; and saying that it would get rid of fact checkers on its plat forms-a change he acknowledged would

mean they would "catch less bad stuff."

The Intercept published excerpts of the new internal training materials, which said allowed speech would now include example. It is a support of the published of the said allowed speech would now include example.

allowed speech would now include examples like "immigrants are grubby, filthy pieces of bleep" and "gays are freaks."

Will Zuckerberg's company also find itself rewarded?

Users and advertisers may be grumbling, but so far there has been no mass exodus from his platforms. If Meta's big pivot succeeds, we can expect to see more CEOs exploring [dark spaces]. And why not? If the US public does not expect more of business leaders, why bother to keep such temptations in check?

THEIR VIEW

We should grab opportunities held out by uncertainty

RITA McGRATH & M. MUNEER



The year 2025 is likely to challenge deeply held business assumptions. The pace of change, driven by technology, geopolitical dynamics and evolving societal priorities, will ensure that uncertainty is the only constant. But times of upheaval, as history has shown, also offer extraordinary opportunities. For India Inc and Indian policymakers, embracing uncertainty is the key to survival and success. Here are five major trends reshaping the world and how India can leverage them.

The age of dematerialisation: Arthur C. Clarke once remarked, "Any sufficiently advanced technology is indistinguishable from magic." Today, this 'magic' manifests in dematerialisation, where physical objects are replaced by digidal solutions. Consider banking: the Unified Payments Interface (UPI) processes over 14 billion monthly transactions, rendering cash and physical wallets nearly obsolete. With payment apps easy to use on mobile phones, making payments is as simple as scanning a QR code.

In the music industry, cassette tapes and CDs have been replaced by online platforms like Spotify and Wynk, offering millions of songs at minimal cost. Globally, streaming contributes over 80% of music revenue, yet most artists receive a small share, with platforms taking the bulk. Healthcare in India is also experiencing dematerialization. Startups like Dozee turn ordinary beds into remote health monitors using AI, providing affordable diagnostics without traditional set-ups. The demat trend offers convenience, but disrupts old industries and reshapes value chains. Adapting to this digital shift is vital for businesses to thrive. De-globalization: Geopolitics and trade wars shoved globalization back. Disruptions in global supply chains have amplified the relevance of "Atmanithhar Bharat.' India's reliance on semiconductor imports has driven the government's '76,000 crore incentive to bolster domestic production. This aligns with global 'friend-shoring' trends, positioning India as a key player in the tech ecosystem. As globalization suits it.

**The rise of Agentic AI: This transforming

India's focus on localization suits it.

The rise of Agentic AI: This transforming how we interact with technology, ushering in a frictionless future. Imagine filing taxes: today, platforms like ClearTax simplify the

Process, but you still manoeuvre interfaces.
With Al-driven agents, you might simply say
"File my taxes" and the agent would do it.
Microsoft CEO Satya Nadella envisions a
future where software applications disappear, with intelligent agents directly interacting with data. Customer service, logistics
and governance may be
altered. The implications
extend to SaaS leaders,
challenging them to
rethink pricing and differentiation in a world where
Alagentis, and humans, are
the primary users. As
Agentic Al matures, businesses must adapt not just
their tools, but their entire
approach to delivering
value.

Permission-less organi-

zational structures: Tech-nology is driving decen-

tralization, disrupting hierarchical models. Bayer CEO Bill Anderson argues that command-and-control companies are relics of the past. With an educated workforce and instant communication, decentralization enables faster decision-making. It also breaks outdated assumptions about centralized hubs, paving the way for agile and inno-

Clarity of vision must go with openness to innovation. Five major trends have much to offer India

ized hubs, paving the way for agile and innovative systems.

Demography as destiny: While many developed economies are grappling with ageing populations, India stands out with its young demographic profile. Over 65% of Indians are below 35, which is a clear labour force advantage. This demographic dividend could drive economic growth for decades, but only if good opportunities are created. Addressing India's problem of unemployment, particularly among the educated youth, is key. The 2024–25 budget allocated significant resources to initiatives like the PM Kaushal Vlias Vojana, but the question remains: Will these programmes translate into programmes translate into meaningful employment?

As more women enter the Indian work force, there's a quiet revolution underway Women-led startups are emerging across sectors. Yet, challenges persist. Cultural barriers, safety concerns and pay gaps must be tackled to unlock the full potential of this and beyond will require adaptability, inno-vation and strategic foresight. Businesses and policymakers must not wait for clarity; instead, they must actively prepare for

instead, they must actively prepare for uncertainty.

Consider the adaptability of India's textile exporters during the pandemic. They shifted from producing fashion apparel to manufacturing PPE kits for protection from covid, showcasing resilience and resource-fulness, Similarly, Swiggy launched grocery delivery to counter declining food orders during that period, creating a new revenue stream that endures today.

To prepare for the future, organizations must question their core assumptions. What do they take for granted about their business model, customers or industry structure?

What if those assumptions no longer hold true? The answers may be uncomfortable, but they will lluminate the path to success. Let's conclude with the words of Amazon founder and executive chairma. Jeff Bezo:

founder and executive chairman Jeff Bezos tounder and executive charman Jetl Bezos:
"We are stubborn on vision. We are flexible
on details," Clarity of purpose coupled with
openness to innovation will define future
leadership. India must embrace uncertainty
not as a daunting challenge, but as a means
to exploit extraordinary opportunities.

WORDLY WISE

TENNIS IS A PERFECT COMBINATION OF VIOLENT ACTION TAKING PLACE IN AN ATMOSPHERE OF TOTAL TRANOUILLITY. - BILLIE JEAN KING

The Indian **EXPRESS**

RAMNATH GOENKA

BECAUSE THE TRUTH INVOLVES US ALL

Who's afraid of Trump?

Apprehensions of disruptions to the global order may be greatly exaggerated

Sanjaya Baru

Trust after RG Kar Verdict offers some closure. But case has raised questions that demand more answers, interventions by city, state, country

EARLY SIX MONTHS after he was arrested for the rape and murder of a 31-year-old trainse doctor in Kolkata's RK Kar Medical College and Hospital in August last year, the Sealdah Court awarded a life sentence to Sanjay Roy on Monday. The verdict offers a semblance of closure for the irreparable loss of a young life in a metropolis that prides itself for its progressive traditions and safe spaces, especially for women. The road ahead now must concern itself with the task of rebuilding citizen trust in the city.

The public outrage triggered by the incident at RG Kar rippled across the country last

year. In Kolkata, agitating doctors had flagged issues that continue to haunt institutions and public spaces - CCTV cameras that don't work, absence of on-call rooms, gender-segand public spaces — CCIV Cameras that don't work, absence of on-call trooms, gender-seg-regated wash rooms, lack of a centralised patient referral system and inadequate secu-nity measures that have rendered doctors increasingly vulnerable to violence. They were speaking for West Bengal but their demands and complaints could hold true for any city in India. When it comes to women's safety, there continues to be a yawning chasm be-tween intentions and outcomes. For instance, the 100 per cent increase in the budgetary allocation of the Nirbhaya Fund for 2024-25 notwithstanding, data shows that between 2013, when the fund was set up, and 2022, less than half of the allocation had been used. In the aftermath of the RG Kar incident, the Aparajita Woman and Child (West Bengal Criminal Laws and Amendment) Bill 2024, was passed by the state assembly, seeking seedy trials and death penalty for heinous crimes against women. Expediting cases and speedy trials and death penalty for heinous crimes against women. Expediting cases and ensuring that there is a restraint of the law - rather than a sense of impunity - are crucial for determing future incidents. But it must also come with safeguards against knee-jerk reactions and quick-fix solutions. For long, Bengal has been a place where women have been at the centre of a development narrative. Women also form the core of the electoral base of the current ruling party.

ment narrative. Women assorm time core of the executor asser of the current runing party. TMC, bolstered by Mamata Banesjee's women-oriented schemes such as Lakshmir Bhandar and Kanyashree. The party has the highest proportion of women in the Lok Sabha. In the ini-tial days after the incident, Banesjee had chosen to be blinkered, refusing to hear the run-blings both within her party and in the city-wide againations. She acceded eventually to the requests of agitating doctors to look into their grievances. At the Sealdah court, as the vic-tim's father refused compensation, the judge said, "I don't think money can compensate (for larvideath in trust the liabilities of staten to myerk runy daughter as chewas on duty." No tim's tather refused compensation, me judge said, 7 don't mink money can compensate (for jardy edark) havs the liability of state to prosect your daughter as she was on duty..." No amount of retroactive action can make up for the senseless loss of a loved one to violence. But this is the moment for the state and society to affirm the commitment to make good on promises of empowerment and equality. Gender-sensitive design and policy should be in-tegrated into city planning, women's mobility must not come at the cost of their safety. Most of all, larger conversations on gender are needed, across spectrums.

MIS, NOT MSP

For farmers, minimum income support, not minimum support price, is the way forward

N NOVEMBER 2021, the Narendra Modi government repealed its three agricultural reform laws following protests by farm unions agitating at Delhi's borders. At that time, it tried hard to reach out to the unions and convince them about how the laws
— which allowed trade in produce to take place outside state government—controlled
markets and agri-businesses to source directly from growers—were in farmer interest, but
in vain. Today, the shoe's on the other foot. Since February last year, farmers from Punjab and Haryana have been unsuccessfully attempting to enter the national capital, while demand ing an arter been under the design and the design a

But sides are at fault here. The farm reform laws were, no doubt, well-intentioned. The failure, then, lay not in the bills' provisions, but in the way they were steamrolled through Parliament sans any real debate. The dialogue with the farm unions happened much after the laws got passed. The Modi government shouldn't make the same mistake of not engaging at the right time. The ruling party's recent electroal victories in Hayana and Maharstale leave it with sufficient bargaining position to convince the unions about the unreasonableness of the demand for a "legal MSP". Prices of cropp, like all commodities, are or should be determined by the forces of supply and demand. Farmers must ultimately produce what the market wants. The government would do better to ensure well-functioning markets rather than fixing, leave alone guaranteeing, MSPs.

The debate should move from guaranteeing minimum "prices" for crops to assuring some kind of a minimum "income" for farmers. There is already a Pradhan Mantri Kisan Samman Nidni scheme that provides Rs 6,000 annually to all landholding farmers. The

some kind of a minimum 'income' for tarmers. There is already a Fradhan Mantri Kisan Samman Nichi scheme that provides Rs 6,000 annually to all landholding farmers. The quantum of income support under this scheme can, perhaps, be enhanced and even mod-ified from a per-farmer to per-hectare or per-animal basis. All the taxpayer money now be-ing spent on farm input subsidies — whether on fertiliser, electricity, water or credit — can be redirected and converted into direct income support. With pricing of crops and inputs left to the market, it will enable the government to focus on what farmers actually deserve n income so long as they continue to farm, MIS, not MSP, is the way forward.

DIOKOVIC'S LAST STAND

At the Australian Open, in a riveting game between a titan and a star, both bragging rights and history are at stake

HE TENNIS CALENDAR is only into its first month but already what could turn HETENNIS CALENDAR is only into its first month but already what could turn out to be the defining contest of the year is here. The last titan of the greatest generation in the men's game, Novak Djokovic, against one of the current stars on the circuit, Carlos Alcaraz. At 37 and coming off a season without adding to his Grand Slam tally, it would be tempting to conclude that Djokovic is no longer a force at the very top of the sport, especially when Alcaraz and Jannik Sinner evenly split all the Majors of 2024 between them. But as the Serb showed in winning his first Olympic singles gold in Paris, beating Alcaraz in the final, nothing is beyond him. With the Spaniard needing the Australian Open to complete a career Grand Slam, both bragging rights and history are at stake. Djokovic is the most successful male player in Grand Slam history, lifting the

Australian Open trophy no less than 10 times. But he wears on his sleeve a grievance that he hasn't got his due, or not as much as his illustrious contemporaries Roger Federer and Rafael Nadal have. This year, too, he has brought up the ignominy of deportation from Australia during the pandemic and even alleged that he may have been "poisoned" during that episode.

Djokovic plays his best when he believes the world is against him. It fuels his angst to

prove a point and makes him a dangerous proposition for his opponent. The Serb has improved as the tournament has progressed, and has a narrow 4-3 lead in their head-to-head history. But in a bid to prevent himself from being consigned to the status of a legend from the past, that too at his favourite hunting ground, this could be Djokovic's last stand.

GRANT IT TO Donald Trump. He knows how GRANT IT TO Donald Trump, He knows how to sell an idea and get the market all excited and worried. He will rectaim the Panama Canal, occupy Greenland and subjugate Canada. He might even orchestrate a political coup in London. An entre industry of global commentators has emerged predicting turbulence in world affairs caused by a disruption of the so-called post-war "nule-based international order" by President Donald Trump. It is not merely adversaries like China, Iran and Russia that he will go affer, it is predicted, but also allies and friends across Europe and Asia. The Indian leadership seems to have

also allies and friends across Europe and Asia. The Indian leadership seems to have gone into a funk, more after President Xi Jinping received an invitation to Trump's in-augural. All the speculation about who was spotted at which do in Washington DC this weekend is no different from the excite-ment surrounding the guest list to a billion-aire's weddine.

aire's wedding. How much of this Trumpian turbulence and disruption talk is bluff and bluster? Indeed, how capable is the United States to-day to disrupt and damage the existing global coder without hurting itsel? Car Trump Make America Great Again hurting siller Car Trump Make America Great Again hurting allies and losing friends? Can he of that taking countries hostage? Is the international community so weak if isovanciated and vulnerable that it will

hostage? Is the international community so weak, disorganised and vulnerable that it will simply bend and crawl? Do sovereign nations have no options?

What is so special and challenging about Trump's 'America Hist' platform? When was the last time the United States placed another country's needs and wants ahead of its own for Trump to now claim that it is time for the US nodes and wants and the states placed another country's needs and wants ahead of its own for Trump to now claim that it is time for the US nodes have a supplementations. for Trump to now claim that it is time for the US to declare America First? America has al-ways been first for its leadership after the ways been first for its leadership after the Second World War ith are fused to step away from the countries it defeated and occupied in that war. On the other hand, it engaged in new wars to secure control over new territo-ries, and then claimed it was ensuring global peace and stability in the name of a "rules-based liberal international order". This was true even when it invested in the defence of countries that it either occu-pied, like Japan, South Korea and most of vess-ern Europe, or in supplicant countries of the Anglosphere. The global economy is far too integrated for even the most powerful entity to imagine that it can hurt without getting hurt. If the US looks inward to improve its infrastructure, invest in the education and health of its citizens, create more jobs at home for the unemployed that would be good for the world economy. If America First means investing US taxpayers' money at home and not in soldiers who go to distant lands to die that too would be good for America and the world. The US still has the capacity to do global good and in helping itself it could help the world.

This is not the first time in recent history that fear has been instilled across world capitals about the damage that can be caused by American power. There was once a brief period that was called the "unipolar moment". The entire edifice of the post-war balance of power system came crashing down with the implosion of the Soviet Union. The US emerged as the paramount global power. Scanning literature of thatera, the early 1990s, one comes across similar predictions of US power disrupting the global order. Of Pax Americana.

Sure, the US used that monroad to research

Sure, the US used that moment to renew the sources of its power by introducing a new global trading order, new set of rules for intelectual property protection, new military alliances and foraying into new military alentures. American political scientist Francis Fuluyama declared victory for America with his treatise The End of History and the Last Man in 1992. There are many still standing in Vietnam and Afghanistan, not to speak of China and Russia. If one chapter of history ended, another becan. Sure, the US used that moment to renew

ended, another began.

The unipolar momentum was just a brief interregnum. That moment of hubris had its consequences for the US and the world. The economist John Williamson declared that a "Washington Consensus" would henceforth "Washington Consensus" would henceform define economic policy worldwide. It did for some time. Then in 2008 it came crumbling down. First in Wall Street, then in London's City and then across Europe. A "trans-Atlantic linancial crisis" was dubbed a "Clobal Financial Crisis". In the next decade after that Financial Criss". In the next decade after that the Chinese coronny took off, and India did not do too badly either. The US no longer has the capacity to impose its will through multilateral financial institutions nor through the global trading system. The spread of regionalism in trade and the emergence of new markets has also reduced US capacity to impose its will.

These were losers during the unifold required to the control of the co

. ere losers during the unipolar mo-Th There were losers during the unipolar mo-ment. In 1990, the United States and the European Union accounted for nearly 25 per cent of world income each and Japan had a share of 17 per cent. Having lost a chunk of that share over the next 15 years the US recov-ered to regain and now accounts for 26 per cent of global income. Europe Union is down to 17 per cent, despite its expansion and Japan has contracted all the way down to 4 per cent. Then, too, it was the allies that got hit.

Adversaries survived.

No wonder the export dependent No wonder the export dependent Europeans and Japanese are in a funis now But what of China and India. China increased its share after that unipolar moment from 4 per centro 17 per cent, emerging as a contending pole. India did not do too badly either. India cameout of an unprecedented economic cris-sis, made worse by American bossism of the unipolar moment, and found its own path to renewed growth. If a weaker China and a much weaker India survived that unipolar moment and threw spanner in the works of the "end of history" theorists, why should a stronger China and India worry too much about Trumpian turbulence today? Sure, both would be hur by Trump's threatened tar-

China and India worry too much about Trumpian turbulence today? Sure, both would be hurt by Trump's threatened tariffs, but Americans would be hurt too. Any sharp increase in US tariffs will hit producers in China and India, but it will also hit consumers in America.

The global economy is far too integrated for even the most powerful entity to imagine that it can hurt without getting hurt. If the US looks inward to improve its infrastructure, investin the education and health of fiss citizens, create more jobs at borne for the unemployed that would be good for the world economy. If America First means investing US tax payers' money at home and not on soldiers who go to distant lands to die that too would be good for America and the world. The US still has the capacity to do global good and in helping itself to complete the production of the capacity to do global good and in helping itself to could help the world.

At least some of the alarm generated by Trump's return to office could well be motivated by those in Washington DC who either imagine they can scarce countries into submission or hope to offer their lobbying services. That could also be true in many capitals around the world.

around the world.

The writer was Member, National Security Advisory Board of India, 1999-2001 and media advisor to Prime Minister of India, 2004-08



FIELDS OF VIKSIT BHARAT

Seven imperatives for the Indian agri industry

Akshita Agarwal

INDIAN AGRICULTURE IS at a critical juncture, balancing the need for food security, rural livelihoods, and sustainability amid global and domestic challenges. While strides have been made in productivity, India continues to lag in

annisability that and a service of the service of t eminate AI-based advisory services

and ussemmate Ar-Joannes.
Second, India has started in pockets with regenerated in mining practices such as organic farming and zero-budget natural farming, and zero-budget natural farming. However, monoculture practices and excessive chemicals and fertiliser use dominates mostfarming systems, leading too oil degradation and biodiversity loss. France and the US load in newportable particular through structures. lead in regenerative agriculture through struc-tured policies, farmer incentives and R&D on sustainable practices. For India, the focus should be on a national regenerative farming

India stands at a crossroads in modernising its agricultural practices. By embracing innovation and fostering public-private collaborations, it can become a global leader in sustainable and technologically advanced farming. The idea is not to copy-paste solutions that have worked elsewhere in the world, but rather to customise and adapt farming practices based on the Indian

policy and private sector-led R&D for capital efficient agro-ecology practices. Third, robotics adoption in India is limited due to high costs and a large labour force in rural areas. Basic automation tools like seednural areas. Basic automation tools like seed-ers and sprayers are more common, but ad-vanced technologies such as robotic har-vesters are inaccessible to most farmers. To build a foundation for robotics and automa-tion, India must develop low-cost robotic so-lutions tailored for small farms, set up Agfech hubs for testing and deploying automation and promote public-private partnerships to scale robotics innovation. Fourth, India's alter-native protein market is in its infancy, driven by startups. Affordability and scalability re-main major barries to adoption. The EU leads in alternative proteins with government-backed initiatives and cutting-edge R&D. In lindia, the focus must be on collaborating with global leaders to improve production, formuglobal leaders to improve production, formu-lation techniques and public awareness on

lation techniques and public awareness on lab-grown proteins.

Fifth, digital twins are limited in Indian agriculture. Field trials are manual and time-consuming, increasing costs and delaying the deployment of new corpetchnologies. The US employs digital twin technology at-scale to model field trials virtually, reducing costs and speeding up the launch of agri-inpurs. In India, partnering with Aglieths to pilot such projects, training researchers in digital modeling and exploring tax incentives for investing in digital twin solutions can not only boost transparency but also unlock productivity.

Sixth, blockchain is still at an experimen-tal stage in India, with pilot projects in food traceability. Wider adoption is hindered by lack of infrastructure and farmer awarens. China has integrated blockchain across mul-

China has integrated blockchain across multiple agricultural supply chains, ensuring transparency, reducing fraud and improving market access. Export crops should be a focus for India block-dain scale-up, to materially improve price realisation for farmers. Seventh, climate-smart farming techniques. While programmes like PM-KUSIM promote renewable energy for irrigation, large-scale climate-smart initiatives are limited. India needs to scale up micro-irrigation technologies, invest in climate-resilient seed varieties and bio-based crop protection products, and leverage Al to develop localised climate advisory systems. Indiastands as a crossroads in modernising its agricultural practices. By embracing inno-

India-stands at a crossroads in modernising its agricultural peartices. By embracing innovation and fostering public-private collaborations, it can become a global leader in sustainable and technologically advanced farming. The idea is not to copy-paste solutions that have worked elsewhere in the world, but rather to customise and adapt farming practices based on the indian agri context. To act on these imperatives will require a strategic mix of investments, policy reforms, and garsaroots engagement to ensure that smallholder farmers are not left behind in Viksit Bharat.

The writer is a management consultant a McKinsey & Company. Views are persona



JANUARY 21, 1985, FORTY YEARS AGO

JAYALALITHA DISMISSED

THE POWER STRUGGLE in the AIADMK took THE POWER STRUCGLE in the AADMK took another turn with the party parliamentary board removing Jayalalitha, Rajiya Sabha Member, from the post of deputy loader of the AIADMK parliamentary party, Jayalalitha has challenged the high command's decision party General Secretary PU Ishannugam said that the decision was taken following a letter "received from MCR," Jayalalitha described it as "100 per cent bogus."

TRAIN BLOWN UP AT LEAST 34 people including 23 soldiers

were killed in Sri Lanka when Tamil guerillas blew up a Colombo-bound train about 300 kilometres north of the capital. A senior gov-ernment spokesman confirmed that the death toll was 34 and said it may run higher because of serious injuries sustained by other

ISRAEL'S EXIT

THE ISRAELI ARMY began the first stage of its withdrawal from southern Lebanon by moving support units away from the Lebanese city of Sidon. A source said that combat units will not be affected until the very last moment. The government set

February 18 as the deadline for the comple-tion of the first stage of the withdrawal in the region of Sidon and the Zahrani estuary.

SPY SCANDAL

ALIAIN BOLLEY, DEPUTY military, air and naval attache of the French Embassy, was asked to leave the country for his alleged involvement in the spy scandal in which about a dozen persons, including officials of the Prime Minister's office and other sensitive ministries have been arrested by intelligence sensories. Bulley reloaded improproaches the agencies. Bolley pleaded ignorance about the involvement of any French diplomat or member of the Embassy in the spy scandal.

Ahmedabad



LIVEMINT.COM

OUR VIEW



How we should adapt to a Trumpian world order

We must avoid the lock-in of a trade deal, grab business openings and strengthen mutually beneficial ties, but hold firm on autonomy. Broadly, let's aim for what'll make India great

ow should India advance its interests in the Trumpian world that was inaugurated on Monday? As US president, Trump is expected to alter American and global norms on trade, migration, climate change, relations between govern-ment and business, the use of military might and more. His avowed goal is to make America great again (MAGA). It is risky. Trumpian poli-cies might hurt the US itself and the world at large. India must navigate its way through a world in flux, ruffling as few feathers as it can, while shielding its core interests. Trump will be in power for four years. How long his ideas last after that is uncertain, which means New Delhi should not lock India into long-term commitments that harm our interests merely to accommodate short-term pressure from Washington. Let's not rush into a trade pact with the US just to satisfy a mutual urge to announce a 'deal.' On trade, till there is clarity on the tariffs that Trump will actually adopt, which may differ from his rhetoric, there is nothing much we can do, except avoid locking ourselves into an

agreement that runs a high risk of regret. A sensible course would be to negotiate ad-hoc deals. For instance, if Trump wants lower import duties on big US motorbikes, we could grant him those, while seeking conces-sions in sectors that affect Indian industry more broadly, HI-B visas matter a lot to us, and, for the time being, Trump is backing advocates of visa liberalization like Elon Musk. We should build on this disposition. Trump's policies can change over his tenure. Our focus on expanding service exports from India should stay constant. On geopolitical matters, India and the US have concerns that both overlap and diverge. We

should strengthen ties on overlaps, while also quietly reinforcing our strategic autonomy in areas of divergence. The MAGA crowd may bay for US cudgels taken up against those seen as deviants from a Trump-set world order, be it over compliance with US sanctions or the pursuit of multilateral arrangements that lean in favour of the Global South. But New Delhi would have to stand firm and make trade-offs that minimize damage to our interests, while enhancing benefits for both India and the US.

This is not just a matter of clarity and diplo-matic finesse. Withstanding geopolitical and economic pressure calls for vastly expanded and varied domestic capability. Sure, this can-not be created overnight, but a sound start must be made. Sensible policy formulation should be followed up with sufficient funding and reso-lute implementation. Trump seems set to admit a select group of chummy business owners to the inner circles of US policymaking and make arbitrary calls that seek to maximize short-term US benefits even if others suffer. With luck, such deviance by the world's largest economy will not warp the world order in a way that cannot be undone later. It would call for deft manoeuvring to defend existing norms by sub-global groupings and agreements to uphold rules that serve the world well, even if the US flouts them. Of particular concern is our effort to combat climate change. How Trump sees the threat does not diminish the reality of it, so the rest of us cannot afford any let-up on climate action. We should champion carbon capture and-use technologies and businesses, step up both our adoption and advocacy of clean energy, and push ahead towards net-zero. India should be among the countries that Trump's policies make great.

GUEST VIEW

India's credit guarantee scheme for startups holds high potential

It provides much needed collateral-free loans at a time when risk capital has been slowing down



are, respectively, chief executive officer, National Credit Guarantee Trustee Company Limited (NCGTC); and director, ministry of finance as well as NCGTC

ndia's economy is poised to become the world's third largest and a key growth driver will be startups. Accord-ingly, with a view to building a strong ecosystem for nurturing innovation and encouraging investments init, Prime Minister Narendra Modi launched the Startup India initiative in 2016. The government unveiled a plan com-s's mipification and handholding', 'funding support and incentives' and 'industry-acedemia partnership and incubation.' In the last 10 years, over 12,0,000 startups have been registered in

120,000 startups have been registered in India, making it the third largest startup ecosystem and home to the third highes

cosystem and nome to the third highest number of startup unicorns (privately held ventures with valuations of over \$1 billion, rising from just one in 2011. The emerging trends in this rapidly evolving entrepreneurial ecosystem include (a) rising gender parity, (b) a mindset shift towards entrepreneurship, In terms of the broader business environment beyond technology, the gender gap between male and female entrepreneurship is narrowing. A confluence of government efforts and press coverage has helped bring about a wide mindset change from people being job seekers to job creators. Starting with school education, efforts in recent years have

focused on creativity and innovation. Digital payment interfaces (QR codes) are being used to pay instead of cash by businesses in even remote locations.

are being used to pay instead of cash by businesses in even remote locations. For India to realize its Vilesii Bharat ambition of development by 2047, it needs to democratize entrepreneurship to reach more regions of the country. The major components of 'funding support and incentives' are (a) Fund of Fund Scheme (SISFS), and (c) Credit Guarantee Scheme for Startups (CGSS). The FPS, with a corpus of 10,000 crore, facilitates the equity funding needs of startups. The SISFs, with an outlay of 7945 crore, aims to provide financial assistance in the form of grants to startups for proof of concept, prototype development, product trials, market entry and commercialization. The CGSS, with a corpus of 10,000 crore, enables startups for proof of concept, prototype development, product trials, market entry and commercialization. The CGSS, with a corpus of 11,000 crore, enables startups to raise debt by providing guarantees to their lenders. Lately, venture capital (VC) funding has slowed as funders have turned more cautious and selective. Exit options for VCs tend to prove costly for startups. The banking sector too perceives high risk of mortality associated with startups, coupled with lack of collateral. Hence, risk miligation through a credit guarantee struture arose as a demand. As loans from banks offer startups a cheaper way to meet their long-term

As loans from banks offer startups a cheaper way to meet their long-term capital needs, the CGSS launch was a

capital needs, the CGSS launch was a welcome government move. It came into effect on 6 October 2022 and backstops debt funding up to 010 crore per borrower, enabling startups to access much-needed collateral-free debt. This scheme's key features include: (a) a completely digital and automated process; (b) member lending institutions (MLIs) checking if eligibility parameters are met. (c) collateral free loans to startups recognized by the Department for Promotion of Industry and Internal Trade; and (d) lending through two models, namely (i) transaction-based on a single borrower basis for banks/non-banking financial companies

(ii) umbrella lending on a portfolio basis for alternate investment funds (AIFs). The scheme catalyses entrepreneurship The scheme catalyses entrepreneursh by providing credit support to innova-tors and encouraging financial institu-tions to provide early-stage debt funds. The scheme's MLIs are scheduled commercial banks, financial institu-tions. NIEC consists and with the scheme to the scheme of the schem

The scheme's M.L.s are scheduled commercial banks, financial institutions, NBFCs registered with the Reserve Bank of India with a minimum net worth of \$100 crore and credit rating of BBB and above, and AIFs registered with the Securities and Exchange Board of India.

As on 31 December, the total number of lenders registered under the scheme stood at 28, which includes public sector banks, private sector lenders, all India financial institutions, foreign banks, NBFCs, small finance banks and AIFs. Cumulattively, 267 leans worth 500.186 crore have been guaranteed under the scheme so far and employment generation through these startups stands at 20,871 individuals. Women borrowers get special benefits.

The scheme covers 18 states across India, including Assam, More than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more than 50 startups are located in Ter II (including a seans more seals and seals are seas seasons).

startups are located in Tier II (including Lucknow, Nashik, Jaipur, Cochin and Indore) and Tier III (including Akola, Medchal, Tonk and Rangareddy) cities, helping new businesses across the country. The list of borrowers supcountry. The list of borrowers sup-ported include 19 export-oriented units and 19 import substitutive units. As many as 123 and 84-beneficiaries are from the manufacturing and services sectors, respectively. Major segments represented include IT (37), capital goods (26), textiles (22) and consumer services (20). As many as 17 startups have promoters from disadvantaged groups. Of the total portfolio, around 75% of the loans are for working capital support, helping startups meet their operational needs. This credit guaran-tee scheme, with customized changes over time, can help revolutionize India's startup financing ecosystem. These are the authors' personal views.

10 Dears ago



TROUGHT A TRUE

I skate to where the puck is going to be, not where it has been.

WAYNE GRETZY

MY VIEW | MUSING MACRO

Trump's presidency: End of the Washington Consensus

AJIT RANADE



second US presidency of Donald ump will be the most consequential Trump will be the most consequential for any president after World War II. This assessment, shared by many analysts, is best articulated by conservative columnist David Brooks. Approval ratings for Trump's promised policies exceed the proportion of people who voted for him. Most Americans people who voted for him. Most Americans support strict action against illegal aliens, raising import strict action against illegal aliens, raising import strict action against milegal aliens, raising import strict action against milegal aliens, raising import strict strict

been the bastion of free-market capitalism and a champion of free trade. It is turning to protectionism and other forms of state inter-vention. It will pick winners and give fiscal support to domestic industries. In 1989, the British economist. John Williamson coinced the phrase Washington Consensus. Tistood for a set of policies that became a template for developed countries and then emerging economies pursuing reforms, including India after 1991. The Berlin Wall fell and Soviet Union spit up only after that phrase. economies pursuing reforms, including India after 1991. The Berlin Walf fell and Soviet Union split up only after that phrase. It is shorthand for unrestricted free-market policies and minimal government intervention. Its prescription was low fiscal deficits, tax rates and import tariffs; removing controls on foreign exchange and investment; deregulating banking and interest rates; reducing state ownership of businessex, and privatizing public sector companies. Many of Trump's proposed policies are big deviations, if not U-turns on these principles. Punitively high import tariffs are the direct opposite of the dogma. Under the slogan of "Make America Great Again," his government is willing to support American firms with subsidies to help them compete against the Chinese. Besides this, Trump and his supporters want to go against Big Tech companies, threatening them with antitrust action, even split-ups. Similar sentiment has been expressed against large financial insti-tutions as well. Summing up protectionism, winner-picking, antitrust threats, tariffs, etc, a former Republican Senator said it amounts to an "attack on economic freedom and free enterprise" and that it was surprising that even conventionally pro-

even conventionally pro-free-market Republican party members seem to support these measures. Is this the end of the Washington Consensus? It

very much seems so.

To be fair, cracks began to be seen 20 years ago. Thanks to the Consensus,

Thanks to the Consensus, the International Monetary Fund was about to make free capital account convertibility a prerequisite for all charter members, just before the Lehman crash of 2008. But the global financial crisis, followed by a sovereign debt crisis in Europe, put paid to any further mindless free-market liberalization, especially in the financial sector. Rising youth unemployment, increasing income and wealth inequality and divergences in wages and profit

growth put a serious question mark against the axioms of the Washington Consensus. Brexit and Trump's 2016 win offered more evidence of cracks. By 2004, the phrase Beijing Consensus' had been coined for policies of China's economic development model. It emphasized sovereignity and independence, plus calibrated and gradual reform, rather than neo-liberal shock therapy, and experiments rather than ideologically driven policies. It also meant abig government role in promoting development, peace and

Cracks in its free-market orientation development, peace and stability. Sceptical of Bei-jing's overarching control surfaced earlier but other major **US** policies may get upended too

over its economy, economist Larry Summers suggested a 'Mumbai Consensus' as a better way for the mid-2lst century. Hesaid it was aneither dictated by the mindless laises; faire capitalism of Washington, nor the mercantillst export-led growth fixation of Pelijing, but was a people-centric model in a robust democracy. Be that as it may, Trumpi scharting a new course for America's trajectory that departs from the Washington Consensus. Earlier,

apart from championing free market poli-cies, the US was ready to be the "spender of last resort" and ensure the security of global trade routes, be it via the Sucz Canal, Persian Gulf, East China Sea or the Panama Canal. By one estimate, the US hasspent over \$7 trillion on the safety of West Asian trade routes alone. The US also had a strong US millitary presence in some Nato-ally countries, even as prosperous ones did not even spend 2% of their GDP on defence. America has also been the world's largest absorber of immigrants, legal or illegal, and took an indulgent view before the rise of Donald Trump. All this global commitment will be ruth-

before the rise of Donald Trump.
All this global commitment will be ruth-lessly re-examined during Trump 2.0, as America turns more isolationist. Never mind that in the post-war period, the US earned handsome dividends from the dollar's horeanous, esterioreus income, access. handsome dividends from the dollar's hegemony, seigniorage income, access to world markets and resources, and as a magnet for the world's entrepreneurial, science, engineering and arts talent. The term of the 47h US President is unprecedented in many ways. He is the first former and first incoming president who has been convicted offelony. America's people and democracy have clipsed concepts of legality not just in allowing, but welcoming him to its top office. The world order is set to be rejigged.