

The focus on the Air India pilot

Full transparency regarding the probe is the most compelling way forward in light of new claims.

The Wall Street Journal (WSJ) has reported that cockpit voice recordings suggest Air India Flight 17Ts captain switched off engine fuel during take-off, catching his co-pilot by surprise. The revelation significantly changes understanding of one of India's deadliest aviation tragedies, though deliberate has not the Airsenée. human action had emerged as a focus after the Aircraft Accident Investigation Bureau (AAIB)'s preliminary report showed fuel switches moved "one after another" to cutoff position, with "one pilot asking the other why did he cutoff" and receiving a denial — without identifying who said what. AAIB said reports in Western media were irresponsible and it was illogical to reach "definite conclusions".

to reach "definite conclusions". WSJ paints a disturbing picture of the aircraft's final moments. It says black box recordings suggest captain Sumeet Sabharwal operated the fuel control switches, prompting first officer Clive Kunder to confront him. The captain purportedly denied responsibility while remaining calm as his junior colleague expressed surprise and panic, potentially struggling to prevent the crash that killed 241 on board and 19 others on the ground. And it isn't clear whether WSJ had access to the transcript of the recordings. AAIB's report indicated aviation psychologists and medicine specialists would join the probe. Authorities could reasonably argue that premature release might irreparably damage a deceased pilot's reputation before determining whether his actions were deliberate or stemmed from medical incapacitation or other factors. Protecting the dead from unfounded speculation while examining all possibilities represents a legitimate investigative principle. That said, immediate transparency may be the most compelling way forward for three specific reasons. First, the transcript appears to contain damning

evidence that was always going to emerge through other investigation stakeholders, including the NTSB, Boeing, and Air India itself, Expecting such information to remain confidential was unrealistic Second, lack of information breeds exactly the suspicion and conspiracy theories that any responsible investigation seeks to prevent. The preliminary report's evasive approach has fuelled extreme arguments – one side alleges a cover-up at the behest of corporate powers, while the other was quick to blame the crew, even with scant information. Third, and most importantly, facts speak loudest. Yet the preliminary report offered frustratingly few. Beyond establishing the timeline of switch movements, investigators provided minimal insights. The report needed to detail not just the known facts but also the known unknowns

— the questions investigators are pursuing, the evidence still required, and the efforts to gather them. The path forward requires abandoning half-measures for full transparency. AAIB must release complete cockpit voice recorder transcripts alongside detailed analysis of what investigators know, what they suspect, and what remains unknown.

Curious case of Tamil Nadu's coalition politics

th assembly elections due in less than a year political circles in Tamil Nadu are asking if the V era of single-party governments is set to make way for coalition rule. The context is BJP leader Amit Shah's remarks a few weeks ago that Tamil Nadu is poised for an NDA government next year. The AIADMK that leads the NDA in the state is distinctly uncomfortable with any talk of power-sharing, for it contravenes the first principles guiding the approach of the two Dravidian majors — the DMK and AIADMK — to coalition politics in Tamil Nadu. Since 1967, one of — to coalition politics in Tamil Nadu. Since 1957, one the two Dravidian parties has been in office and they have always won office by aligning with national parties such as the Congress. But they have never shared office with allies. Not surprisingly, AIADMK

general secretary Edappadi Palaniswami, has clarified that his party has no power-sharing deal with the BJP. All this can potentially change after 2026. If either the DMK or the AIADMK fails to win a clear majority, allies may demand a stake in government. The arrival of the BJP as a major influencer in state politics has changed the dynamic of negotiation. The Congress was willing to barter ministries in the state government for a larger share of Lok Sabha seats. However, if the AIADMK agrees to the BJP's power-sharing proposition, it may have a bearing on the DMK-led alliance as well. Share in power can be a powerful inducement to its current constituents to shift loyalties The principle that has guided coalition politics in Tamil Nadu all these years may be up for review soon.

The true picture on inequality in India

In India, where largescale social welfare programmes have significantly boosted the living standards of the poor, consumption will inevitably be higher and more equitably distributed than income.

he recent decline in Indias coefficient – from 28.8 in coefficient – from 28.8 in 2011–12 to 25.5 in 2022–23, as reported by the World Menual Park of the World Inquality Database (WID), which peg India's Gini at onstessibly alemning 52 in 2023 This necessitates a closer interrogation of the underlying metrics, data sources, and conceptual frameworks. At the core of this divergence is a critical conceptual distinction: The difference between consumption inequality and income inequality, in a country like India — characterised by a large informal workforce, extensive in-kind transfers, and a rapidly

county like India — characterised op a large informal workforce, extensive in-kind transfers, and a rapidly expanding welfare architecture — income is often volatile, underreported, or difficult to capture comprehensively. Consumption, by contrast, tends to be smoother over time and more reflective of actual living standards. The World Bank's Powerty and Inequality Platform (PIP) adopts this logic, using either disposable income or consumption expenditure depending on antional context.

ng on national context.

The World Bank paper titled The World Bank paper titled The World Bank's New Inequality Indicator dves a way of converting consumption

Gini to income Gini and vice versa. The Bank estimated that the average ratio of income-to-consumption Gini coeffi-cients across 84 country-years where data was available for both is 1.13

data was available for both is 113. Applying this directly to India's consumption-based Gini of 25.5 yields an approximate income Gini of 288. This still places India at 12th position, even under incomecquivalent assumptions. This simple approximation gives a way of comparing welfare types within the PIP database. Soumya Kanti Ghosh

welfare types who add to the database. Why has this not been more widely acknowledged? The answer perhaps lies in the tendency to selectively emphasise outlier estimates.

The answer permise are in the tendency to selectively. When the simple approximation given he simple approximation given is used for comparison across nations, India's in equality, even when measured in income terms, is significantly lower than the US and the UK. Among the 48 nations where welfare approach is consumption-based, India nanis third. India's consumption-based (India naish third. India's consumption-Dased (India naish third. India nais

sioning raise welfare, especially in rural and informal segments.

The 2025 budget estimate pegs the Centre's spending on beneficiary schemes at 87.1 lakh crore. This totals to nearly 81.45 lakh crore. According to heavy for a spending of a regular salaried worker is approximately \$21,000. Its approximately \$14,000 for the self-employed. The average earning per day by a casual labourer of \$15,000 per cyant assuming 876 of the total beneficiary schemes reaches bottom 576%, this translates into company to the self-employed that the s

effective resources transites into con-sumption. Thus, even under these conservative assumptions, this signifi-crafty compresses effective inequality. These interventions have also led to a dramatic fall in poverty, with the admantic fall in poverty, with the povernital field income line of \$55 day, poverty fell from 61.8% to 281%. The WID database's benchmark income concept is: "Pre-tax, post-re-placement national income" re-lacement national income" re-tries to the control of the control of the first power of the control of the control of the control of the first power of the control of the control of the contr



India's inequality, even when lower than the US and the UK.

lower than the US and the UK.

housing, and more.
India's social protection system relies much more beavily on non-contributory transfers than contributory insurance. These are not counted in the WID's income concept, even though they materially raise real income and purchasing power.

The counter a systematic downward that the counter of the counte

returns data of taxable income of indi-viduals shows that individual income inequality has decreased from AY15 (FY14) to AY23 (FY22) from 0.472 to 0.402—43.6% of individual ITR filers

0.402 − 43.9% of individual ITR files belonging to income group of less than ₹4 lakh in AYIS (FY14) have left the lowest income group and shifted upwards.

A comparison of disparity in income during FY14 and FY23 shows that there is a clear shift in the income distribution curve, signifying people in lower income brackets are increasing their income brackets are increasing their income brackets are increasing their income brackets. their income to converge towards their share in population. In FY14, the share of the top1% in total income was 1.64% which has fallen to 0.77% in FY21. Fur-thermore, tax buoyancy of 1.1 alongside

falling cost of collection actually shows better compliance and hence must not be misread as rising inequality. If India's official tax data shows

If India's official tax data shows improving progressivity, and large-scale consumption surveys indicate a sustained reduction in inequality at each with a consumption surveys indicate; and utilities and the sustained reduction in inequality. To argue that India remains deeply unequal based solely on selection unequal based solely on selective selections where the country lacks water because Rajassthan faces water scarcity, Inequality, like deprivation, is not monolithic — it varies across dimensions, regions, and measurement tools; but that does not invalidate the broader progress in the survey i date the broader progress being made. Any evaluation that ignores these dynamics in favour of a nar-row, partial view risks obscuring the

row, partial view risks obscuring the very progress is seeks to critique. Improved reporting is not the same as increased disparity — and we must resist reacting to shadows cast by better data. And welfare economics must always return to its core question: What improves the lived experience of the bottom half! In that, India's story over the past decade is less about divergence at the top and more about convergence at the base.

A Bill for Big Brother to weaponise speech

Gautam Bhatia

Towards the end of June, it was reported that the government of Karnataka was planning to introduce a bill for the prohibition of "misinformation and fake news". Shortly after that, the media accessed an unofficial version of the proposed Bill. This Bill is not, admittedly, the first attempt in India to prohibiti Take news: Two years ago, the central government amended the Information Technology rules, seeking to proscribe news about the central government that was "Take, false, or missleading." This attempt was eventually struck down as "Take, false, or missleading." This attempt was eventually struck down as "Take, false, or missleading." This attempt was eventually struck down as "Take, false, or missleading." This attempt was eventually struck down as the fight court. In the work of the Karnataka Bill is enacted, however, then it will go even beyond the unconstitutional IT Rules amendment, and cause a serious chilling effect on the freedom of speech.

The problems begin from the definitions themselves. The Bill contemplates the establishment of a Fake News on Social Media Regulatory Authority, whose task, among other things, is to proscribe online content that is "antifeminism", disrespectful of "Sanatan symbols and bellefs", promotes "superstition" is subject; retained to science, history, religion, philosophy, or literature". As is obvious, these are very vague and subjective terms, which will result in the casting of a very broad net of censorship, One of the cardinal rules of free speech philosophy is that restrictive laws should be worded as precisely as language permits, and leave as little discretionary power as possible in the hands of executive agencies.

The Bill falls on that front. Furthermore, the section on misinformation proscribes misinformation that is "prelybelcite terms, which himists restrictions upon speech to those that are in the interests of "public order".

There is, however, a deeper problem with the Bill. In its definitional section, it makes a vallant effort to distinguish betwee

the Bill. In its definitional section, it makes a unlaint effort to distinguish between "fake news" and "misinformation" on the one hand, and matters of 'opinion" on the other. The Bill goes to great lengths to do so, for example, by stipulating that "opinions, religious or philosophical sermons, satire, comedy or parady or any other form of artistic expression" will be excluded from the regulatory ambit, as long as a "reasonable person" would not think of them as "statements of fact".

ONE OF THE CARDINAL RULES OF FREE SPEECH PHILOSOPHY IS THAT THE LAW SHOULD BE PRECISELY WORDED, LEAVING LITTLE DISCRETIONARY POWER WITH THE EXECUTIVE.

The issue, however, is that the line between "fact" and "opinion" is nowhere near as clear as the Bill would have us believe. This is especially true in contexts of political speech or public dissent—contexts where the freedom of speech is particularly important. Consider, for example, a situation where I call a particular politician a "ther." While I may be using the word "thief" to refer to their ethical and moral characters their failure to keep their political characters of their failure the

tion and the guarantee of the step of the way.
While spreading of misinformation and fake news on the internet is no doubt a problem, which requires some degree of regulation, the Karnataka Bill wields an indiscriminate, coercive sledgehammer instead of a deft, regulatory scalpel. It should not see the light of day – and if it does, it should be swiftly struck down by the courts.

Gautam Bhatia, a Delhi-based advocate, is the author of Offend, Shock or Disturb: Free Speech Under the Indian Constitution. The views expressed are personal.

{ JITENDRA SINGH } MINISTER OF SCIENCE AND TECHNOLOGY We are looking forward to having a space station of our own. Most likely it should be possible by 2035

Operation Sindoor should be discussed in Parliament

oments of national crisis often unify a country, prompting collective girld, introspection, and institutional icarning, In the aftermath of Operations Sindoor, India stood at such a juncture. While the courage and professionalism of our armed forces are beyond question and deserve the nation's deepest gratitude, the conduct of our political leadership has raised serious concerns about transparency, accountability, and responsibility in matters of national security, it is now confirmed that India lost fighter aircraft during Operation Sindoor. However, this critical information was not disclosed by the political leadership. There was no formal statement in Parliament either: Instead, the information emerged through veiled references and fragmented admissions.

On May 6-7, Air Marshal AK

mented admissions.

On May 6-7, Air Marshal AK Bharti, director general air operations, made the first indirect acknowledgment. "We are in a combat situation and loser error services and loser of the services." edgment. "We are in a combat situa-tion and losses are a part of combat," he said. On May 3i, Chief of Defence Staff (CDS) General Anil Chauhan confirmed the loss of aircraft at the sidelines of the Shangri-La Dialogue in Singapore, adding that it was not as important to ask how many jets fell, but why they did.

important to ask nwn immy...

they did.

That 'why' matters deeply, especially given what reportedly went down. Several accounts suggest that India has lost an undisclosed number of Rafale fighter jets during Operation Sindoor. Now, with the crown-jewels of IAF reportedly downed in combat, the silence from the combat is a substantial to the combat in the silence from the si

door. Now, with the crown-jewels of IAF reportedly downed in combat, the silence from the pollical leadership is a matter of concern. On June 29, Captain Shiv Kumar, India's defence attaché to Indonesia, while spealing at a seminar, chairned that India lost 'some' jets to Paléstan and that the Indian Air Force incurred losses during Operation Sindoor because of constraints imposed by the political leadership. The implication was that the political leadership in prosed operational limits that compromised mission effectiveness and exposed our pilots to greater risk. The Indian Embassy in Jakarra is sued a charification, claiming the comments had been insispersessied. But, notacoptain Kumar's remarks.

On July 4, Lt. General Rahul R Singh, DCAGS, said that 21 sugests had been identified in Paléstan but at the last hour of the operation, it was decided that the defence for rose will engage with nine targets. Whose decision was it to reduce the scope of potential targets in

Pakistan? Was this constraint imposed by the political leadership? Could India have avoided loss of aircraft if the scope of largests had not been reduced? It we don't have answers to these questions been seen to the properties of the properties

Pawan Khera is a senior Congress leade views expressed are per



NO-WASTE CULTURE

President Droupadi Murmu

The basic principles of circular economy and systems of reduce-reuse-recycle are modern and widespread forms of our ancient lifestyle

Asean FTA blues

India must ensure that this deal works to its advantage at the 10th review meeting

HEAD OF THE 10th review meeting of the Association of Southeast Asian Nations (Asean)-India Trade in Goods Agreement (AITGA), there is a buzz within India Inc and the ruling dispensa-tion to exit the deal. This would not be in India's strategic interests at inn to exit the deal. This would not be in India's strategic interests as this free trade agreement (FTA) inked in 2010 is foundational to its Look East policy and pivot to the prosperous Indo-Pacific region. The National Democratic Alliance regime, however, has been ambivalent about the benefits of AITGA and the trade deals with South Korea and Japan inked by the previous United Progressive Alliance regime. Despite a two-fold rise in trade in goods to \$123 billion in 2024-25, there are deep misgivings over the AITGA as it resulted in a nine-fold increase in our trade deficit to \$45.2 billow. The concerns as giving to what India bad in opting out of \$45.8 billow. The concerns as giving to what India bad in opting out of \$45.8. ition. The concerns are similar to what India had in opting out of the Sino-centric Regional Comprehensive Economic Partnership (RCEP), notably that it was a deal with China by stealth. In this regard, the statement of commerce kindustry minister Pjyush Goyal that India is looking to fast-track discus-sions on the review of the AITGA and address the challenges is reassuring.

Rather than look for an excuse to exit the AITGA. India must make this agreement work to its advantage at the 10th review meeting in a spirit of cooperation. India no doubt has grounds for concern that this review has been dragging on since November 2019. For two years since then, Asean been dragging on since Rovement 2019. For two years since then, Asean did not even start negotiating on it. Even the subsequent review meetings have shown limited progress. But the times are a -changing. India Inc is worried about cheaper Chinese goods inundating the domestic market; so too is Asean with the worsening Sino-US trade tensions and President Donald Trump's tariff disruption. The US President has threatened Asean countries with levies from 25% to 40% as they are conduits for shipping Chinese goods to the US market. Vietnam faces a 40% tariff for goods that have been transshipped. As these are India's concerns as well, the current conjuncture is most conducive for addressing the rules of origin and the need to have reliable traceability practices to ensure that Chi-

gin and the need to have reliable traceability practices to ensure that Chinese goods are not transshipped to India via the AITGA.

Making the AITGA work better is in India's interests as it seeks a deeper engagement with the Indo-Pacific region. Stakeholders like India Inc can contribute to this process by stepping up their investments in Southeast Asia like the Aditya Birla Group did earlier. This in turn could be a basis for reconsidering joining the RCEP, which is after all Asean-plus with China, Japan, South Korea, Australia, and New Zealand. India is currently broadening its economic cooperation and trade agreement with Australia and is negotiating an FTA with New Zealand.

Besides thesatten arising frum Asean actions are also part of the 12, mem.

Besides these two nations, four Asean nations are also part of the 12-mem-Besides these two nations, four Asean nations are also part of the 12-ment-ber Comprehensive and Progressive Agreement for Trans-Pacific Partner-ship (CPTPP), which India could contemplate joining in the future. True, it has participated in the US-led Indo-Pacific Economic Framework for Pros-pertly but opted out of fits trade pillar. But with CPTPP, India should have rel-atively greater comfort levels as it has a larger two-way trade with member nations but with a much smaller trade deflicit than with Asean. Terminating the AITGA is therefore not a realistic option as it will leave India without par-ticipation in any mega regional trade grouping in the Indo-Pacific region.

Big Tech 'acquihiring' is an ugly but useful trend

IF YOU'RE A venture capitalist, you dream of backing the next billion-dollar startup to one day feast on the returns of a sale. The buyer? A gargantuan tech company, of course. But these days, Big Tech isn't buying so much as "acquibring" the
most promising artificial intelligence firms, specialised deals that scoop up the
industry's hottest talent while avoiding antitrust scrutiny, often by leaving behind
business operations, a.k.a. the busk of a company.

The phenomenon has been great for tech glants who can remove potential
rivals more cheaply, but it's left venture capital investors in a rutwith fewer returns
than they would have expected from a traditional sale or even an initial public
offering. How they react could set the whole industry on a different path and if
we're lucky, a better one.

One reaction to the trend has been to grumble, "I dislike this phenomenon," says
All Ojjeh, chairman of Northgate Capital, a VC firm with 55 billion foromitted capitial. Ojjeh was an early personal investor in Infection Al, whose 70-strong teams acquibired by Microsoft last year. Inflection promised its investors would be made
whole, and they were, but with modest returns. Much the same happened with Scale
Al, when Meta Platforms bought a 49% stake in the firm for \$1.43 billion and hired
its chief executive officer, Alexandr Wang, to head Mark Zuckerberg's new Superintelligenoe Labs division. Another recent example: Google paid \$2.4 billion and hired
its chief executive officer, Alexandr Wang, to head Mark Zuckerberg's new Superintelligenoe Labs division. Another recent example: Google paid \$2.4 billion for the
senior leadership team and licensing rights of Vindissurf, and Loding assistant.

Acquilhires are nothing new. For well over a decade, large tech firms like Alphabet's Google, Microsoft, and Meta typically paid a few million dollars to hire talinvestors with modest or no returns. But the generative Al
arms race supercharged that strategy, beginning with
Microsoft's Inflection dealin 2024, and it

inance and be bad for the industry. But what if in the long term it led to a healthler market?

It led to a sale, VCs in an acquilhiring market would prefer firms with a greater chance of running a long-term business and floating on public markets. Strategic sales to Big Tech have always offered a premium over IPOs, but when these are less likely, going public becomes a valable option. That could put venture investors on the hunt for start-ups with more sustainable businesses, not just those with a pitch decy promising hockey-stick growth and a total addressable market the size of Canada. That would be better than today's market dynamics. For all the money the power law model has made for renowned firms like Sequola Capital and Greylock Ventures, it has led to a cascade of negative outcomes for the public and wider market. VCs have upshed start-ups to move first and break things, to bittzscale so they can dominate a market before competition, as the book The World Eaters by Catherine Bracy vividily lays out.

Venture firms, in one way, have brought these latest frustrations on themselves by relying for so long on just a couple of big exits to drive their fund returns. That model has helped extend Big fent's financial dominance, such that nearly half of the S&P 500's earnings growth in 2025 comes from a handful of tech glants.

But sometimes actions lead to unintended consequences, in he ruest to strengthen antitrust oversight of Big Tech, former Pederal Trade Commission Chair Lina Khan may have inadvertently led tech companies to avoid scrutiny with just another flavour of anticompetitive behaviour. Vet, while their new acquiline trend may be an ugly one for the industry, it could also paradoxically spawn something better forceveryone. Lef's hope that she case.

CAPITAL BOOST

THE R&D INNOVATION FUND CAN HELP SCALE IDEAS THAT WOULD OTHERWISE FAIL TO SECURE FINANCING

An innovation game changer

RDIF positions

NDIA'S AMBITION TO lead in cut-ting-edge sectors like artificial intelligence, quantum comput-ing, biotech, and advanced manuintelligence, quantum computing, biotech, and advanced manufacturing needs a critical enabler—capital that matches the long, risky, and often uncertain journey of research and innovation. While talent and ideas are abundant, India requires an institutional mechanism to finance high-risk, high-impact research and development (R&D), particularly in the private sector. The government's C1-lash rore Research and Development innovation Fund (RDIF) is among the most ambittious initiatives to have been launched to support deep-tech and frontier innovation. Structured to provide long-term risk apital through professional fund managers, the RDIF seeks to bridge the critical funding app for innovation. It aims to catalyee a financing ecosystem capale of converting India's intellectual capital into globally competitive products and industries.

Risk capital: Need of the hour

Risk capital: Need of the hour
The government has developed the
RDIF through deep consultation and
engagement with leaders across the
innovation cosystem, comprising technocrats, start-ups, private equity-venture capital funds, corporates,
researchers, academia, etc. It aims to
address a persistent challenge in India's
innovation landscape: the need for longterm risk capital that can support breakthroughs from lab to market.
India already has a vibrant base of
entrepreneurs and a deep talent pool.
What's missing is capital aligned with
he long cycles of innovation. The new
fund addresses this by creating a professionally managed platform that
empowers start-ups, incubators,
research organisations, and large corporates to deploy resources into frontier
technologies.

Bridging the valley of death

Bridging the valley of death

One of the fund's critical strengths lies in its flexibility. While equity may be ideal for early-stage start-ups, conces-sional long-term debt becomes a power-ful instrument for corporates investing

K GOPALAKRISHNAN PRASAD GADKARI

in early R&D and intellectual property (IP) creation—areas where commercial lenders typically hesitate. These tailored financial instruments are tied together through a structured, impact-oriented framework with clear guardrails and robust governance. Importantly, this is not just a long-

term credit scheme as has been sug

Importantly, this is not just a long-term credit scheme as has been sug-gested in certain quarters. The govern-ment has committed 50-year anchor capital to the RDIF, which could get structured as a loan to an intermediate vehicle. However, the downstream deployment will happen through professional fund managers, using a combi-nation of equity, venture debt, or hybrid instrum-ents. It is, in essence, a market-aligned platform designed to address the diverse requirements of the industry. The RDIF is designed to bridge the so-called 'valley' of death'—the stage between lab validation and commercial readiness, where many innovations falter due to lack of funding by addressing this systemic bottleneck, it India not just as a foreign innovation. but as a creator of

By addressing this systemic bottleneck, it helps scale ideas that would otherwise fail to secure financing.

No silver bullet

This initiative is not occurring in isolation. India's broader innovation strategy is beginning to take shape, with coordinated efforts across the supply and demand sides of the ecosystem. On the supply side, initiatives like the Anusandhan National Research Econodicia (ANDE). India Mandaha Foundation (ANRF), IndiaAI, and the Semiconductor Mission are boosting R&D capacity through grants and insti-

tutional support. On the demand side, industrial policy

measures such as production-linked incentives, strategic procurement, and "Make in India" are creating a pull for indigenous technologies. The fund connects these ends—providing the financial bridge that can convert IP into GDP.

This means translating scientific and technologies. The fund connects the sends—providing the financial davances into real-world value—creating jobs, boosting exports, enhancing productivity, and achieving greater self-reliance. India has the potential to create world-class enterprises across six to seven strategic deep tech areas, each capable of becoming \$50-billion businesses.

This can only happen with six greet divestment across entire value chains—from ere of

core research to commer-cialisation.

The RDIF also offers a

transformative technologies

reator of mative organization. The RDIF also offers a powerful platform to powerful platform to mative organization of the country's innovation of the country of the

Scaling through the crowding in of capital

Structurally, the RDIF is expected to be housed within the ANRF and will operate as a mother fund. Capital will be allocated through specialised fund

managers—venture capital funds, fund of funds, venture debt vehicles, and even corporate or institutional platforms—using a mix of financial instruments including equity, equity-linked debt, and corporate financing. This allows for scale and crowding in of both domestic and global capital.

From an institutional governance perspective, India is not starting from scratch. Over the last decade, the government has successfully established new-generation institutions like National Investment and Infrastructure Fund (NIIF), Indian National Space Promotion and Authorisation Centre (IN-

National investment and Infrastructure Fund (NIIF), Indian National Space Promotion and Authorisation Centre (IN-SPACe), and Indian Semiconductor Mission (ISM) in areas ranging from Infrastructure to spacetech and semi-conductors. The learnings from these efforts—combining public purpose with private-sector efficiencies—will helpensure this new fund is managed with professionalism and transparency. Fund managers selected by the platform will need to bring strong domain knowledge, a proven track record, and the ability to support companies beyond capital—through mentorship, syndication, and growth-stage support. These managers are not competing with each other, but are designed to complement one another across the capital stack while crowding in private capital.

A national platform for

A national platform for

giobal innovation

This initiative is ultimately about building national capability. It positions India not just as a consumer of foreign innovation, but as a creator and exporter of transformative technologies. It enables the country to emerge as a trusted partner in global supply chains and as a serious contender in the deep-tech arena.

tech arena.
This is a strategic, co-created financial platform—aligned with national priorities and designed to scale science and innovation. If India is to lead in the technologies of the future, this fund could well be the bridge that makes it happen.

Is Trump becoming a part of the furniture?



JAMAL MECKLAI

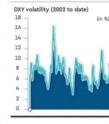
CEO, Mecklai Financial

SINCE DONALD TRUMP'S inauguration on January 20, the DXY has fallen like a stone, mimicking in a sense America's credibility. It is today down over 10%, despite having given up some part (over 1%) of its gains in the past month. Perhaps more curiously, there is the volutility of the DXY, which had risen by 2.84% from 6.02% to 8.86% over that same period, and has fallen from its high of 9.33% a little over a month ago by 0.46%—a drop of about 16%. about 16%.

out 16%. Now, as readers of this column may Now, as readers of this column may have noticed, I spend a fair amount of time thinking about patterns, which I believe actually determine everything about markets and, in fact, life. The trick, of course, is to be able to decipher them and acknowledge that these are shifting sands—in other words, there is no certainty. In general, when volatility breaks out it tends to rise in nearly a straight line for four to six months, and after it tops out it falls quite rapidly. While I am loathe to assert a definitive turning point, might we have, indeed, passed that and will DXY volatility come down and, as a result, abort the recent dollar decline?

While I have been sanguine about the need for an even greater dollar decline?

INDEX WATCH



line, primarily because the US is very expensive, particularly compared to Europe, markets do not listen solely to me. Or, even if they do, they certainly take their own sweet time about it; I note, incidentally, that EUR has risen by more than 30% than the DXY has over this period. Again, there are strong arguments that the depth and liquidity of US asset markets generate their own "demand" for dollars, which would quite readily overwhelm the competi-

Trump's tariff annoucement, but as he begins to be seen as part of the background we could see further declines ss argument I had been holding

The Dow's volatility has not come down materially since

tiveness argument I had been holding on to. Thus, even if it is possible that the dollar could continue to decline over time, it is beginning to appear likely that in the immediate term the decline may be over.

This would suggest that DXY volatility will stop rising and may, indeed, fall further. In other words, perhaps Trump's intrinsic volatility has now-for some time, at least—been built into the market and, as I tritled the plice, he has become part of the furniture.

US equity market volatility, too, has surged from around 20% in January to 29% in gift after Trump announced his Liberation Day tariffs on April 2. And, Trump begins to be seen as part of the background, we could see some further declines there as well.

Of course, and particularly having run into increasing domestic turbulatiously, he is ramping up the tariff

tence and with his various peace ini-tiatives fumbling more or less contin-uously, he is ramping up the tariff story again. But markets may be more than convinced by the TACO (Trump always chickens out) trade, and so, it is possible that even if he lambastes the

world economy with more trade world economy with more trade shenanigans, we may not see a surge in volatility again. Of course, tomorrow is another day and Trump's personal insecurity ensures that there will certainly be some policies that will seem incomprehensible to markets. But, as I have said, current volatility patterns are signalling some possible calm in the near future.

We see this pattern repeated in the domestic market as well, where USD-INR volatility has risen from 1.63% at Trump's inauguration to a huge 6.27%

INR volatility has risen from 1.63% at Trump's inauguration to a huge 6.27% today, after a peak of 6.5% in mid-lune. Spot rupee, of course, remains broadly where it was between 85.80 and 86 to the dollar, although it has provided both heart attacks and opportunities to importers, exporters, and others, hitting both 88 and better than 84 in the interim. This volatility is also share the state of the state than 84 in the interim. This volatility is also showing signs of slowing down, which could suggest a steady to slightly stronger rupee that would be reinforced by a rate cut in August in reflection of improved inflation.

Of course, the Reserve Bank of India, disguised as the Big Bad Wolf, is constantly roaming our market so it's dangerous for any of the three little pigs to stay unhedged.

LETTERS TO THE EDITOR

Managing battery waste

Apropos of "Can India transform its battery waste?" (FE, July 17), with increased awareness on using electric whiches (EVs), both in passenger vehicle and public transport segments, the use of batteries is high. In a short span, we will witness a large umber of used batteries getting dumped. They will contain hazardous lead and chemical elements. If not controlled, the used batteries could

turn into a menace similar to plastic waste. Metals such as lithium, cobalt, graphite, etc. that are obtained while recycling lithium-ion batteries have high market value and can be used as inputs for manufacturing batteries. Compared to other countries, India's battery waste management system needs an overhaul. Increasing the number of certified recyclers with number of certified recyclers with proper infrastructure for battery waste disposal should be prioritised for a clean energy transition—considering

the fast pace of EV adoption—besides becoming a major source of export of extracted metals. —RV Baskaran, Pune

Silent takeover

Apropos the "China's 'silent war" (FE, July 17), unlike Donald Trump's bluff and bluster approach, China has been extremely circumspect about its plans and ambitions. China refused to stand down in the face of Trump's threats, and threatened counter

tariffs. It has now slowly started asserting itself by weaponising the export of resources such as rare earth minerals, on which many industries are dependent. India has been scouring for them, and it will take some time before supplies are regularised. China is on its way to call the shots in the near future, which is bad news for India.

—Anthony Henriques, Maharashtra

●Write to us at feletters@expressindia.co

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10 THE EDITORIAL PAGE

WORDLY WISE

HE WILL WIN WHO KNOWS WHEN TO FIGHT AND WHEN NOT TO FIGHT.

The Indian **EXPRESS**

RAMNATH GOENKA

BECAUSE THE TRUTH INVOLVES US ALL

A foothold in the cosmos



Success of Axiom-4 mission offers invaluable lessons and a powerful impetus for India's space aspirations

STATE OF INSECURITY Somak Raychaudhury

After hard-won gains, Bihar cannot afford backsliding. In election year, state government has a lot to answer - and account for

EN WITH GUNS stride into a high-profile hospital in the capital city of Patna, fire at their target, a convicted criminal on parole, and leave. The lat-est instance of murder in Bihar — one among several in recent days and est instance or murior in sinar—one among several in recent cays and weeks — is a chilling tableau caught on CCTV. The case will be investigated in days to come, and the law will hopefully take its course. But its impact could be far wider. In a state headed to assembly polls, where "law and order" has been a polarising concern that overshadowed other issues in the past, the murder in the hospital is likely to be replayed and revisited in the campaign to come — with one difference. This time, the BJP_ID(U) will be at the receiving end, and the RJD, for long years accused of presiding over JUCU will be at the receiving end, and the RyU, for long years accused or pressing over "implier at" when it ruled the state, will play the indignant and outraged party. In the last in-stance, however, the political crossfire, or the role reversal, is not the main story. It is, in-stead, this: In a state in which, over the last two decades, the subject has slowly and painstak-ingly changed from the state's capacity to perform its most basic functions, uphold the rule of law, to how it faces the many challenges of governance and development, the possible re-turn of "law and order" as a trumping concern is a disheartening backsliding.

tum or "aw and order" as a trumping concern is a disheatering backsiding. When Nitish Kumar came to power in 2005, there had been a long process of de-institutionalisation under Lalu Prasad. While Lalu had become the symbol of backward-caste empowerment, and while his politics helped shape an upsurge from below of under-represented constituencies, he also contributed to a pessimistic opposition taking hold — "samajik nyaya" (social justice)" was painted as unconnected to, almost antagonistic with, samagin royley clocks in jockey. Was painted as unconnected to, almost angainsts, win, development or "vikes". This disregard for the quality of governance in a state that had many steep mountains to climb on the development front had taken a toll, especially on law and order. One of Nikish's first and most resonant successes, therefore, lay in cutbing lawlessness. In fact, all the other more fluctuating achievements of the Nikish government in its various avatars were built on the foundations laid during 2005-2010 on this front. From renovating the government school to reviving the health centre, from the schoolgif From renovating the government scnoot to reviving the neath centre, from the scnoogan on a cycle provided by the government so that she doesn't drop out to the woman mak-ing her own way in the self-help group — it all became possible once the fundamental as-surance of the safety and security of citizens began to be taken for granted. Neither the JD(U) nor the BJP, partners in the ruling alliance, can afford to turn their back on the return of insecurities on the law-and-order front. Both must know that much more than an election is at stake. The Nitish Kumar government, whether or not it comes

back to power, has a legacy to protect. It must ensure that the state builds on its hard-won gains, and that there is no going back to the past.

THE SANCTIONS STICK

New Delhi should disregard NATO threat on doing business with Russia, pursue its own path, even as West seeks to dictate terms

URING OPERATION SINDOOR, the S-400 formed the outermost layer of Individual and the common of t week that countries like India, China, and Brazil could face secondary sanctions if they continue doing business with Russia. This comes as several US senators back a new sanccontinue doing business with Russia. This comes as several US senators back a new sanc-tions bill proposing a 500 per cent tariff on nations buying Russian goods. US President Donald Trump, too, said this week that the US would impose 100 per cent secondary tar-iffs targeting Russia's trade partners if a pace deal with Ukraine did not happen in 50 days. The Ministry of External Affairs' sharp rebuttion of Thursday—underlining that the en-ergy requirements of the Indian people are the overriding priority, and cautioning against

et gy regulementation un inmanai people are une over a many prinority, and caudioning against "double standards" — serves as a timely reminder to the West, particularly Europe, of its own manoeuvres in pursuit of energy security, Yes, India was quick to selze the oppor-tunity to purchase discounted Russian oil after the West imposed price caps and turned away from it. But while Russia's emergence as India's top crude supplier has helped meet domestic energy demand and stabilise prices, it is no secret that a substantial volume of refined fuel, derived from the Russian oil imported to India, is ultimately exported to Europe. A CREA report noted that by late 2024, "capitalising on the refining loophole", India had become the EU's largest exporter of oil products. Europe also imported LNG at record levels from Bussia last year.

The sanctions threat to its trade partners is intended to choke Russia's war funding and

pressure President Vladimir Putin into agreeing to a ceasefire. In doing so, however, the US and NATO risk undermining their relationship with one of the world's largest economies Us and revict or its undermining their reastionship wint one of the wont's stagest economies and an essential lally in the Indo-Facific. The West cannot have it both ways: Penalise India for pursuing national interest while simultaneously expecting cooperation in regional and global initiatives. It is high time the West engaged with India as an equal partner. Petroleum Minister Hardeep Singh Puri said on Thursday that there was nothing to worry about even if sanctions were activated because India has expanded its crude sourcing slate. New Delhi should remain firm in pursuing its own path, even as the West seeks to dictate terms.

Problem with Ani

The internet has long been plagued by sexism. The GrokAI 'companion' will only make regressive attitudes harder to root out

FRANKENSTEIN REDUX it was not, but reports of one of the "companions" A launched by Elon Musk's CroikAl describing the billionaire as having "more money than brains" come close to the creator-sy-creation trope first encountered in Aury Shelley's classic rowed. That, however, is the least of the problems posed by the GrokAl companions unveiled this week by Musk. These companions include,

poset og i tre chrowic companions introder in in week og vinest, riese companions include, for now, two animated characters: A "nude" red panda named Rudi — who dissed the billionaire after being prompted by users — and a "flirty" Japanese anime woman named Ani. Of the two, Ani represents the far thomier challenge, Already, it has been flagged as potentially promoting objectification of women. If it feels like regression, it's because it was not so long ago that public outcry forced Big Tech to roll back or modify the heavily gendered aspects of early Al voice assistants like Siri (Apple), Alexa (Amazon) and Cortana (Microsoft). aspects or early a voice assantian issue" ripping, invest, princation introduced in the season and programmed with women's voices, the initial versions of these assistants were heavily criticised for reinforcing harmful stereotypes about "submissive" or "eager-to-please" women. While Apple and Amazon added male personas in response to the outcry, allowing users a greater degree of choice in how they interacted with the digital assistants, Cortana was eventually phased out in favour of the gender-neutral Copilic. Ani, with her service manner, offering to make users' lives "sexier", takes several where the service is the service of the service o

trait Opioic. Ani, with ner servise manner, ottering to make users inves "sexer", takes several steps back from that moment of accountability by Big Tech.

LLMs like Grok become "intelligent" by trawling through vast amounts of data. That they've absorbed not just facts and figures but also human attitudes has already been widely documented — for example, a study of five popular LLMs published in June showed chat-bots routinely suggesting that female applicants for a job ask for lower pay than male applicants for the same position. If the internet has long been unkind to and about women, creations like Ani will only make it harder to root out the sexism coded into it.

THE SAFE RETURN of Group Captain THE SAFE RETURN OF GROUP CAPAIN Shubharshu Shukla from the International Space Station as part of the Axiom-4 mission, where he was the pilot among the four-mem-ber crew, marks a watershed moment not just for Indian human spaceflight, but for the en-tire strategic arc of India's space programme. For the first time since Rakesh Sharma

For the first time since Rakesh Sharma travelled on a Soviet spaceraft in 1984, an Indian has completed a complex scientific mission, in a journey to and from the ISS, spending more than two weeks aboard, this time under the banner of international part-nership and indigenous resolve. The successful conclusion of the Axiom-4.

nership and indigenous resolve.
The successful conclusion of the Axiom 4 mission, marking another milestone in the burgeoning ear of commercial human spaceflight, resonates far beyond the confines of Earth's orbit. For India, a nation rapidly asserting its prowess in the global space arena, this achievement offers insulabable lessons and a powerful impetus, particularly for its ambitious Gaganyaan mission and the grander vision for its future ventures in space.

Axiom-4's journey underscored several critical advancements that are reshaping the space landscape. It highlighted the increasing reliability and capability of private-sector space transportation. This mission, executed with professionalism and a clear focus on its objectives, reinforced the growing accessibility of the low-Earth orbit for a multitude of purposes, from cutting-edge scientific research and technological demonstrations to the nascent but rapidly expanding commercial ventures.

nological demonstrations to the nascent but rapidly expanding commercial ventures. Many Indians were following the mission, among them the young people in schools and colleges across the country, who were born long after Sharma's heroic journey, for the Indian role model who achieved this rare feat, the journey also showscate the efficiency and necessity of international collaboration, even in commer-cially driven missions, where diverse operatives

international collaboration, even in commer-cially driven missions, where diverse expertise works together towards shared objectives. For India's Cagarnyaan mission, which aims to send Indian astronauts into space on an in-digenous vehicle, the insights gleamed from Axiom-4 are profoundly relevant, While ISO's approach is distinctly national, the global landscape of human spaceflight is in-creasingly collaborative and increasingly driven by the commercial sector.

Axiom Space's declared long-term goal of building its own commercial space station, intended to succeed the ISS, is a bold undertaking, ISRO has already declared India's ambitions to deploy the Bharativa Antariksh Mission. It plans to, perhaps in the following decade, send Indians to the Moon, maybe even build a base on its surface. Observing the progress of Axiom's efforts, including the challenges they encounter, and the solutions

they devise in developing and integrating modules into the

ISS, will provide rare invaluable foresight for India

Axiom—4's experience provides a rich case study in several key areas. Of primary and critical importance is crew training and preparation, Observing how commercial astronauts from various professional backgrounds, who are not necessarily all career military pilots, are rigorously trained and seamlessly integrated into a complex mission profile offers valuable perspectives. India can meticulously refine its own astronaut selection and training methodologies by studying these models. This includes incorporating best practices for physiological adaptation to microgravity and psychological conditioning for isolation. Both simulation-based drills and real-time problem-solving scenarios can enhance the pre-

simulation-based drills and real-time produent-solving scenarios can enhance the pre-paredness of Indian "vyonmauts". Mission operations and logistics present another vital area of learning. Managing a human spacefight mission involving multiple in-ternational partners and commercial entities, as Axion—4 successfully did, provides an in-valuable blueprint for streamlining complex operational flow. This encompasse pre-flight preparations and laurch sequences to in-or-ther tributies redenesses and deciding morebit activities, rendezvous and docking proc

piepanasors and natural sequences to mu-bita activities, rendezvous and docking proce-dures, and the critical re-entry and recovery phases. Understanding the intrincacles of com-munication protocols, real-time decision-mail-ing under pressure, and robust contingency planning, can significantly help 1580 anticipate potential challenges and optimise its own mis-sion control strategies for Gaganyaans. Equally important are the areas of technol-ogy validation and integration. While Gaganyaans is built upon 1580's formidable in-digenous capabilities and decades of experi-ise, Axiom-4's reliance on established com-mercial launch and crew vehicles (like SpaceX's Falcon 9 and Crew Dragon), and its focus on specific in-orbit scientific and commercial ob-jectives, demonstrates how new technologies jectives, demonstrates how new technologies can be rapidly integrated, tested, and validated cartor apinoy integrated, testic, and valoated in the space environment. This could inspire india to explore strategic partnerships for certains tub-systems or adapt specific commercial methodologies for its own technological development and validation processes. If it hasn't already, the public visibility and success of this mission will inspire and strengthen international collaboration. As the

global space community becomes more in-terconnected, missions like Axiom-4 highlight

the benefits of pooling resources, expertise, and technological capabilities. This mission's success will certainly accelerate pytaste-sector participation, demonstrating the viability and potential profitability, encouraging more indian companies to invest in space infrastrature, services, and human spacellight support. This could lead to a thriving ecosystem of indian suppliers, manufactures, and service providers for future missions.

The transition from short-duration mis-

providers for future missions.
The transition from short-duration missions like Gagangaan to a continuous human presence requires mastering complex logistics, radiation protection, and psychological support for astronauts, all areas where these new transnational collaborations can offer support for astronauts, all areas where these new transnational collaborations can offer insights. Asiom Space's decired long-term goal of building its own commercial space station, intended to succeed the ISS, is a bold undertaking. ISRO has already declared India's ambitions to deploy the Bharatiya Antariksh Mission. It plans to, perhaps in the following decade, send Indians to the Moon, maybe even build a base on its surface. Observing the progress of Asiom's efforts, including the challenges they encounter, and the solutions they devise in developing and integrating modules into the ISS, will provide rare invaluable foresight for India. In essence, the successful conclusion of Asiom-ti is not just a triumph for commercial spaceflight: it is a beginning for the space ambitions of anation such as India. It underscores that human spaceflight is no longer solely the domain of a few state-funded agencies but is evolving into a more dynamic, collaborative, and commercially viable enterprise. One can only hope that these ventures will also support purely scientific projects such as the planned ISBO missions to lock for fife by studying the atmospheres of extra-solar planets, or detect gravitational waves from space.

By meticulously studying its successes and drawing pertinent lessors, india can not only ensure the triumphant realisation of Gaganyaan, but also confidently chart a course for an even more ambitious and impactfulfuture in the cosmos. The stars, its evens, are increasingly within reach, and India is well-positioned to seize its moment.

creasingly within reach, and India is well-po-sitioned to seize its moment.

The writer is vice-chancellor and professor of Physics, Ashoka University. Views are personal

AT HIS OWN PACE

Fauja Singh is a reminder that we run not to escape life, but to embrace it

MILIND SOMAN

TODAY, THE WORLD grieves the loss of Fauja Singh, the indomitable "Turhaned Torpedo". We have lost a legend, a man who didn't just run, but who rewrote the meaning of move-ment itself. Even writing down his age, 114, feels surreal. Not because he lived that long

ment itself. Even writing down his age, 114, feels surreal. Not because he leved that long—but because he lived that well.

I have been greatly inspired by Singh's life, especially his running tales. I had the honour of meeting him years ago at the Mumbai Marathon. I remember thinking that this was someone who didn't just dely age, he madeit irrelevant. No grand philosophies, no high-tech training gear, just discipline, simplicity, and a heart that beat with purpose.

Singh's death is hearthreaking, not only because we have lost a symbol of resilience, but because it was avoidable. He was silled by a person driving recklessly while Singh was crossing a road near his home. His death shires a light on a harsh truth: In India, pedestrians, especially the felderly, face daily drangers from unsafe naxtl, lack of crosswalls, and our could-n't-care-less stitude to drunten driving and hit and-runs. Singh defeed limits all his like, only he felialed by a soviety that crudidin' protect. n't-care-less attitude to drunken driving and his-and-nus. Sinphedeel dimisal his life, only to be failed by a society that couldn't protect him. His passing must note bin vain — it must become a call to action for safer nost, stricter laws and respect for every person's life. Although my ownrunning journey began over two decades ago, Singh reminded me that sport isn't about speed or medals — it's about spirit. He started running marathons at

In the world of fitness, we tend to idolise young achievers bursting with speed and promise, but Singh taught us to revere the spark in the soul of an elder.

He even carried the London Olympic torch in 2012. That's what running is. Not escape, not exertion — but expression. A meditation. And Singh showed us how it could heal. Running teaches you everything you need to know — about patience, resilience, joy, and pain.

89. Most people would have given up on their bodies by then. He chose to believe in his. "Running showed me kindness and brought me back to life," he shared, What I admired most about him was not his stamina or strength, but his spirit. He began running to cope with grief after losing his wife and son. He chose tomew, one step at atme, until that movement became something the world noticed. His journey culminated in the 2011 Toronto Marathon, where he became the first centenarian to finish a full marathon. His life was more than a testament to physical endurance. It spoke of resilience, It reminded me, and everyone who watched his turban bob along the route, that it is never too late to start exploring anything you love.

turban bob along the route, that it is never too late to start exploring anything you love. In the world of fitness, we tend to idolise young achievers bursting with speed and promise, but Singh taught us to revere the spark in the soul of an elder. He even carried the London Olympic torch in 2022. That's what running is. Not escape, not escretion — but expression. A meditation. And Singh showed us how it could heal. Running teaches you everything you need to know—about patience, resilience, joy, and pain. With every mile he an. Singh treminded us that age is not a limitation; the mind is. What's beattreeaking is how, in India, running becomes an act of brawery. Every runner who steps out of the door — especially women, elders, and those without access to

private clubs — is quietly pushing back against fear, neglect, and indifference. India has the spirit for running, But to become a country that welcomes runners, it needs more than marathons. It needs sider streets, respectful public spaces and a cultural shift that sees runners not a obstacles on the road, but as inspiring people who deserve to move freely and safely.

There's something truly sacred about long-distance running. What makes it special is not the distance — it's the journey inward. With every kilometre, you're not just moving forward, you are also peeling back layers of fear, doubt, and fatigue. It's not about out running others; it's about discovering the strength you didn't know you had.

Would I recommend long distance running? Absolutely, Not just as a yout, but as a way to know yourself. as a way to happiness. Fauja Singh is a humbling reminder that we run not to escape life, but to embrace it, tele raced the cock and, for a while, beat it. In lope we remember him not just for his races, but for the grace with which he lived. The discipline of his days, the gratitude in his words. He has passed on to us a legacy not measured in kilometres, but in courage. We must carry forward that torch fy running our own roces — towards self-belief, discipline and purpose.

The writer is a long-distance runner, actor and model

JULY 18, 1985, FORTY YEARS AGO INDIAN EXPRESS KANISHKA 'CLUES'

COMPUTER ANALYSIS OF the "Sanishka" air-craft's digital flight data recorder (DEDR) gase "definite clues" of a mid-air explosion before it plunged into the Atlantic on June 23. This fur-ther confirms the asobatega theory advanced by aviation circles and strengthened by the bear-ing of the codejet viole recorder (CWR) at the Bhabba Atomic Research Centre. The analysis of the DFDR tape suggested cracking of the air-craft material seconds after the explosion.

BHOPAL TRAGEDY PROBE JUSTICE N K Singh, who is inquiring into the

Bhopal gas disaster, said the Madhya Pradesh on pages transact; sam one invaluely arranges government was not cooperating crough to enable him to expedite the incurry; he said he was handkapped as the government had not ap-pointed sufficient staff to assist the commission, and the technical experts required to assist in the investigation. He also cited instances when government departments objected to the com-mission's requirements on financial grounds.

AHMEDABAD VIOLENCE

FIVE PERSONS WERE killed and more than 20 injured as large-scale violence erupted anew in injured as large-scale violence erupted anew in the communally sensitive Kalupur and Dariapur areas of the walled city, less than 40 hours after the Army handed over control of the walled city

DEADLY COLLAPSE

AT LEAST 38 persons are feared to have been killed and 42 others injured when an Army building under construction collapsed near Akhnoo, about 34km from Jammu. Eight bodies have reportedly been recovered and the rest were still buried under the debris. The building collapsed due to the heavy downpour. The victims were labourers from Madhya Pradesh.

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OUR VIEW



We need to break free of patriarchal clutches

Last week's murder of tennis coach Radhika Yadav should make us confront the patriarchal prejudices that hold not just Indian women back from success, but the country as a whole

uccess can be fatal. Last Thursday, 25-year-old Radhika Yadav, a tennis player running a small coaching school, was shot dead in Gurugram. Her father, Deepak Yadav, confessed to the killing. The police said that he killed his daughter over her refusal to shut down her tennis training centre. Reports of the confession state that he was being taunted for "living off her income" and facing questions over her "character"; and since their family was financially well-off, he felt that she need not run her business. This motive has drawn gasps of shock across India. It reveals all too starkly a sinister reality that multitudes of women face the insistence that an adult daughter must for ever stay under the family patriarch's command, with no right to live on her own terms

In another part of the world, two days after Radhika's domestic murder, 24-year old Iga Świątek won the Ladies' Singles title at Wimble don. But this time, the gleam of her trophy was a reminder of how hard-fought such success must be for so many of us back home. This is not the first time a sport has lost an ambitious Indian woman. Two years ago, star wrestler Sakshi Malik retired from the mat after India's wrestling federation failed to address the ram-pant sexual harassment faced by women wres-tlers. The story of women being held back—vio lently, if need be—from success, freedom and other worthy pursuits is largely the same in most other spheres, formal work included. As attitude gaps between urban and rural homes are not always wide, village settings offer some clues. According to a J-PAL study in 197 gram panchayats in Madhya Pradesh, a majority of surveyed women stated that their husband had the most say in whether they took jobs. This rural study also found that most men estimated that a majority of their community members would consider them 'bad providers' if their wives worked outside the home for pay. This illustrates the 'male breadwinner norm,' by which men are expected to be the main earners for their families. Women, on the other hand, are largely seen as 'emergency providers,' according to demographer and sociologist A.L. Sharada, who attempted to puzzle out India's trend of women doing paid work. Urban and rural sub-trends vary, but the country's broad rural sub-trends vary, but the country's produ-picture has been dismal. The proportion of working-age women in India who surveys found were either employed or seeking work has both risen and fallen over the past three decades. Recent official data shows a recovery and then drop in the labour force participation and the drop in the laboratories participation rate of women, but what exactly has been going on remains a big puzzle. Nobel laureate Claudia Goldin's U-shaped curve would suggest a decline in women working as incomes rise in agrarian and early industrial settings, followed by a rise led by modern jobs as an economy develops for socially empowered women to take on wider roles. India is in various stages of development. Our rural trend seems to track classic old income sufficiency, while urban par-ticipation appears driven by a mix that includes liberal forces in favour of gender equity. Yet, as Radhika's case has shown, rigid social

attitudes are a factor we have not been able to cast off. In global comparison, we have far too few women in paid jobs. The question we must ask ourselves is: Howlong will we let patriarchal convictions hold the country back? A male dominated society is bad for the emergence of our economy. And evidence of gender inequity shows up much too often for comfort.

THEIR VIEW

Long haul: A national ropeway policy would aid urban mobility

This 'touristy' mode of transport can be integrated with transit systems to serve urban commuters



rom connecting to a gardens in Darjeeling in 1968 and India's first bi-cable gondola-style-ride for tourists in Musscorie in 1971, ropeways have evolved into a viable mode of public transport. Compared to traditional transit systems, they require minimal land acquisition and emit less carbon than electric buses. While their relatively low capacity, typically 2,500 to 4,500 passengers per hour for monocable detachable gondolas) limits them from replacing metro systems, they excel in medium-density corridors and last-mile connectivity; they can thus be integrated with other public transit networks.

networks.

According to Rajaji Meshram of the Infravision Foundation, in comparison the per-kilometre cost of metro-construction ranges from ¥200 crore to ₹600 crore, making it one of the most expensive public transport investments. Ridership levels in metros often fall short of projected estimates across most cities. Nearly 70% of potential metro users cite inadequate links with stations as a deterrent.

The Indian government's Parvatmala

The Indian government's Parvatmala Pariyojna, billed as the world's largest Fariyojna, bilied as the words I argest ropeway project, envisages spending R1.25 trillion in public-private partner-ship (PPP) mode over five years till 2030 to build 200 ropeway projects spanning over 1,200km in length. The aim is to provide cheaper connectivity in hilly tourist zones and decongest traffic. Early pilots such as the Varanasi Urban Ropeway and Shimla multi-line project

Early pilots such as the Varanasi Urban Ropeway and Shimla multi-line project have shown promise.

The ground reality of multiple government agencies. India's ropeway sector currently suffers from an unclear and fragmented institutional structure, with multiple government agencies. Bile the departments of tourism, forest, public works and urban local bodie shindering urban adoption. The L8km Guwahati-lumanada ropeway, for example, took a long time to move from concept to execution, mired as it was in archaeological permissions and inter-departmental conflicts. But it has been running smoothly since 2020, says Guwahati entrepreneur Slyamkanu Mahanta, We have no national policy that explicitly promotes ropeways as a solution for urban congestion. While the Parvatmala Partyojana has sparked interest, its focus is largely on tourism and hilly terrain, not urban areas. The absence of a clear roadmap is reflected in the roried; videsien frameworks.

and hilly terrain, not urban areas. The absence of a clear roadmap is reflected in the project's design frameworks. While the government has proposed a model concession agreement based on the design-build-finance-operate-transfer (DBFOT) model, recent pilot projects, such as the Varanasi ropeway, are being developed under the hybrid annuity model (HAM).

QUICK READ

Ropeways offer an energy efficient and cost effective lution for India's urban mobility eds. They can't replace metros it are ideal for medium-density corridors and last-mile links

India needs a national roper policy that integrates cable co with other infrastructure plat to realize their potential. We a need a regulator to ensure the safety standards are met.

Unlike DBFOT, HAM offers a more balanced risk-sharing structure, with the government funding a portion of the capital cost and making annual payments. This approach is especially relevant for urban ropeways, which often serve financially sensitive corridors where farebox revenue alone may not guarantee viablity. Designed primarily for public transit rather than tourism, HAM prioritizes affordability, multimodal integration and last-mile connectivity over financial returns. It score well on long-term sustainability.

**Oxerhead opportunity: India must adopt a National Ropeway Mobility Policy under the ministry of housing and urban affaits and integrate rope-Unlike DBFOT, HAM offers a more

adopt a National Ropeway Mobility Policy under the ministry of housing and urban affairs and integrate ropeways with flagship programmes like Amrut, Smart Cities and Gati Shakti. The policy should clarify institutional roles, enable single-window approvals and set clear safety and design standards. States must incorporate ropeways into urban mobility and development plans, with Unified Metropolitan Transport Authorities overseeing multimodal integration. A dedicated national safety authority is also critical to regulate operations. Financially, ropeways should be reclassified under the 'transport and logistics' category in the Harmonised Master List of infrastructure to unlock priority lending and viability gap funding. A standard HAM model tailored for urban contexts, along with state-specific frameworks, can attract private investment. Additionally, ropeways should be given access to the Urban Challenge Fund, which supports pilot projects in cities with topographical or congestion challenges. Linking funding with outcomes like ridership and emissions reduction will ensure impact. Domestic ropeway manufacturing under 'Make in India' can reduce Sons reduction whether impact.

Domestic ropeway manufacturing
under 'Make in India' can reduce
imports and create jobs.

With over half of India expected to
live in cities by 2050, urban ropeway.

live in cities by 2050, urban ropeways need the right policy support and a bold shift in mindset to fulfil their potential.

10 DEARS AGO



TEDUCET A TEOUCET

Human rights are women's rights, and women's rights are human rights.

HILLARY CLINTON

MY VIEW | EYE ON AI

Learn to blink slowly if the fear of good times creeps up

NILESH IASANI



hen markets and portfolios rise as relentlessly as they have lately, the first feeling is not gratitude. It is dread, It is the curse of investors who have seen cycles before; you cannot enjoy the climb. Every new high looks like a future correction in disguise. Every rally whispers a reckoning to come. The mind wanders in that silence. You begin to question your own thesis—at times to justify new price levels, at others to support an urge to lock in gains. Long-term holds feel brittle; short-term trades seduce. You read Benjamin Graham on the vanishing margin of safety; then read George Soros on reflexivity. For every conviction you hold, you can find the ghost of a great thinker to support it. And another to talle it apart. take it apart.

take it apart.

As a young analyst, somewhat obsessed with the equational purity of abstraction, I was fascinated by the weak scaffolding under almost every concept in portiolio theory and valuation: Beta, PEG, WACC, Each hides hairline cracks in its own algebra. Most

of these rest on a strange mix of untidy math and messy thumb rules. But their inventors were honest about shortcomings and conversations created space for doubt.

One great exception is the Sharpe ratio. This measure of portfolio efficiency—reward versus risk—is treated as gospel in many circles, but masks a subtle flaw. The more often you measure performance, the worse the Sharpe ratio tends to look. Dally ups and downs make things appear more volatile than they really are. And that's the point: volatility isn't just about the asset—it's about how often we choose to look.

The result is misleading. A strong long-term performer can look fragile when viewed through a short-term lens. It tempts managers to reduce daily swings, even at the cost of long-term returns. It's not just about he number. It's about what the number l.' Is' about that the number encourages us to do.

Agents, incentives and a mirror. Now the awkward part. The mismatch between those who cows the money and those who managers.

encourages us to do.

Agents, incentives and a mirror. Now the
awkward part. The mismatch between those
who own the money and those who manage
it. Pension funds think in decades but people
managing them think in quarters; their
bonuses demandit. Is say this without malice.
I'm a fund manager too. It's me in the mirror.
This is the agency problem it; most com-This is the agency problem in its most com-mon form. A fund's mission demands a tele-

unnerving judgement of every macro headline or quarterly earnings blip. Private investments feel like an antidote. You

of innovation against the ticker tape's tyranny. Blinking slowly could help investment manager absorb a tech-driven future that's unfolding ever faster.

scope while the incentives of its managers demand a microscope. To protect their careers, agents got oextraordinary lengths to cut downside risk in short periods—even before accounting for the lure of high-margin products. The result is excessive hedging and an obsession with minimizing volatility, even if it means dulling returns.

This is a tension I feel keenly. The pull between the portfolio's true needs and the human need to manage the immediate is a constant, quiet struggle.

Liquidity and the comfort of darkness: There is another way to solve the problem: turn off the lights. Buy an illiquid asset. Mark it to market once a quarter—or once a year—and call the silence 'stability.'

This is the allure of private markets. There is no daily ticker. No constant, unerving judgement of every macro headline or quarterly earnings blip, clinications of the cause answers arrive before the quaetters for the quarters and the silence stability.'

This is the allure of private markets. There is no daily ticker. No constant, unerving judgement of every macro headline or quarterly earnings blip. ("innovation against the ticker commendations on the internet ex a fair.") and no bession missis the ticker in the dark of the product of the case of th

with a chatbot. Al inv

ments are rising fast.

Consumer behaviour is being rewritten. This isn't just about tech. Cars are delivering themselves and the skies have flying taxis, while machines talk and see like humans. One could go breathless on what's coming in diagnostics, drug discovery, climate management, material sciences or finance. What of price volatility. We can learn to breath ethrought it. The real risks are not 10% or 20% corrections every few quarters, but getting so obsessed with managing them that we miss the historic transformations unfolding before us.

Learn to blink slowly: In the end, I'm as mortal as the next price-addled soul, I will refresh the screen again against my better judgement. To watch the ticker is to be human. To feel the pull of fear and greed as prices dance is unavoidable. The difference, Ihope, is that afterwards, I will close the laptop of the price of the p





THEIR VIEW

A nationwide GST identification mandate can simplify the regime

India should relieve businesses operating across the country of the need to comply with multiple sub-national GST systems

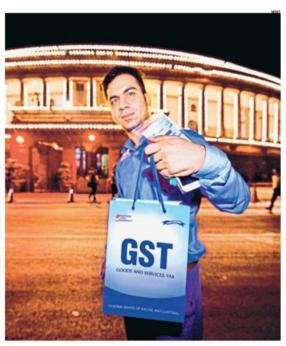


he goods and services tax (GST), which recently completed eight years in India, was originally envisioned as a "good and simple tax." However, over time, it has become increasingly complex. While a national GST would have time, it has become increasingly complex. While a national GST would have been an ideal value added tax (VAT) system, the imperatives of a federal structure led to a compromise, resulting in a dual GST system comprising central GST (GST). State GST (SGST) and Integrated GST (GST). Under this system, the Centre and state governments have concurrent authority to tax the consumption of goods and services based on the principle of incidence at destination, in contrast with the previous indirect tax regime, which followed an origin-based taxtion approach. While the uniformity of SGST laws across states has reduced compliance complexities compared to the VAT regime, challenges remain, Businesses with a pan-India presence still need multiple SGST registrations and must manage compliance separately for each state, including GST payments and return filings. This fragmented approach retains some of the administrative burdens of the VAT era despite the procedural standardization. Compliance burden: The Indian GST framework, often referred to as a 'one nation', one tax's system,

often referred to as a 'one nation, one tax' system has unified tax rates across states and Union terri nas uninet tax rates across states and cumon terri-tories (UTs), eliminating other taxes on goods and services under its scope. While this standardiza-tion simplifies the tax structure, businesses that operate across multiple states or UTs, as men-tioned above, are required to obtain separate GST Identification Numbers (GSTNs) for each state or identification Numbers (US) INS) for each start UT and file individual GST returns by using sepa-rate usernames and passwords for each jurisdic-tion. This has led to complex compliance proce-dures and a notable increase in related costs, espe-cially due to the extensive reconciliations needed

dures and a notable increase in related costs, especially due to the extensive reconcillations needed on a monthly and annual basis. On another front, the central government is working to address inter-governmental settlement susues related to IOST. Between April and July 2024, excess IGST allocations amounting to 410,639 crore were made to certain states. To resolve this, an internal committee has been set up that is chaired by the additional serveral yor frevenue at the Centre and comprises officials from both state and central governments. This panel aims to review the IGST mechanism and develop strategies for recovering these excess transfers. These developments highlight the operational complexies and financial implications associated with the implementation of IGST, despite its overarching goal of creating untified tax system.

E-invoicing: The GST compliance process is largely digit Ized, with e-invoicing now mandatory for all business-to-business (IZB) transactions for laxpayers with an annual turnover exceeding 45



QUICK READ

India's goods and services tax has proven complex despite its promise of simplification. It's time to ease compliance requirements and lower the cost imposed on businesses.

With e-invoicing and PAN 2.0

crore. There are plans to extend this requirement to all taxpayers and eventually to business-to-con-sumer (BZC) transactions. Once fully imple-mented, e-way bills should be eliminated. This move would significantly reduce the compliance burden for taxpayers and streamline operations, leading to faster turnaround times for transpect vehicles and

times for transport vehicles and improved efficiency in the sup-

ment recently unveiled plans to introduce PAN 2.0, an upgrade version of the longstanding Per ion of the longstandi ient Account Number n used by the Income Tax department as a unique taxpayer

PAN 2.0 aims to modernize

initiatives, a single all-India GST identity can eliminate the need for state-wise registration and make revenue sharing easier among various governments. PAN 2.0 aims to modernize and streamline operations for businesses and citizens alike. To state The revamped system will eleverage advanced technology to enhance efficiency, integrate PAN as a single identifier for specified business activities and introduce a unified portal for all PAN -related services. This presents an ideal onnorutuity to design a single GSTIN for trans. opportunity to design a single GSTIN for taxpayers operating across India. Under this system, tax allo-

place-of-supply rules and data captured through e-invoicing, Such a framework would eliminate the need for an integrated GST administration across levels of governments under the GST Coun-cil. Since transaction-wise granular data would be available, GST revenues can be allocated equally

between the Centre and states— and, on a destination-based prin-

and, on a destination-based prin-ciple, between states. In this context, lessons can be learnt from the experience of other federal countries such as the United Arab Emirates (UAE), where a single VAT registration number is used for operations across all list constituent emirates. In the UAE, a unified VAT

agand PAN 2.0

lead India GST

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gistration and
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such simplification steeps for GST compliance
could signification steeps for GST compliance
could signification steeps for GST compliance
to businesses and reduce administrative overheads,
thus fosterine recognomic growth by creations. such simplificati thus fostering economic growth by creating a more efficient and business-friendly tax regime. These are the authors' personal views.

MINT CURATOR

India's trade pact with Asean is becoming a casualty of tariffs

That New Delhi views Asean as 'China's B-team' speaks volumes





it setill far from clear what US President Donald Trump's tariffs will eventually look like. But the pressures they will put on stable trading relationships—even those that don't directly involve the US—are already visible.

Ties between India and the IO-member Association of Southeast Asian Nations (Asean) are already fraying; The two partners are being pushed into different camps and the free-trade agreement they signed in 2010 could become an unexpected victim of the turmoil.

Trump's policies might be the immediate cause of this rift, but, as always, China's massive manufacturing overcapacity is at the heart of the problem. Even if no country knows what US rates they or others will face, everyone can be reasonably sure that tariffson imports from the People's Republic will be among the highest. Unfortunately, this also means that there's a big incentive to help Beijling game the system enough that we all trust each other less. Many Asian countries are reasonably pleased at the thought that duties on their exports will be lower than on those out of China: They've all been searching for a way to regain a sliver of competitiveness and this might help, But the same nations are also a little scared. They fear a flood of

commar inley veal more the same nations are also a little scared. They fear a flood of underpriced Chinese goods, once meant for the US, will inundate their fledgling manufacturing sectors.

In fact, that's already happening to a mextent, and policymakers are responding. Vietnam has introduced anti-dumping tariffs on certain kinds of Chinese steel; Indonesia has banned direct-shipping e-commerce apps like Temu.

But, for some, there's also the tempting possibility that China's overcapacity can be turned from an enemy into an ally. Any

possibility that China's overcapacity can be turned from a nenny into an ally. Any country that remains integrated both with China and those that are putting up tariff walls could, if it wanted, become a location for the trans-shipment of goods. Instead of paying the higher China levies, importers would pay lower ones imposed on the third country—and share a bit of the take with local partners.

country—and share a bit of the take with local partners.

Tariffarbitrage could become as profitable in the future as interest rate arbitrage is today. The more countries that impose anti-dumping duties on China, the more money a successful trans-shipper would make. The US, for one, is already very concerned that parts of Assea might take this route—which is why Trump's trade deal with Vietnam included a clause that any goods suspected of being trans-shipped would pay double tariffs.

For countries like India it's an ever greater fear. India's commerce minister caused a bit of a stir recently when he described Asean as "China's B-team." That

described Aseanas "China's herean." That may have been impolitic but perhaps not entirely unjustified.

New Delhi has been trying to update its free trade agreement (FTA) with Asean for a while. Its particular focus has been to tighten rules-of-origin requirements—the way in which you ensure that a free trade agreement only benefits local producers in both countries, not those shipping goods that originate elsewhere.

Indian officials feel that Asean has been going slow on these discussions. Mean-while, newsbroke in May that the bloc had expanded the scope of its parallel FTA with China. They achieved that in double-quick time—negotiations only started in November 2022—which raised a few eyebrows in New Delhi.

Some in India, possibly including its

Some in India, possibly including its Some in India, possibly including its commerce ministry, now seem to think that tariff-free trade with Southeast Asia is the same as opening your market to China. That isn't true—or, at any rate, not yet. But the fact is that member states simply aren't doing enough to reassure their other trading partners, including India.

It would be a nightmare for most countries, including India, if closed-off blocs were to replace today's open trading system. Yet Trump's trade policy actions, when combined with China's overcapacity, are taking us there.

tem, Yet Trump's trade policy actions, when combined with China's overcapacity, are taking us there.

Any country that wants to trade with both sides of the divide—which, clearly, many in Southeast Asia would prefer—will also need to be very transparent about the goods it is exporting and how much value has been added domestically. In other words, it's Asean's move, Its members will have to stepup and give most of their trade partners, not just India and the US, a clearer view into their supply chains.

The US is clearly worried that some countries will levade its tariffs. Those concerns will be shared, especially by India. New Delhi seems to believe that, if world trade blocs form, then Asean has already chosen its side—and it won't be the one that India picks.

Trade is impossible without trust and these two partners will have to work to rebuild it.

MY VIEW | PEN DRIVE

Humour cannot save the world but deserves a chance

SRINATH SRIDHARAN & NISHCHAL JOSHIPURA



ave you noticed it too? That quiet absence in the spaces between work meetings or in those late-night scrolls through your phone. Somewhere between quarterly reviews, perfectly filtered photos and social media feeds that never end, we seem to have melsplaced something that was once so ordinary that it barely needed a name. Humour.

Think back to that tense meeting where an offhand quip helped everyone breathe again. The argument at home that ended not in silence but in shared laughter. The sting of a sharp remark softened by a grin and witty line offered at just the right moment. If you have had those moments, consider yourself fortunate. You belong to a shrinking group that still remembers humour as more than entertainment.

Yet, it remains a way of being. If anything,

humour as more than entertainment. Yet, it remains a way of being. If anything, it may be more valuable than ever. There is something almost rebellious

about humour today. In a world obsessed with polishing flaws out of existence, humour gently insists it is alright to be human Traditionally, Indian humour loved numan. Fractionally, Indian numour loved imperfection. Folk stories, street plays and Bollywood comedies all found warmth in the hero who stumbled and the friend who Bollywood comedies all found warmth in the hero who stumbled and the friend who laughed at his own expense. Humour was never about mocking others so much as laughing with them amid the unpredictable mess of being alive. And maybe that is what we risk losing now as curated perfection replaces candour and every word feels weighed by unseen judges.

Watcha laughter chub gathering on a park lawn at dawn, Notice how postures soften, faces brighten and spirits lift. This is actually healing at work. Science has long backed what we feel in those moments. Laughter eases stress, strengthens immunity and brightens perspective, helping us remember that not every burden must be carried in silence.

It is also quietly magnetic. Match.com found that more than nine out of 10 singles look for someone who can make them laugh. Being funny is not only charming, but also conforting because it hints at perspective. And perspective, more often than not, is what keeps us balanced.

Yet, in Indian offices, humour can feel like contraband. Hierarchies run deep in workplaces and speaking too freely can feel risky. But humour, when offered with sinrisky, But numour, when offered with sin-cerity, can do what manuals forget. It makes leaders relatable. In high-pressure meet-ings, a light remark can open conversations ings, a light remark can open conversations that might otherwise get missed. Teams remember they are not just roles on an organizational chart, but people who can laugh together before getting to the task at hand. Marketers of well-known brands have understood this for years. Pepsi and Coca-Cola's playful rivalry, QUIEC BMW and Mercedes exchanging clever winks [15 pot an initial.]

BMW and Mercedes exchanging clever winks and Amul's tongue-in-cheek billiboards never made these brands seem frivolous. They made them seem human. Global names speak language we all recognize when they choose to laugh with solds more than momentary amusement. It carries

It's not an indulgence. It keeps us human in a world that can feel transactional, helps us cope with stress and offers perspective when nothing else fits. But where has all the humour vanished?

power and used it well without seeming frivolous. And leaders can deploy it too. Not just to

our cultural memory across time. Proverbs, idioms and jokes made in family chats keep a shared language alive, even when generations disagree on almost everything else. Humour becomes the soft thread that reminds us of where we come from and who we were, even as we keep moving forward. We also forget that humour often grows strongest in adversity. Think of roadside vendors trading jokes under a punishing sunor a crowded train compartment breaking into laughter over an absurd announcement. It is not because

over an absurd announce-ment. It is not because life is easy. It is because lumour shared with strangers is sometimes the only luxuy everyon tecomes an equalizer. Perhaps humour mat-ters most when it helps ussee life's small contra-dictions without turning bitter. The neighbour who complains about

who complains about noise yet plays devo-tional music at dawn, the friend who posts well-

ness quotes while staying up long past mid-night, or even ourselves making big resolu-tions on Sunday night only to snooze them away by Monday morning. Humour gently shows what makes us human and reminds us that we are all gloriously inconsisten which might just be worth a smile. Despite all this, the age that promis

Despite all this, the age that promised greater connection sometimes makes us hestate. The fear of offending others, the anxiety of being misunderstood and the risk of evoking outrage can all weigh down humour's lightness. Where laughter once came easily, it now pauses, checke listelf and often never arrives. But humour is not an indulgence. It keeps us human in a world that can feel transactional. It helps us cope and reconnect, and offers perspective when nothing else fits. Without it, life may go on but it becomes somehow flatter, alltitle less alive. So, watch that ridiculous meme. Share a story that pokes fun at yourself. Notice the small ironies of your daily grind. Allow yourself and those around you to be imperfect. Laughter cannot solve everything, Yet, it makes solutions easier to reach. And it reminds us to take ourselves just a little less seriously.

The Ideas Page

"The children of Gaza have the same rights as children anywhere – to water, to food, to shelter, to education, to play, to hope, to joy. To life.." **—THE GUARDIAN**

WHAT THE OTHERS SAY

DIS/AGREE THE BEST OF BOTH SIDES

A weekly column, which offers not this-versus-that, but the best of both sides, to inform the debate



In a country of vast linguistic diversity, should those who live and work in other states learn the local language?

Language issue is a distraction

Linguistic divisions have got an alarming amount of air time and newsprint, while our garbage-laden streets are sinking in the monsoon

To defend your language,

you must reject all others. The irony is, for

all this posturing on

linguistic pride, if somebody were to offer

these injured regional patriots a magic potion of immediate English

fluency, it wouldn't take them a microsecond to

kiss their mother tongue goodbye.



LEHER KALA

IN A NOW viral video from April, an auto driver in Bangalore can be heard arguing with a female passenger to speak in Kannada. His tone is almost menacing and he eventually explodes and screeches, "Bengaluru belongs to Asnnadigas!" Sure enough, the simmering anger against outsiders flourishing in the Silicon Valley of India found echo elsewhere: At a DMart in Mutmbai's Versova, a staffer very politely told a customer that he could speak in Hindi, not Marathi. At which point, members of the MNS roughed him up. In the disturbing clip, the young man is seen cowering, holding his learn. This is how easy it is to sow discontent. And then, all you need to do is slyly record some obnoxious people raving and ranting at other angry people, demanding they learn the local language (or else). Next step, post it online. And voilal just like that, a cleverly spun political narrative has regions waging a manufactured war against each others' languages, the debate spreading dangerously, on Linkedin, Reddit and YouTube.

A puzzling binary is at plays 'to defend your steples and the step of the see injured regional ganguage, you must reject all others. The irony is for all this post ingolustic pride, significant of the properties of the properties of the see injured regional patriots a magic potion of immediate English.

these injured regional patriots a magic potion of immediate English fluency, it wouldn't take them a microsecond to kiss their mother tongue goodbye. And for good reason. Since Independence, English has been the language of progress, sidelining those who don't have access to it. Official govern

progress, sidelining those who don't have access to it. Official government business, court work, billings and transactions would be very difficult, if not impossible, without English. Instinctively, every indian toiling away in the most far-flung corner of this country knows the way out of grinding obscurity is learning English. It's been said repeatedly, lately, that India doesn't have a "connecting language". Realistically, English is the pan-Indian language that some dream, wrongly, that Hindi might become. Because, everyone is in full agreement that to improve one's prospects, you're better off speaking it than not. When it's so evident that upward mobility depends on English proficiency, it was deeply unsettling to hear the Home Minister declare recently that a day will come when Indians who speak English will feel "ashamed" to do so, That's simply not true. The founder of PayIM has said in interviews what a disadvantage he was at, having gone to a

Hindi-medium school, because he couldn't understand the lectures at the Delhi College of Engineering. He had to teach himself the language of instruction one word at a time, but most of us aren't Vijay Shekhar Sharma. We wouldn't be able to manage it even if we tried because learning any new language is jaintakingly difficult. Besides, Sharma upped his prospects by learning English but the reverse isn't true. Unleas someone's working in regional cinema, there are questionable benefits to learning Marathi or Tamil (other than the fact that disgrunted locals won't get aggressive with you). The expectation, that busy adults caught up with eking out a living and the hundred other mundane chores we have to perform, must now alo learn the language of the city we work in, is unfair, and frankly, impossible.

Of course it's painfully obvious this isn't actually about Marathi versus Hindi versus Tamil. It's the old tactic of provoking conflict where none exists, to distract the public from other serious economic problems plaguing this country. Prop up Hindi as a link language, create an irrational fear that repeated attempts to promote Hindi in non-Hindi-speaking states will finish off the mother tongue. But languages only fade away when people stop speaking in them voluntarily. For that to happen, it takes decades, if not centuries. Even then they don't vanish. All that happens is that the mother tongue but a more supplied to a 50 km radius. Cross the state border, the script changes. To expend one's opportunities, there's really no evaluation of use of the common countresies in the sort pragmatic of reasons: Progress. People want money. They want to do better. A local dialent strangor to me into a different state or country, one should pick up on the public discourse. These linguistic divisions have got an alarming amount of air time and newsprint, while our gradage-lade streets are sinking in the monsoon.

The writer is director, Hutkay Films

It masks a deeper anxiety

Language forms the basis of culture and identity. Lumpen politics aside, concerns should not be dismissed



AAKASH JOSHI

Language lies at the root of human identity, and to tamper with that is either poetry or treason." —**Terry Eagleton**

OVER THE LAST decade or so, there has been

OVERTHE LAST decade or so, there has been a seeming regression in political conversation. Issues that plagued India at the time of Independence had largely receded; debates had evolved not just in the vory towers of academia and chatterati, but through the negotiations essential in a democratic, diverse and federal polity. The question of "Hindi imposition" is such an issue. It is ideological and political, and it will play out across those registers. There is, however, another "language question", it has been hijacded by a lumpen, empty politics that seeks to "impose" Marathi, Konior, it has been hijacded by a lumpen, empty politics that seeks to "impose" Marathi, violence against those who cannot retalate-shopkeepers, migrant workers (rarely white-collarones, though, will might be losing sight of a deeper question: What does the migrant owe to the city that becomes a home and a workplace? More importantly, is learning the "local" language something that is, in and of itself, desirable?

It is easy to "profile" most migrants who come to India's megalopolises. They are, in a very real sense, economic refugees. Labour-exporting states such a Uttar Pradesh.

amything of bubble. Su fire graphs of the surface shall be sufficiently and the surface shall be sufficiently the surface shall be sufficiently at the surface shall be sufficiently suffic

tion-states across the world are founded on that principle, and a perceived decline of language is connected to the sidelining of entire cultures. This is as true of Fance and Germary as it is of Tamil Nadu and Maharashtra. And while it is easy to blame the migrant at the margins for this decline, it is perhaps more important to look at the elite — the software engineer, the corporate executive, the college professor, the journalist.

The class that occupies the gated community, whose children go to "international" schools, who do not live in the city but above it, finds little use for the "local" (unless, of course, it's local, organic, "produce"). This is not necessarily a wilful act. A confluence of economic, cultural and social factors is a Tagh where.

Let's start with a counterfactual, Why is there no politics around migrants, beyond the stray statement, in Kolkata? The city has its share of migrants from neighbouring states,

there no politics around migrants, beyond the stray statement, in Kolkata The city has its share of migrants from neighbouring states, and yet, Bengali continues to be the most commonly spoken language and the language of the workplace. An likely explanation is that the city's elite continues to speak Bangla, at home and in the workplace. That the city offers few opportunities at the top of the value chain post-liberalisation may also contribute to this. Bengali is not, at least in the minds of Bengalis, a "local" language. Most people (elite or otherwise) who spend more than six months in Kolkata end up with a passing fluency because it is in their interest to do so. In Mumbal and Bengaluru, this is not the case. In offices, English and even Hindi are enough to make do. So too in bars, restauring is seen that mean, however, that adder that is no with the case of the ca

If well-being is seen

reason to engage with anything outside their

bubble. Such a narrow life impoverishes cultures and cities. No

language should be imposed. However,

learning a languag opens up a world.

merely as a ladder that is more isolating with each rung, the haves have no

and unconnected?
In a recent article ('The
Millennium Village', IE, July
16), Sanjay Srivastava argued
that one of the reasons for
Gungram's poor urban planning is that "urban life in
Gurugram is largely organised through the idea that
there is no public except that
which belongs to one's family, caste and class circuis".
This logic of separation applies as much toelite migrants
as to the "focals". The essence

Into single of separation applies as much brottle migrants as to the "locals". The essence of this argument can be extended to language as well. If social and economic well-being is seen merely as added; one that is more isolating with each rung ascended, the haves have no reasonto renage with anything outside their bubble. Such a narrow life, however, impoerishes cultures, cities and economies.

No language should be forced down anyone's throat. However, learning a language opens up a universe and a world. It makes you part of a people, not just someone who makes a living in a place. In turn, the migrants can participate in and expand the worldview of the people who consider themselves locals.

There are certainly challenges—logistical, of time and money—in learning a new language expensible are a whether the contract contracts.

There are certainty challenges—legisuca, of time and money—in learning a new lan-guage, especially as an adult. However, the no-tion that the many tongues that make up India's tapestry are superfluous, of little value to the English-spealing elite, is a function of the gated-community ethos. But a gate does-n't just keep people out. It boxes you in as well.

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When every question counts

In Parliament, Question Hour is among the few tools still available to hold the current government accountable



BY DEREK O'BRIEN

THE MONSOON SESSION of Parliament begins next week. The dates were announced 45 days ago. Unusual. Normally, schedules for Parliament sessions are put out 18-20 days in advance. The reason for the early announcement of dates for this Monsoon Session, by a skittish NDA government, is simple: Avoid a Special Session of Parliament and delay a discussion in the Lok Sabha and Rajous Sabha where hard questions on Pahalgam, Poonch, and Rajouri have to be answered. In the forthcoming session, in what format will this discussion be held? This government has shied away from allowing even one discussion proposed by the Opposition (under any rule) since December 2023. A dubious record. What can we look forward to in the upcoming 21-day session?

For Naeredra Modi and his team, there is no running away from answering 21 is no running away from answering 21 is no running away from answering 21. THE MONSOON SESSION of Parliament be

ing 21-day session?

For Narendra Modi and his team, there is no running away from answering 21 hours of questions in each House this session. A total of 42 hours. Question Hour, for 60 minutes a day, puts Union ministers in the hot seat. They are obliged to reply, either orally on the floor of the House (starred questions), On average, nine questions are answered orally on the floor of Parliament every day, and over 400 questions receive written replies daily.

With notices for discussions on important subjects not being accepted for the past one-and-a-half years, Question Hour is one of the few tools still available in our parliamentary democracy to hold this government accountable. Here are 12 questions asked in the Budget Session of Parliament, 2025. Each answer from the government telks a story.

At al Pension Valana: The conductors.

2025. Each answer from the governmentells a story.

Atal Pension Yojana: The reply to Mallikarjun Kharge's (INC) question on the Atal Pension Yojana revealed that over 1.11 crore accounts have been closed since the scheme's inception. From 1 October 2022, the scheme's rules were revised and income tax payers were made ineligible to be enrolled in the scheme.

PM Internship scheme: Prakash Chik Baraik's (ATC) question revealed that in

PM Internship scheme: Prakash Chik Baraik's (ATIC) question revealed that in Phase lof the scheme, only 28.414 applicants had accepted internships out of the L27 lakh opportunities published. A meagre 22 per cent.

UDAN scheme: In reply to a question by Priyanka Chaturvedi (Shiv Sena-UBT), the government stated that 619 routes were operationalised under UDAN of which 48 per cent are non-operational now. 114 routes had been discontinued before the completion of three years.

Samagra Shiksha scheme: John

Brittas's (CPM) question was on the inte-grated scheme for school education. The an-swer showed that Rs 2,152 crore was allo-cated for Tamil Nadu, Rs 1,746 crore allocated for West Bengal, and Rs 329 crore for Kerala. No funds were released to any of the

Vacancies in Kendriya Vidyalayas: In ponse to Ramji Lal Suman's (SP) question,

response to Ramji Lal Suman's (SP) question, the Union government replied that as of December 2024, there were 8.977 vacancies in Rendriya Vidyalaya Sangathan, of which Amauls scavengers: K Gopinath's (INC) question on manual scavenging revealed that 430 deaths occurred due to hazardous cleaning of sewers and sepit cantals between 2019 and April 2025. Consider this: Manual sicavenging has been banned in India since 2013. Cyberattacks: Sanjeev Arora (AAP)

Cyberattacks: Sanjeev Arora (AAP) sought details on cyberattacks that target India's critical sectors (banking, healthcare, energy, and others). The government gavea composite figure which showed that between 2020 and 2024, there have been outgoing the section of the section Cyberattacks: Sanjeev Arora (AAP)

1,457 in 2023).
PMikisan Urja Surakisha evam Utthaan Mahabhiyan (PM-KUSUM): The PM-KUSUM) scheme was launched to provide energy and water security to farmers. Bajarag Manohar Sonwane's (NCT-SP) question revealed that out of the 10,000 megawatts (MW) sanctioned for renewable bengy-based power plants, 431 MW has been installed; that is, only 43 per cent.

Loan write-offs: Amra Ram (CPM) scheduled commercial banks. The answer stated that between 2014 and 2023, Joans stated that between 2014 and 2023, Joans

asked a question on loan write-offs by scheduled commercial banks. The answer stated that between 2014 and 2023, loans worthmore than 8s fslalch cover were writen off, out of which 57 per cent were of large industries and services.

Malnutrition: Rajeev Rai (SP) and Hanuman Beniwal (RIP) asked about children suffering from malnutrition. The answer stated that two out of five children up to five years of age who are enrolled in Anganwadis and registered on the poshan tracker of the Ministry of Women & Child Development are stunted in India.

Indebtedness of farmers: Your columnist (AITC) questioned the government on increasing debt burden of farmers. Intesponse, government data revealed that the average amount of outstanding loan per agricultural household was Rs 74,000. The highest levels of debt were in Andhal (Rs 242 lakh), Punjab (Rs 203 lakh), Hanyana (Rs 183 lakh), and Telangana (Rs 185 lakh), Hanyana (Rs 183 lakh), and Telangana (Rs 185 lakh), La lakh). The writer is MP and leoder, All India

The writer is MP and leader, All India amool Congress Parliamentary Party Additional research: Ayashman Dey Dheemunt Jain

LETTERS TO THE EDITOR

CONTENTIOUS DRIVE

THIS REFERS TO the article 'A much risk REPERS 10 the article A much-needed pruning (IE, July 17). It is ludi-crous to claim that Bihar voters gave a "thumbs-up" to the ECT's contentious SIR just because booth-level officers found lakhs of voters on the rolls who found lakhs of voters on the rolls who are either deceased or have migrated. The assertion that the BLOs personally reached out to 7 crore voters in such a short time raises severe concerns about the exercise's integrity, Reports from the ground have found BLOs filling out and signing enumeration forms in bulk themselves. The BJP should not invoke "national security and interest" every time it is caught on the wrong foot.

Kamal Laddha, Bengaluru

TIME TO ENGAGE

TIME TO ENGAGE

THIS REFERS TO the editorial, 'An intent to repair' (IE, July 17). S Jaishankar's visit to China marks a significant shift in New Delhi's relations with Beijing, A lot of water has flown under the bridge since the 2020 Galwan clashes, Jaishankar has made it very clear to Wang Yi that India expects China to be sensitive to its core concerns of terrorism and Pakistan. At a time when the world is deeply polarised, and especially after the US's threat of imposing sanctions on countries that buy oil from Russia, it makes all the more sense to engage with China.

Bal Govind, Noido

NEED FOR RESPECT

THIS REFERS TO the editorial. 'Act of

matter of grave concern: The house ar-rest of an elected Chief Minister in a rest of an elected Chief Minister in a state with a long history of internal disturbance. This is particularly serious given its occurrence on Martyrs' Day, which holds immense importance for Kashmiris. Sheikh Abdullah notabid dedicated his memoir, Autsh-e-Chinar, to the martyrs. It is worth noting that Sheikh Abdullah is reported to have spent more time incarcerated in independent India than during princely rule. Restoring peace and, more crucially, fostering confidence and mutual respect, are processes that demand years of dedicated effort.

Ismall Wafa, Malegoon

PRUNING HISTORY

THIS REFERS TO the reports, 'Class 8 new book flags "brutality" of Mughals, with no-blame disclaimer' (IE, July 16) and 'New Class 8 book chapter on colonial period skips Tipu Sultan, Anglo-Mysore wars' (IE, July 17). The ongoing revisions to NCERT's social science textbooks raise serious concerns. Such changes, without adequate context, ranges, without an adequate context, may mislead rather than educate. Tipu Sultan and the Anglo-Mysore wars are significant episodes in India's colonial history. Their exclusion appears less an academic decision and more a selective pruning of the historical narrative. Rahul Gaur, Gungram

If there are questions of current or contemporary relevance that you would like explained, please write to explained@indianexpress.com

How scientists detected a colossal merger of black holes

itational waves.
Much like the movement of a boat in a lake produces ripples in water, gravitational waves are ripples in spacetime created by movement of massive objects. But such waves are extremely weak, and only the ones produced in very big events can be detected by instruments on Earth.
The existency of gravitational waves wave.

by instruments on Earth.

The existence of gravitational waves was proposed in Albert Einstein's General Theory

of Relativity in 1915. However, it was only in 2015, exactly 100 years later, that scientists were able to detect these for the first time.

SCIENTISTS HAVE reported the discovery of gravitational wavers from the merger of two black holes—the biggest such waves to have been observed in a black hole merger ill date. Although rare, black hole mergers are some of the most spectacular events in the universe, releasing a massive amount of energy that is propagated to avery large distance through gravitational waves.

Since then, scientists have discovered gravitational waves from hundreds of cosmic events and the propagated to avery large distance through gravitational waves.

The new fig.

In the new initiality in general, a black hole is a region in Space where the pulling force of gravity is so strong that neither matter nor light can ever escape. The latest discovery involves black holes that are more massive than any seen in previous such detections, and something that current the strong and the set to reveal the second of the seco theories find hard to explain.

One of the black holes was 140 times the

mass of the Sun in our solar system, the other 100 times bigger. Their merger resulted in a

The supermassive black hole in the centre of the galaxy Messier 87. Representational/ Wikimedia Commons

black hole that was about 225 times larger than the Sun. The previous record for such mergers, detected through gravitational waves in 202,1 involved black holes about 80 and 65 times larger than the Sun. That said, much bigger black holes do

exist in the universe. Supermassive black holes are millions of times more massive than the Sun. However, what is surprising in the latest discovery is the fact that black holes in this specific size range, roughly between 100 and discovery is the fact that black holes in this specific size range, roughly between 100 and 150 times bigger than the Sun, are not expected to exist according to our prevailing understanding of black holes. The stars that can produce black holes in this particular size range are currently understood to meet a different kind of end, and do not generally end up collapsing into a black hole.

Additionally, at least one of the black holes involved in the event was spinning at very high speeds, almost at the limit of what is possible under the General Theory of Relativity.

is possible under the General Theory of Relativity. This is why this event has generated a lot of scientific interest around the world. It has the potential to refine the current un-derstanding of black hole formation, the evolution of stars, and, possibly, the current models of the universe itself.

Gravitational waves offer scientists a new way to glean information about the universe. Until they were first detected in 2015, scien-tists had to depend largely on the electromag-netic waves, like light, X-rays or radio waves, to study the universe But most off the universe comprises dark matter and dark energy, which

do not interact with electromagnetic waves. These areas, and the events that happen

These areas, and the events that happen therein, are therefore 'invisible' to traditional measuring devices like telescopes, Black holes were a classical example. Scientists knew they existed, but could not 'see' them. Detection of gravitational waves has provided a new tool to detect and study them. Gravitational waves are generated by all moving objects in the universe, though only those that are produced by sufficiently large events can travel wast distances and get detected on Earth, Sill, they offer information that was hitherto unavailable to the scientists, Gravitational waves, thus provide a new tists. Gravitational waves, thus, provide a new 'vision' to scientists to view and study the

LIGO's capabilities

The first detection of gravitational waves, in 2015, was made by the two observatories in the US. After that, a few more observatories have come up, notably the Virgo detector in Italy and the KAGRA (Kamioka Gravitational

Italy and the KAGRA (Kamiolas Gravitational Wave Detector) in Japan. Together, these are lonown as the UK collaboration. The latest dis-covery has come from this collaboration. Incidentally, the LIGO is proposed to have a third observatory in India, to be called the LIGO-India observatory, but its construction is running way behind schedule: It was originally supposed to begin operations in 2024, a final government approval earmarking Rs 2,600 crore for the project came only in 2023. The Department of Atomic Energy, which is handling the project, has selected a site in the Hingoli district of Maharashtra to set up this observatory. As per the latest information.

this observatory. As per the latest informati its construction is expected to start later this year and be completed by April 2030.

EXPLAINED GLOBAL

WHAT TO KNOW ABOUT THE AFRICAN KINGDOM OF ESWATINI. WHERE THE USHAS SENT 5 DEPORTEES



THE UNITED STATES has deported five

THE UNITED STATES has deported five immigrants from Vietnam, Jamaica, Cuba, Yemen, and Laos to Eswattini, a small country in southern Africa where the king still holds absolute power. Eswattini, which has become the latest nation to accept third-country deportees from the US, has said it is holding the men in correctional facilities until they can be sent to their home countries.

Here's what to know about the land-locked kingdom of Eswatini.

The king is supreme

The king is supreme
Eswatini is one of a handful of countries that are still absolute monarchies, and the only one in Africa. That means the king has absolute power over the government and is not just a figurehead or a ceremonial rull! The suprehead or a ceremonial rull! The surface 1886, when he turned 18 and was allowed to take his place as the monarch. He can make decisions by decree. He succeeded his father, Sobhuza II, who died in 1982.

in 1982.

The now 57-year-old Mswati III has long been criticised for running a government that suppresses political dissent, while he lives a sinsh lifetsyler ion one of the poorest countries in the world. He has been the subject of scrutiny for buying luxury cars, and his personal wealth has been estimated at between \$200 million and \$500 million. This is in stark contrast with the length subjects—the World Banksaysmore. lcing's subjects — the World Banksays man-than half of Eswatini's 1.2 million people

No political parties

No political parties
Political parties were banned by
Sobhuza II in 1973. Some exist now, but
they are not allowed to play any role in
elections or the political process, and
function essentially as civic society
groups. Candidates seeking public office in Eswatini's parliament or Senate
stand as individuals without any party
affiliation and are generally approved
by traditional leaders loyal to king
Mawati III.
Some pro-democracy protests have
been seen in recent years, which

been seen in recent years, which Eswatini authorities under Mswati III have been accused of crushing. Many dissidents live in exile.

Previously Swaziland

The country was previously known as Swaziland. It changed its name to Eswatini in 2018 after the king announced it should revert to its traditional name in the Swazi language. British colonial rule over the country gended in 1062. ended in 1968.

Severely affected by HIV

Severety affected by HIV
Eswatini has the highest prevalence
of HIV in the world, with an estimated
26% of the adult population being HIV
positive, acronding to the United Nations
AIDS agency. Progress in the battle
against the disease is heavily dependent
on foreign aid, including assistance from
the US, which, however, has been cut by
the Trump administration.

Trump's turnaround on Russia

EXPLAINED STRATEGY & DIPLOMACY

From praising Putin, berating Zelenskyy, and knocking NATO, Donald Trump has gone to expressing disappointment with Russia's President and approving arms for Ukraine. What to make of this change?



Shubhajit Roy

IN AN interview given to the BBC this week, United States President Donald Trump said he was "disappointed in" Russias' leader Vladimir Putin, even though he was "not lyet] done with him? Asked if he stall trusted President Putin, Trump said he trusted "al-most nobody". Hours earlier, Trump had announced he planned to send weapons to Ultraine and planned to send weapons to Ultraine and

planned to send weapons to Ukraine and threatened severe tariffs on Russia if there was no ceasefire deal in 50 days.

was no ceasefire deal in 50 days.
During the interview, Trump endorsed
the North Atlantic Treaty Organisation
(NATO), the anti-Russia Western alliance that
he has previously described as obsolete.
Almost on cue, NATO chief Mark Rutte
warned India, China, and Brazil that they
could be "hit very hard" with economic
penalties if they continued to do business
with Russia" and buy their oil and gas".
Rutte "encouraged" the leaders of these
countries to "tell [Putin] that has to get serious about peace talks [to end the war in
Ukrainel, because otherwise this will slam

Ukraine], because otherwise this will slam back on Brazil, on India and on China in a massive way".

A change of heart

A Change of heart Trump's statements demonstrate a re-markable turnaround from his position this May, when he described Putinas a "nice gen-tleman", and defended the Russian President on some occasions. At a disastrous White House meeting, he berated Ukraine's President Volodymyr Zelenskyy as a 'dictator' who was "gam-bling with World War III", Trump also choked II Smillary suppolies to Ukraine and

bling with World War III". Trump also choked US military supplies to Utraine, and stopped US intelligence-sharing with the Ukrainian government. In startling contrast, the US President has made increasingly angry comments about the Russian President this past week. His publicly expressed frustration with Putin marks a significant departure from the way he has so far viewed the war in Ukraine. Trump's seeming change of heart could also be a lifeline for NATO. America's European partners have been concerned

US President Donald Trump (*centre*) with NATO chief Mark Rutte to his right, and Vice President J D Vance and Secretary of State Marco Rubio to his left in the Oval Officeof the White House in Washington DC on Monday. The New York Times

about Trump's commitment to Article 5 of the treaty — the principle of collective defence, which means that an attack against one ally is considered an attack against all. Putin has got 50 days to negotiate, and NATO has got a lifeline in the process. Europe, apprehensive of the future of the transatlantic alliance, seems to have regained some unexpected goodwill with Trump.

The President has also sanctioned Usmade artillery shells and mobile nocket artillery systems for Ukraine, and there has been some talk of shipping Partior inssiles to Kyiv. Zelenskyy has said he has discussed "weapons supplies and strengthening air defence" with Trump's Ukraine envoy Keith Kellogg, Trump has also reportedly approved key Ukrainian requests for military aid "based on a detailed list that Zelenskyy handed him last month when they met [durhanded him last month when they met [dur-ing the NATO summit] in The Hague".

Impatience, uncertainty

The turn in Trump's attitude has been seen as resulting from Putin's increasing demands—not only does Russia want to keep the Ukrainian territories that it currently occupies and a han on Ukrainie's membership of NATO, but also the removal of Zelensleyy. Trump, who is impatient to show the world that he has stopped the war in Ukraine

and aspires for the Nobel Peace Prize, possi-sly feels slighted that he hasn't got anything

and aspires for the Nobel Peace Prize, possi-bly feels slighted that he hasn't got anything from Putin yet.

What Trump certainly does not want is to be seen to be "weak" — and to be mocked for allowing himself to be played by the Russian President.

That said, it is simply too early to say that Trumn has definitively. Changed his view of

That said, it is simply too early to say ruat Tump has definitively changed his view of Putin. America's leader is famously unpre-dictable – his disappointment with his Russian counterpart could well be momen-tary and temporary, and he is entirely capa-ble of reverting to praising Putin and berat-ing Zelenskyy.

Dealing with Trump

Dealing with Trump

What is the message for India in all of this? From the perspective of New Delhi, as it negotiates with Trump and his team — be it on trade or on Palistan — the instructive learning is to stay the course.

There are two things that matter.

FIRST, as NATO and Europe have shown, it is important to build one's come capacities. As Trump appeared ready to abandon their relationship, Europe increased its military spending, rallied around Zelenskyy, and doubled down on its support to Ukraine.

It is important for India to ensure that its national political and economic interests re-

reasing paramount, on the Oscernance or con-cessions on tariff and non-tariff barriers in the negotiations for a trade deal, New Delhi must stay focused on what is good for its own interests. If some tariff walls and barriers

interests. If some tariff walls and barriers need a relook, India must consider that not for America's or any other country's benefit, but as part of its own reforms.

SECOND, the US President needs to be engaged diplomatically and officially, but also through unofficial and informal channels. This is something that Pakistan has been seeking to do by engaging with Trump's inner circle of family and advisors. Some European leaders too have done the same by playing golf with the President in the travels to londia for the Quad leaders' summit later this year. When the President if he travels to India for the Quad leaders' summit later this year. While that will be the official track, the Indian establishment is well-placed to en-

year. While that will be the official track, the Indian establishment is well-placed to engage with him through its networks in the Indian diaspora.

The Trump White House has its own informal layers of engagement through family and trusted advisors, and South Block may have to make use of those channels of communication to get through to the President. In this context, New Delhi can perhaps learn a thing or tym from Zelenskov.

Cutting sugar, oil: Why govt wants to 'nudge' people to eat healthy

ANONNA DUTT

A RECENT letter by Union Health Secretary

A RECENT letter by Union Health Secretary Puniya Salila Sirvastava to all ministries and government departments has proposed that "sugar and oil boards" should be displayed in their institutions "sa an initiative to promote healthier dietary habits". These boards, which will provide information on the sugar and fat content of foods, are meant to serve as "behavioural nudges" reminding people to eat healthy. Despite some reporting to the contrary, these are not intended to be warning labels (like legally mandated ones on tobacco packets), and do not specifically target beloved Indian snacks like jalebis and samosus.

The incidence of obesity, along with as-sociated increases in lifestyle diseases such as diabetes, hypertension, heart diseases.

quoting tancers, is rising in India.
The Union Health Secretary's letter,
quoting The Lancer's Global Burden of
Disease study from 2024, states that the
number of obese and overweight adult.
India is more about the lands of th India is projected to increase from around 18 crore in 2021 to 44.9 crore by 2050.

18 crore in 2021 to 44.9 crore by 2050. Another representative study from India estimated that 25.4 crore people (28.65 of the population) live with generalised obesity, and some 35.1 crore people (almost 39.5% of the population) live with abdominal obesity, which is linked to higher risk of diseases like diabetes, hypertension, heart attack, and stroke even at a lower body mass index. These worrying trends have prompted the central government to make concerted efforts to tackle obesity in India. Earlier this year, Prime Minister Narendra Modi urged citizens to adopt an active, healthy lifestyle, and cut down on the consumption of oil.

and cut down on the consumption of oil.
The Central Board of Secondary
Education recently directed affiliated
schools to monitor and reduce sugar intake

among students, highlighting the increase in the incidence of type 2 diabetes among children over the past decade. Several studies have linked the consumption of calorie-dense foods, high in sugar, salt and fat, to the rising incidence of obesity in India.

Sweet danger

The problem with sugar is that there is too much of it in modern diestoo much of expectations and diestoo much of modern diest

The consumption of excessive amounts of sugar has been linked to increased inci-dence of obesity, diabetes, and a host of car-

wascular issues. The ICMR guidelines state that sugar

The guidelines recommend using a mix of two or three different oils, ideally ones that are high in monounsaturated fatty acid (MUFA) and polyunsaturated fatty acids (PUFA), such as sunflower, safflower and (PUFA), such as sunflower, safflower and soybean oils. The consumption of fats high in saturated fatty acid (SFA), such as palm and coconut oils, as well as butter and ghee, should be minimised. This is because SFA is known to increase the levels of bad cholesterol in the body, which is linked to an increase in the risk of heart attacks and strokes, as well as the onset of type 2 diabetes. But given its versatility, affordability, and shelf-life, SFA-rich palm oil is ubiquitous in packaged foods today, It can be found in potato chips, biscuits, ice creams, and chocolates, among other popular confectionaries. Packaged foods not containing palm oil often use trans-fat containing hydrogenated vegetable oils. Trans fats not only increase the levels of bad cholesteroil in the body but also bring down the levels of good choles-

terol. They are linked to an increase in t risk of diabetes, breast cancer, colon canc preeclampsia (high blood pressure duri pregnancy), and nervous system disorde

A packaged problem

Many have linked the rise of obesity in Many have linked the rise of obesity in developing countries to the entry of multinational food and beverage companies who have made ultra-processed foods, high in fats, sugars and salts, ubliquitous across the country, and which are consumed by nearly all sections of society.

The regular consumption of ultra-processed foods is linked to high levels of obesity. Not only do these foods increase the amount of calories individuals consume they also reduce the share of healths.

the amount of calories individuals con-sume, they also reduce the share of healthy foods, with essential micronutrients, fibres, and vitamins, in diets. Ultra-processed foods can also be addictive — multiple stud-ies have demonstrated the cravings such foods trigger. Given the easy access, indi-viduals find it hard to avoid them.

A concentration problem Policymakers should support markets, not champions

It has long been understood that one of the malign consequences of tariff walls, com-bined with domestic subsidies for industry through focused "industrial policy," is the growth of entrenched industrial conglomerates. Indian policymakers should have understood this better than most, given that this was part of the country's economic history after independence. It was not until the 1990s that liberalisation created some churning in the economy. There are worrying signs, however, that in the most recent phase of the Indian economy, aspects of this post-liberalisation trend have begun to be reversed. As economist Ajay Chihibber has pointed out in these pages, some recent research has shown that industrial concentration — the dominance of sectoral be reversed. As economist Ajay Chhibber has pointed out in these pages, some recent research has shown that industrial concentration — the dominance of sectoral output by asmallset of bigger firms — has grown over the past decade. This has been accompanied by an increase in these companies pricing power — their ability to generate revenue over their variable costs. There are also problematic findings about the salience of competition for such sectors, with faster-growing sectors paradoxically having higher barriers to entry, and with new entrants being negatively correlated with the size of the firms currently in the sector.

A disturbing picture emerges if these pieces of evidence are put together. India's growth has come to rely on the investment and operational choices of a relatively small number of large business groups, many of which continue to be controlled by specific families. Such a structure does not necessarily lead to productive investment, or provide consumers the benefits associated with competitive pressures. As investor and commentator Akash Prakash recently highlighted in these pages, Indian businesses are more focused on short-term profits than investment. Why,

Indian businesses are more focused on short-term profits than investment. Why, then, is this form of market structure taking hold? Partly it may be because some of the most productive sectors at the moment — telecommunications and e-retail, for example — feature network externalities that advantage incumbents of size. But it must also be acknowledged that a large share of the blame must accrue to deliberate policy choices

India's conscious decision to return to industrial policy and state-guided invest India's conscious decision to return to industrial policy and state-guided invest-ment has had the inevitable consequence of empowering the largest conglomer-ates. The government will find it easier to cooperate with such entities rather than designing policies to incentivise a host of smaller players. Some will argue that this is not necessarily bad news for growth and productivity. After all, countries like Japan, South Korea, and even the United States, during the "gilded age" of the late 19th century, grew fast through using what were variously called zaibatsus, chae-ble, or "gobber harms". These concentrate with the state to build new sectors like bols, or "robber barons". These cooperated with the state to build new sectors like railways or electronics. The difference, however, is that they also improved efficiency because they were not always protected by tariff walls and were encouraged

clency because they were not always protected by tariff walls and were encouraged to focus on the export market.

National champions abroad may provide some dubious mercantilist utility, national champions abroad may provide some dubious mercantilist utility, national champions abrome are clearly a problem. As former Reserve Bank of India governor Raghuram Rajan has pointed our, India's new breed of national champions is not exactly creating world-beating new products or internationally renowned brands. It could also be argued that they are souking up investible resources, which might be more effectively deployed elsewhere. The fundamental problem lies not with these companies, which are simply maximising profits as they should. The error lies in the direction of policy, which should increase economic openness and reduce government control — but is instead doing the opposite.

Optics to outcome

Corporate India needs to do more on diversity

The appointment of Priya Nair as the first woman managing director and chief executive officer (CEO) of Hindustan Unilever marks an important milestone for corporate India, which has witnessed slow progress in terms of gender diversity in leadership roles. Regulatory measures, such as the listing regulations mandating at least one woman director on the board of a listed company, have pushed companies towards greater boardroom diversity. However, progress has not been as desired. Women hold just 21 per cent of board seats, and only around 5 per cent of

desired. Women hold just 21 per cent of board seats, and only around 5 per cent of National Stock Exchange-listed firms have women as CEOs or managing directors. However, despite some progress at the top, the broader picture remains uneven. According to human resource advisory firm Marching Sheep's "Marching Sheep inclusion in Idea 2025", released recently, 64.5 per cent of listed companies in India still lack women in key leadership roles. Such a situation prevails, though companies that perform well on inclusion have reported much higher net profits than their peers. Diversity isn't just a moral issue, it also makes commercial sense. However, a closer look reveals that gender diversity in India Incis imbalanced both horizontally and vertically. Horizontally women are well represented in entra-level roles and and vertically. Horizontally, women are well represented in entry-level roles and increasingly visible at the top, but there is a significant "missing middle", a sharp

increasingly visible at the top, but there is a significant "missing middle", a sharp drop in representation at middle-management level, which serves as the critical pipeline to senior leadership. Vertically, women are mostly placed in functions like human resources and corporate social responsibility, which are important but rarely central to strategic business decisions. Areas like finance, operations, and core business units remain largely male-dominated, according to a 2024 McKinsey report.

This pattern clearly limits not only women's career growth, but also the quality of decision-making in companies. The lack of gender diversity in critical business functions can lead to narrower perspectives and missed opportunities. Women make up just 22 per cent of corporate employees in India, which is even lower than their participation in the general workforce. Thus, to fully harness India's demographic dividend, inclusion must shift from optics to reality. Companies could embrace data-driven transparency by tracking gender-disaggregated metrics graphic dividend, inclusion must shift from optics to reality. Companies could embrace data-driven transparency by tracking gender-disaggregated metrics across recruitment, attrition, pay, and promotion, not just at board level but throughout all functions. Just as large companies regularly report environmental and governance indicators, diversity data can bely identify gaps and drivet argeted intervention. There is also a need for focused talent development through struc-

intervention. There is also a need for focused talent development through structured mentorship, sponsorship, and leadership training for high-potential women, particularly in roles like finance and operations.

Thus, fostering supportive work environments is essential. Inclusive policies like flexible schedules, parental leave, and re-entry programmes could be seen as enablers of productivity. Regulators can play a supporting role by encouraging voluntary disclosures on gender in different roles, much like ESG (environmental, social, and governance) frameworks. Large investors are increasingly also factoring in diversity in their evaluations of corporate governance and long-term risk. Ultimately, corporate India must move from symbolic inclusion to substantive influence. This means not just counting women in leadership but enabling them with authority, resources, and decision—making powers. The goal is not just equity. with authority, resources, and decision-making powers. The goal is not just equity It is to build resilient, innovative, and future-ready organisations, and gender-balanced leadership is central to that effort.

Jane Street is a wakeup call

The revelations in this recent case should lead to a reassessment of the foundations of India's financial markets



THE THE

AARTHIKAM

CHINTANAM

K P KRISHNAN

Arbitrage refers to the practice of simultane buying and selling an asset in different markets to profit from tiny price differences caused by market power from uny price differences caused by market inefficiencies. Arbitrage plays a role in making finan-cial markets more efficient by bringing the prices of the same asset closer to parity across markets. Are the same asset closer to parity across markets, better abuse, on the other hand, refers to a range of unethical and illegal activities that can undermine the integrity of financial markets.

Whether Jane Street's actions were legal arbitrage or market abuse is the core question in the enforce-

or market abuse is the core question in the enforcement action initiated recently by the Securities and Exchange Board of India (Sebi). While Sebi's order is public, it is prudent to suspend final judgment until Jane Street's defence is presented and the matter is finally decided by the prescribed judicial fora. But this episode offers a critical moment for sober deliberation.

Beyond this specific case, however, lies a more profound imperative A rigorous examination of the current health and future trajectory of India's financial markets.

financial markets.

Well-functioning financial mark serve as the central nervous system of the economy, efficiently processing informa-tion, allocating capital, and facilitating essential risk transfer. Among India's economic reforms, the development of ou

and derivatives markets stands as perhaps the most significant and undisputed success. Yet, this very sucses now exhibits symptoms of distress, necessitating focused and intellectually honest assessment to ensure its continued vitality. Our attention must be directed towards the pri-mary concern that poses a substantial risk to the future

acy and integrity of the Indian financial system: pervasive inhibiting influence of the spot market,

ine pervasse innoung innuence or upportnamer, compounded by critical issues in regulatory practice. A robust and liquid equity spot market is the bed-rock of any sophisticated financial ecosystem. It provides genuine price discovery and underpins the integrity of all derivative instruments. Regrettably, the Indian equity spot market currently displays characteristics of constrained activity, largely

attributable to the cumulative impact of the securities transaction tax (STT) and a multitude of Sebi regulations. Whit heudable objectives, their practical implementation has often yielded unintended and counterproductive consequentes. Empirical evidence substantiates this observation. The turnover ratio, defined as annual trading volume divided by market capitalisation, serves as a direct indicator of market fluidity. Historically, this

volume divided by market capitalisation, serves as a direct indicator of market liquidity. Historically, this ratio for the Indian market liquidity. Historically, this ratio for the Indian market requently exceeded unity, signifying healthy trading engagement. For stood at 1.4-1 in stark contrast, for the most recent three financial year 2008-09, it stood at 1.4-1 in stark contrast, for the most recent three financial years, and specifically for firms within the top decile by market capitalisation, the turnover ratio has diminished markedly, registering values of 0.50, 0.47, and 0.64, respectively. This consistent decline offers compelling evidence of reduced activity and liquidity in the spot segment.

The most concerning structural distortion arising from this policy amalgam

tortion arising from this policy amalgam has been the personanced—and arguably excessive—emphasis on the options market. Unlike developed financial markets globally, which typically exhibit a balanced interplay between spot, futures, and options segments, India's market structure is characterised by an overwhelming dominance options, alongside notably weaker futures, and spot markets. This saymmetry is not a natural market evolution. It is a direct consequence of the overarching framework of state intervention, a confluence of Seb's regulatory stipulations and the Ministry of Finance's (MoF) fiscal policies. When the foundational spot segment is rendered less attractive due to elevated transaction costs, market activity will inevitably gravitate towards segments perceived as less tably gravitate towards segments perceived as less encumbered, irrespective of their fundamental econnic efficiency.

One factor that shapes the liquidity and market

of regulation. Financial market system is the quality of regulation. Financial market players will invest more in building systems, processes and knowledge more in building systems, proce

when they have greater comfinence in seets as modern capable regulator that has commercial sense, that only undertakes enforcement against genuine malfeasance. This is the causal chain from better working of seb to a more liquid and efficient financial market system.

In this regard, inter alia, Sebi's increasing resortto.

In this regard, Inter aila, Sebi's increasing resort to what can only be described as "isiguised legislation" is an area of serious concern. The Sebi Act vests the regulator with authority to promulgate regulations through a transparent and consultative process involving public comments and parliamentary oversight. This is a mechanism designed to ensure accountability and democratic legitimacy. In reality, Sebi frequently circumvents these established safeguards by issuing a proliferation of Instruments, including circulars, glossaries, and guidelines, which, in practical effect, impose substantive and binding obligations upon market participants.

This circumvention directly undermines the procedural sefguards on the service of the procedural sefguards enshrined in the statute. The

This circumvention directly undermines the procedural seignards enshrined in the statute. The net result is a fragmented, unpredictable, and often opaque legal framework, rendering it very challenging for regulated entities to comprehend and comply with applicable laws. This climate of regulatory until the procedure of the control of the control of the time that the control of the control of the cost of doing business in India's financial markets. There is an urgent need for a fundamental pro-gramme of reform airroad is building robust states.

gramme of reform aimed at building robust state capability within the regulator. This comprehensive

capasiny within the regulator. Into comprehensive reform must comprise:

1. Rewriting Sebi Prohibition of Fraudulent and Unfair Trade Practices (FUTP) Regulations to pro-vide clearer definitions and establish higher evi-dentiary thresholds;

2 Building internal manuals for FUTP investigations

outlining standardised procedures and investigative

on the control of the

are regary sound and perceived as just.

The Jane Street case, therefore, serves as a mere diagnostic indicator to draw our attention to the more profound and enduring challenge in the systematic, structural advancement of India's financial system. The foundational theory of change remains constant: Superior knowledge leads to superior policy actions. India's most significant strides in financial sector reform occurred during periods characterised by a choesive nartnershin — a swerretristic coalition comcohesive partnership — a synergistic coalition com prising the MoF, Sebi, the exchanges, and indepen

dent intellectual thought.

To re-establish this collaborative ethos, the MoF, as the ultimate custodian of the nation's economic destiny, must champion an environment where rigorous analysis, open and informed dialogue, and an unwavering commitment to evidence-based policy formulation are paramount. Only through such con-certed effort can we ensure that India's financial mar-kets fulfil their indispensable role.

The author is an honorary senior fellow at the Isaac Centre for Public Policy, and a former civil servant

Coal, clean air, and a welcome resolution

In a sweeping policy change, the Ministry of Environment, Forest and Climate Change (MoEF&CC) on July 11 recalibrated its 2015 mandate for flue gas desulphuriation (FGD) systems in coal-fired power plants. Backed by scientific studies and stakeholder consultations, this shift reflects the government's commendable move towards region-specific, evidence-based regulation — balancing environmental priorities with India's energy realities.

This recalibration comes after decades of Judicial and regulatory action on air pollution. The MC Mehta public interest litigation (1985), targeting Delhi's air pollution, expanded to include emissions from thermal power plants (TPPa), prompting judicial and regulatory scrutiny. This led to the 2015 MoEF&CC notification mandating the installation of FGDs for all TPPs by 2017, Almed at reducing sulphur dioxide (SO₂) emissions, the mandate rightened limits from 6500 to 100

ing autiphur dioxide (SO₃) emissions, the mandate tightened limits from 6000 to 100 milligrams per normal cubic metre. The fuercive triggered over 25 petitions from public and private power producers, citing high capital costs, technical constraints, and unclear cost recovery leading many to invoke "Change in Law" for tariff pass through. Environmentalists petitioned the National Comes Tshungh (NCT) for stricture enforces.

ing many of invoice change in Law for interest and an artiff pass-through. Environmentalists petitioned the National Green Tribunal (NGT) for stricter enforcement. The NGT, in turn, directed the MoSiF&CC to withhold environmental clearances for new TPPs unless they complied with the norms. In 2017, due to all these legal disputes, the lack of spare generation capacity, and the downtime required for retrofitting, the FGD deadline was extended to 2022 by the MoEF&CC. In 2020, the Association of Power Producers petitioned the Supreme Court (SG for a blanket extension to 2024, which was rejected. Meanwhile, progress on FGD installations lagged significantly.

In April 2021, the MoEF&CC released an amendment, supersedling the 2015 notification for the third time, categorising TPPs into three groups:

Category A: TPPs within 10 km of the National Capital Region or cities with populations over 1 million — deadline by December 2022. Category B: TPPs within 10 km radius of critically polluted areas/non-attainment cities — deadline by December 2023. Category C: All other TPPs — deadline by December 2024. In 2022, the Central Pollution Control Board (CPCB) extended the deadlines for Category A, B, and CTPPs 2024, 2023, and 2026, respectively. In April 2025, the SC, reviewing compliance near Delhi, condemned reseated delaws, relected

condemned repeated delays, rejecte blanket extensions, and directed the gov

blanket extensions, and directed the government to issue legal not cest on ine non-compilant plants.

Meanwhile, a reassessment of India's FGD policy was initiated, leading to the amendment of July II. It retains the CPCB's 2022 TPP categorisation but relaxes installation mandates and time-lines. Of the 527 identified plants, only 65 Category A units must now install FCDs by December 3, 2027. For the 65 Category B plants, decisions will be made on a case-

by-case basis, while the 406 Category plants are exempt if they meet stack height norm

plants are exempt if they meet stack height norms. Importantly, So, emission limits remain unchanged, in line with the original 2015 standards.

India remains heavily reliant on domestic coal, which powers around 92 per cent of the country's electricity generation — with no significant reductions projected in the medium term. According to a September 2024 report by the National Institute of Advanced Studies, the coal used in TPPs typically has a high ash content (35-45 per cent by weight) and low sulphur content (02-07 per cent). This is significantly lower than the sulphur content of US coal (1-18 per cent) and Chinese coal (over 1 per cent), classifying Indian coal as "very low sulphur coal."

A survey in May 2022 by IIT Delhi revealed that SO,

A survey in May 2024 by IIT Delhi revealed that SO₂

levels in all surveyed cities — including those with coal-based TPPs lacking EGD units — remained within the National Ambient Air Quality Standards limit of 80 micrograms per cubic metre. The study found that acid rate not amajor concern in India due to the presence of alkaline dust and coastal see herezs.

or alkaline dust and coastal sea breezes.
India's rollout of FGD installations has been sluggish. Out of the identified 537 FP9s for retrofitting, only
44 TPPs (central — 17, state — 8, private — 19) have
completed installation. With an estimated cost of €1.2
crore per Mw, total capital outlay could reach ₹96,000
crore. Many older TPPs struggle to justify such high
investments. For consumers, FGD costs are "passedthrough", thereby raising electricity prices by ₹0.30₹0.40 per unit.

through*, thereby raising electricity prices by ₹0,36-0,40 per unit.

In sum, the July 2025 amendment is being widely appreciated by energy experts for four broad reasons:

One, it acknowledges that SO₂ pollution from TFPs is less debilitating than previously feared.

Two, it replaces a one-size-fits-all mandate with a tiered compliance framework.

Three, consumers benefit from not having to pay a higher electricity tariff.

Four, its aves substantial capital expenditure (both for central, state and private generators), thereby freeing up scarce funding for greener, higher-impact investments that better serve India's long-term sustainability gools.

investments that better serve India's long-term susaniability goals.

India's decision also sends a clear message to the
global community that it will not blindly adopt Western-style environmental mandates designed for highsulphur coal contexts. Instead, it is embracing a
region-specific, evidence-led strategy that balances ar
region-specific context.

The author is an infrastructure expert. He is also the cofounder & managing trustee of The Infravision Foundation

Mistress of wine



In 2016, Sonal C Holland became the first Indian to earn the title of Master of Wine (MW), the highest qualification in the world of wine. The coveted certificathe world of wine. The coveted certifica-tion is conferred by the Institute of Masters of Wine via a rigorous three-stage programme—consisting of a pre-liminary exam, a main exam of theory and blind-tasting papers, as well as a 10,000-word research paper. Ever since, Ms Holland has been inspirting a whole new community of wine lovers in the country and beyond.

Contrary to what most people think Ms Holland did not come from a privi-leged background. She grew up in a lower-middle-class family, and had a modest upbringing. A school topper and a carefree tomboy, she was thrown out of a carefree tomboy, she was thrown out o college. That was when she decided to change her field to hotel management. After she graduated, Ms Holland landed a job as a management traince in the Taj Group of Hotels in Mumbai. Thereafter, she pursued a Master of Management she pursued a Master of Management Studies course and Joined the Oberol Towers as a sales executive. It was here that she met her future husband, Andrew Holland, who had come to India as an expatrate and is now a reputed expert on the Indian stock market. At the age of 33, Ms Holland had a high-paying coprorate job but it didn't make her happy. She quit her job, and developed an into to do something of her own. "The idea was to do what had not

dib

been done before," she recalls. It was her husband who first suggested to her the idea of becoming an MW. Ms Holland's idea of becoming an MW. MS Holland's educational journey, first ignited by Jancis Robinson MW, began when her daughter was just a year old. As she began to delve into the world of wine in India, she found that it was mostly exclusive and elite at the time, and not mainstream. The main reason for this was the above of multifed when we for was the absence of qualified wine profes sionals in the market.

was the assence of quantied wine protes-sionals in the market.

After some research on the subject.

After some research on the subject.

She chose to pursue her course from the
Wine & Spirit Education Trust, the "Har-vard of wine education." Though there
was some opposition from her parents in first, ultimately they supported her deci-sion. Ms Holland was introduced to the main rypes and styles of wine as well as principal wine grapes. Simultaneously, she conducted workshops and wine-tast-ing-sessions for the Wine-Society of India. Gradually, she also started writher articles about her transition from "a sceptic into a wine-professional who had found her calling." She went on to

become the first Indian to become the first Indian to earn the two-year WSET diploma programme, which required her to taste 220 wines and fly to London eight times. Given her credentials, Ms Holland also began to head TIC Hotels' wine and beverage programme. Over the course of the Dock Ms Holland describes

INFRATALK

book, Ms Holland describes her wine tours of various countries, such as Australia, Hungary, Spain, Italy Hungary, Spain, Italy, France, the US and the UK. After attaining the MW title she focused on building her personal brand. Promoting

personal brand. Promoting 195
wine in a country where the per capita consumption of wine is less than a teaspoon, was notask. In 2016, she launched SoHo Wi Club, a community of wine lovers for whom she would host events and or ise shipments of wines. She received invitations to judge several international competitions, and launched the India



One in a Billion: Becoming India's First Master of Wine

"TikTok Wine O'Clock" series explained simple wine-related concepts. She started an Instagram video series called "A Great Glass with Sonal Holland", for which she got well-known celebrities like Francis Ford

2599 Celebrities like Francis Ford Coppola, Dominic West, and Gagan Anand. She also hosted weekly Ask Me Anything sessions with her 100,000 followers. From English, the content diversified into Hindi and Marathi, as the intention as to make wine accessible across all

ial demographics. Further, she founded the Sonal Holdib

Wine Awards. She also consulted with a premium Ilfe-style food superstore chain on their wine counters, and her first venture into wine retail, VinezWine, was born. Ms Holland also took advantage of the social media boom to start regu-larly posting videos. The "TilkTok Wine O'Clock"

Wine Awards. She also c

land Academy, and has been a strategic advisor to international brands looking to enter and gain a strong foothold in the Indian wine market. She regularly curates bespoke wine and spirits experiences for leading corporate houses, premium member clubs and prestigious networking groups. Recently, she also launched a French chateau-style luxury mansion in Nashik that offers an immersive wine experience to discerning guests. The book is a personalised account of

The book is a personalised account of Ms Holland's two-decade long journey of popularising wine in India as well as the struggles and challenges involved along struggles and challenges involved along the way. Each chapter in the autobiography ends with personalised testimonials from people in Ms Holland's life — her parents, sister, husband, daughter, and frends. "If you believe in an idea and know it makes sense, you should not give up on it, even if others cannot see its potential," she concludes.

The reviewer is a New Delhi-based freelance writer



Srinagar's 'waste' crisis

It must be tackled to avert a health emergency

n the outskirts of Jammu and Kashmir's summer capital, Srinagar, lies Achan — the Srinagar Municipal Corporation's (SMC) largest waste-management facility, which handles 550 tonnes of solid waste per day. Established in 1986, this dumping gite initially functioned per day. Established in 1986, this dumping site initially functioned as a landfill but has since evolved into a critical processing hub for Srinagar, which generates 600 tonnes per day (1pd) of municipal solid waste. However, the unscientific management of wast at the site has led to foul odour and environmental concerns, adversely impacting the health

and environmental concerns, adversely impacting the health and well-being of residents in the surrounding areas. Environmental activists and lawyers have raised serious concerns about a potential outbreak of diseases in the area due to emission of methane gas and contamination of groundwater if immediate groundwater if immediate scientific measures are not taken to dispose of the waste. They ware that the surrounding residential areas may become uninhabitable, as unregulated and unscientific as unregulated and unscientific waste management poses a serious threat to public health and the local ecology. The untreated leachate from the landfill is polluting groundwater and is impacting the ecologically sensitive Anchar Lake, which is connected to Dal Lake.

In March 2025, the National (NCET) exiticised

In March 2025, the National Green Tribunal (NGT)-criticised the unscientific waste management at the Achan facility and ordered action against eight SMC commissioners who served between 2017 and 2025. The Tribunal also directed the SMC to clear 1.1 million tonnes of legacy waste. Unscientific waste management has impacted to the server and the server waste. management has impacted around 700 acres of land in the around Awacres of anoi in the area and the presence of leachate is damaging the surrounding wetlands. It is imperative that a leachate treatment plant (LTP) be made operational at the site to safeguard the health and lives of 215,000 households in the area. Pollured air, and toxicity. Polluted air and toxicity Polluted air and toxicity emanating from the site are leading to increasing cases of bronchitis and stomach ailments. Trees are dying due to soil toxicity and precious agricultural land has become uncultivable and barren.

FAULTY REGULATORY MECHANISM

Rapid urbanisation and excessive exploitation of natural resources are producing a massive amount of solid waste in J&K — it



averaged 1,518.91 tonnes per day in 2019-20.. Out of this, only 35.6 per cent was properly treated. In 2020-21, the daily waste

per cent was properly treated. In 2020-2.1, the daily waste generation dropped slightly to 1,463.23 tonnes. In 2017, R&K Solid Waste Management Strategy was formulated. It highlighted several key challenges in solid waste management, which include low capital investment and the management, which include low capital investment and the inability to sustain ongoing operational and maintenance costs. Shortage of technical expertise, lack of public wareness about proper waste management practices, and finding suitable land for dumping waste—as such often face ongosition from pearly residents. opposition from nearby residents — are among the other

are among the other challenges. With the Achan landfill already overflowing and the SMC failing to acquire 20 bectares of land for an alternative site, solid waste is now being indiscriminately dumped into water bodies, particularly wetlands and rivers. These are affecting the water level and damaging agricultural and horticulture production, the mainstay of the region's economy. In 2017, the Srinagar Smart City Mission was launched to develop infrastructure, improve

In 2017, the Srinagar Smart City Mission was launched to develop infrastructure, improve governance, and create sustainable real estate. However, the mission has failed to address the growing menace of solid waste in the city. The government should ensure the immediate relocation of the Achan site. It is imperative to adopt an integrated approach towards waste management, based on the type of waste, cost effectiveness and topographical constraints. To reduce the burden on the already overflowing Achan site, it is essential that his mining and sanitary land-filling techniques are implemented to remediate old waste dumps, reclaim land, and minimise environmental hazards.

Gani is an academic and a writer based in



he recently released Clas 12 results from the Harya School Education Board School Education Board
starkly reveal a catastrophic
the deep-rooted structural decay
crippling public education in one of
India's most advanced States.
Alarmingly, Is Royermment schools in
Haryana achieved a zero pass percentage
this year, while 82 others saw fewer than
35 per cent of their students succeed.
The crisis in school education
permeates all government Girls
senior Secondary School in Shikawa
(Nuh), only one student passed the
board examination. In Autha and Nuh,
all 13 students failed. The All Boys
Senior Secondary School in Shikawa
(Nuh) only one student of 105 students
failed the examination. The Students
failed of the Campaination. The Students
failed the Studen

board examination. In Autha and Nuh, all 13 students failed. The All Boys Senior Secondary School in Punhana reported that 95 out of 105 students failed the examination. These instances are not mere anomalies; they highlight a systemic issue. Central to this problem is a long-ignored crisis an acure shortage of qualified teachers, particularly subject specialists, across the State's government schools. Despite Haryana sanctioning over 115,000 teaching positions, more than 15,000 remain weamt. In districts like Nuh., government schools are often left without qualified teachers in essential subjects, such as science, English, and mathematics, for years on end. Hindi teachers are usually forced to teach English, while generalist teachers are often assigned to fill critical specialist roles. When someone trained in Hindi takes on the responsibility of teaching English or physics, the outcomes are predictably dismal, as the board exam results overwhelmingly indicate. Purthermore, over 500 schools are operated by a single teacher, and more than 3,100 schools cater to fewer than 50 students. This crisis is not just about the sheer number of teachers; it encompasses their inadequate deployment, poor subject matching, and a complete absence of accountability in staffing rural and underprivileged schools. The consequences are dire. This crisis is directly undermining student enrolment and retention. In the academic year 2023-24, Haryana's school enrolment has plummered by nearly 140,000 students compared to the previous year. Government schools alone witnessed an exodus of 230,000 children, Many of these individuals are likely dropout and the previous year. children. Many of these individuals are likely dropouts—students who have either failed their exams or left in frustration due to family pressure or because they have lost faith in the falling educational system. We must confront this reality head-on and take decisive action to revitalise the education system in Menore.

GIRLS DISADVANTAGED The educational failures are brutal, particularly for girls and students from



...

Haryana must re-imagine its education system

HUMAN CAPITAL. Students' learning outcomes in the State are abysmal. The huge teacher vacancy needs to be addressed first

economically disadvantaged backgrounds. In rural regions like Mewat, gris face overwhelming pressure to marry as soon as they are perceived to have "failed" in school. Boys, conversely, are often pushed into informal, low-wage jobs to contribute to heiter family's income. Once a child drops out, the chances of their return are alarmingly slim. The education system lacks pathways for reintegration, and communities begin to question the value of sending children to schools where failure is almost a certainty. Learning outcomes for those who remain in school are shockingly inadequate. According to the latest Annual Status of Education Report (ASER), only about 34 per cent of Class 5 students in Haryana's government schools can read a simple text at a Class 2 level. In mathematics, fewer than one-third can perform basic subtraction. By the time these students reach

one-third can perform basic subtraction.

By the time these students reach secondary school, they are already years behind the expected learning standards, making it nearly impossible for them to catch up without proper, subject-specifi teaching support. Consequently, when

The education system lacks pathways for reintegration, and communities begin to question the value

of sending children to schools where failure is almost a certainty

they sit for board exams, these students are not only unprepared but also actively set up to fail. The cost of inaction is staggering. A

The cost of inaction is staggering. A single year's cohort of dropouts equates to a loss of thousands of erores in future productivity, skilled workforce, and State development. Each dropout not only limits their opportunities but also imposes a significant economic burden on the State, contributing to increased poverty, unemployment, and social instability. Education is not merely a human right: it is the foundation of human right; it is the foundation of Haryana's growth and economic future. The State's per capita income and its thriving industrial sectors mean little if our youth cannot read, calculate, or

MISSION-MODE RESPONSE To reverse this decline, Haryana requires an urgent, mission-mode requires an urgent, mission-mode response — no more committees or half-hearted policy drafts. The first imperative step is to fill every sanctioned teaching vacancy, particularly in science, mathematics and English, by March 2026. This and English, by March 2026. This process must undergo rigorous public monitoring, district by district. Furthermore, teacher postings must be made rational and transparent, with robust incentives for those willing to serve in challenging areas.

Implementing a bonded scholarship programme for science and engineering graduates from Haryana's colleces—

graduates from Haryana's colleges — offering tuition waivers in exchange for three years of rural teaching — could be a game-changer. In schools with low

enrolment, students must be consolidated into cluster schools that can provide subject-specific teachers and access to essential labs and libraries. Mobile science labs and rotate labs and subject-specific manage teachers must supplement education in areas with sparse populations.

Additionally, the state must invest in early warning systems that track absenteeism and identify students at risk of dropping out. Technology-driven attendance systems, integrated with local outreach, can prompt timely interventions – such as counselling, transportation support, or conditional cash transfers — especially for adolescent girls. Ultimately, Haryana must overhaul its approach to training and supporting teachers. Subject-speciae online retresher courses, peer mentoring circles, and performance-linked promotions should be essential components of a comprehensive professional development framework that restores dignity and competence to the teaching profession.

profession.

Haryana's vision as a key player in the NCR region is hollow if the foundations of its human capital — its students — remain in peril. The BJP government must guarantee that every school has a qualified teacher, that every child has equitable opportunities, and that every classroom is a centre for genuine learning, not just a space with blackboards. Haryana can no longer afford to fail the future of the next generation.

The writer is ex-Chief Minister, Haryana

thehindubusinessline.

TWENTY YEARS AGO TODAY.

July 18, 2005

Uneven monsoon pushes up farm goods prices

Prices of various agricultural commodities have shown a tendency to rise on
delayed monsoon and uneven rarifall coverage since June 1, the official date
for onset of monsoon. The prices, which reflect the trade's perception about,
sharf crop prospects, are not showing any signs of tapering off. This is despite
the Centre's statement that all is well with the sowing of kharif crops.

Poor response to HLL's VRS offer
Workers of Hindustan Lever Ltd (HLL) think that having a regular job is better
than a VRS package of ₹30 lakin. Hardly 100 workers out of 1,000 at its Sewri
plant in Mumbah have opted for the VRS offered prior to the plant being sold
to a company's subsidiary.

SBI opts for dual remedy to recover bad debts

State Bank of India has decided to pursue its bad debt recovery efforts
simultaneously under the Securifisation Act and the Debt Recovery Tribunal
(ORT) Act. SBIA decision runs contrary to the Finance Ministry view that
simultaneous proceedings are not permitted under the existing debt recovery
laws.

China's reputation up, US' drops: Survey

ublic perceptions of China have improved over the past year, according to a new survey, while those of the US have dimmed—a trend that coincides with US President Donald Trump setupping to office

with US President Donald Trump returning to office.

A median of 32 per cent of respondents in high-income countries had a favourable opinion of China, according to a report by Pew Research Center released on Wednesday — the highest level in six years. In contrast, the figure for the US fell to 35 per cent, the lowest in data going back to 2017.

Also, more respondents expressed confidence in Chinese President Xi

Jinping than in a US leader, the first time that has happened since Trump's first term. Still, the figures were low, at 24 per cent to 2.2 per cent. The broadest part of the research was done from January to late April — a period that includes Trump approaches the Stop nation. late April — a period that includes Trump announcing tariffs on nations around the world on his so-called Liberation Day, though the levies were later paused while trade deals were negotiated.

Pew said some 28,000 people around the world were surveyed but didn't indicate how many participated in the rich nations. A separate document outlining their methodology showed some 10,100 respondents were from 10 rich nations. While Trump has

sought to rebalance in a fundamental way America's vast trade networks, Xi has tried to improve relations with Southeast Asia, Africa and Europe.

The Pew survey seems to indicate Xi has had some success on that front, though China's relationship with the European Union remains difficult over Beijing's support for Russia since it invaded Ukraine.

On Monday, Democrats on the Senate Foreign Relations Committee accused the Trump administration of "ceding global leadership to China."

The latest Pew research also found that more people around the world see China as the top economic power, overtaking the US.

On businessline.in

Pace of poverty reduction in India seems to have slowed



The benefit of rise in per percolated to the masses to the extent it 2015-16, argues Jatinder Singh Bedi

How India's online shopping habits have shifted



Online buying is growing,
but its contours are
defined by geography,
category, and consumer
confidence, say Ashish
Kumar and Sakshi Abrol

BL TWO-WAY CROSSWORD 2742



EASY

7. Gold, silver etc (8.5) 8. Those with care of birds reared for

shooting (11) 12. Wading-bird (6) 14. Very sad,

catastrophic (6) 16. Unconscionable very wicked (6) 18. One hundred

without charge (4,2,5) 23. Put off what one should do today (13)

1. Rum, etc. mixed with water (4)

 Confidence trick, shady but
 Net on billiard table (6) 4. Agreement (6)

5. Only, just that (4)

6. Get through test (4)

9. A different person (7) 10. Like clockwork (7) 11. Mark of cut (4)

12. The cuckoo-pint (4) 13. Old cloth measure (3)

15. Kangaroo (3) 17. Gentleman in noble household (6)

18. Contention in words (6) 19. Take shape (4)

20. Everyone separately (4) 21. Female relative (4) 22. Show excessive love (4)

NOT SO EASY

(4,2,5)

7. Gold silver or platinum has a price Leo

must adjust (8,5) 8. Match with the goalies to look after the pheasants? (11)

A wader needed, going out to cave (6)
 Extremely sad US soldier put in the

returning cart (6) 16. Very wicked Hun turned, only to leave out the North (6)

18. All Rod could make in Australian 19. Fob delivered to ship for nothing

23. Put off what should be done to earn practise endlessly thus (13)

1. Spirits and water blossom red on the nose (4)

American uncle holding cent to be a swindle (4)
 One may have a hand in it, and sink a snooker ball (6)

4. Acquiescence to a variety of nests (6)

5. It is nothing more than a Maori war-club (4) 6. Hand one a pretty predicament (4)

9. One more oar then to be put out (7)

10. Left and Right could argue about

11. A parrot-wrasse may leave its mark (4)

12. A spirit of the wake-robin (4)

13. It was 45 inches from 'Ades (3)

15. A marsupial turning up in the doorway (3)

17. One may become a Beefeater (6)

18. Discussion about bed before tea-br 19. The shape children take in class (4)

20. Topless place at the seaside for everyone (4)

21. Don't start to tease Mum's sister (4)
22. Be foolishly fond of little Dorothy East (4)

SOLUTION: BL TWO-WAY CROSSWORD 2741 ACROSS 1. Improvident 7, Magsman 9, Aval 11, Learn 12, Antler 14, Deliverance 18, Revolt 20, Inner 22, Sail 23, Lending 24, Necessities

DOWN 2. Magnate 3. Vine 4. Novel 5. Smile 6. Clary 8. Mandible 10. Invasion 13. Gem 15. Concise 16. Brash 17. Frogs 19. Voice 21. Plus

thehindubusinessline.

Right truck

Electric trucks need smarter policy support

here have been reports bemoaning the viability of electric trucks, citing high initial costs (possibly 20-30 per cent more than combustion engine vehicles) and the difficulties associated with charging. CNG trucks score over them, so goes the argument. This is an oversimplified view, for several reasons. The cost of e-trucks and issues of charging time and range anxiety can be addressed with inexpensive policy shifts. The push is well worth it for reasons of energy security and lower pollution. While CNG is a clean fuel, it needs to



E-trucks, it can be countered, entail import dependency for the critical elements that go into the batteries. However, technology is evolving rapidly to reduce such dependence — such as the use of lithium-iron-phosphate batteries by market leaders, as opposed to the nickel, manganese and cobalt combination. Battery costs are and cobalt combination. Battery costs are falling with scale and innovation, just as they did earlier in the case of solar panels.

E-trucks have picked up in other parts of the world, notably in Europe. In India, they are sputtering, just as any infant industry does.

The evolution of any infant industry depends on creating the right conditions for scale. With scale and technological improvements (which will inevitably happen in a competitive scenario), viability will

in a competitive scenario), viability will surely follow. Ironically, the argument advanced by CNG supporters that charging is a constraint with respect to e-trucks cropped up about three decades ago with respect to CNG fuelling stations, when the shift from diesel to CNG had just begun. Rising demand for CNG vehicles and a concerted effort to improve availability of the fuel resolved the problem. However, charging stations today must evolve on priority, even as another set must evoive on priority, even as another set of policies is perhaps needed to ramp up demand. For a truck that consumes 1-1.3 kwh per km, it is important that the charging capacity of stations and trucks is ramped up to reduce down time for the trucks. The Centre's recent decision to set up 360 kw DC chargers on highways and expressways (generally 240 kw now) can make a difference. The production linked incentive (PLI) to develop batteries may start picking up once the market evolves.

up once the market evolves.
The current subsidy regime, based on number of units sold (through the Faster Adoption of Manufacturing Electric Vehicles and the PM e-drive schemes) should be reviewed, even as GST and income tax breaks on EVs can remain. Clearly, a sale of about two million electric vehicles in a year is a ver-small proportion of the 25 million sales of all wehicles, given that India is aiming for 30 per cent EV sales by 2030. Despite consumer subsidies over a decade (routed to the producer), the price difference between ICE and e-vehicles is too high. There is room for more competition. Mandates would raise output and competition among OEMs. Oil marketing companies can set up charging stations. The fiscal outgo can, in fact, be reduced with better outcomes. The resistance to EVs from entrenched players should be discounted. As for CNG vehicles, they can co-exist as a green option





he Trump administration has declared its intention to establish the US States as a global leader in seabed mining. On April 24, US President Trump signed an executive order making it a priority of the US to develop its domestic capabilities in exploration, recovery and processing of seabed mineral resources.

The Order gives marching orders to a number of US government agencies to report back to the President on America's commercial capacity in this area, the potential to collaborate with America's foreign allies in the extraction of seabed mineral resources.

There has been an increased interest in seabed mining, and in particular deep seabed mining, in recent years considering the important role that mineral deposits in ocean floors could play in the realisation of energy transition goals.

Surveys estimate that the deep seabed

ansition goals. Surveys estimate that the deep seabed Surveys estimate that the deep seabed holds a rich vein of potato-shaped nodules containing critical minerals that form the building blocks of energy transition technologies — from nickel and cobalt that power EV batteries to rare earth elements that rotate wind turbines.

rare earth elements that rotate wind turbines.

One such swathe of the ocean floor in the Pacific Ocean between Mexico and Hawaii, the Clarion-Clipperton Fracture Zone (CCZ), is estimated to hold more copper, nickel, cobalt, manganese, and rare earth minerals than all known terrestrial reserves combined. The exploration and commercial recovery of critical minerals from the deep seabed however raises a number of legal and environmental challenges.

RESOURCES OWNERSHIP First, to whom do these mineral

resources in international waters belong? Under the 1994 United Nations Convention on the Law of the Sea Convention on the Law of the Sea (UNCLOS), mineral resources in the deep seabed are the "common heritage of mankind" meaning that they are available for the use and benefit of all States, coastal and landlocked, and the sharing of benefits must take into particular consideration the interests of developing countries.

The International Seabed Authority (SA) was evineed of

(ISA) was set up under the auspices of the UNCLOS as an autonomous the UNCLOS as an autonomous international organisation to oversee the equitable sharing of benefits from resources in international waters. Activities in the deep seabed can only be carried out under a contract with the ISA and subject to its rules. Trump's Order authorising US national agencies to expeditiously issue

Digging deep into Trump's deep sea mining order



permits to private mining companies seeking to mine the deep seabed coul therefore conflict with the internatio framework of rules regulating deep seabed mining. While the US is amon a handful of countries that have not ratified the UNCLOS, this does not mean that it can unilaterally regulate

mean that it can unilaterally regulate commercial activities and the apportioning of mineral resources in the deep seabed. The "common heritage of mankind" principle, and the concomitant obligation to co-operate in the use of international commons, has the status of customary international law which means that it binds all States, international commons, has the status

means that is some they are parties to the UNCLOS. Interestingly, in March, a Canadian mining firm, The Metal Company, through its US subsidiary had submitted its application to obtain permits for deep sea mining from US government

Trump's Order authorising US national agencies to issue permits to private mining companies seeking to mine the deep

seabed could conflict with international framework of rules regulating deep seabed mining

agencies. This provides a possible rout to expedite the timeline for commercia deep-sea mining by entirely bypassing the ISA ratification process. If this pathway is successful, other firms may follow the same path, thereby jopardising the global imperatives to establish international standards for deep sea mining. deep sea mining.

ENVIRONMENTAL IMPACT

ENVIRONMENTAL IMPACT
Second, what are the environmental implications of mining for critical minerals in the deep seabed? The potential effects of deep seabed mining on the marine environment remain inadequately understood, not least because it is prohibitively expensive and technological complex. Mineral-containing nodules are scattered across the deep sea that covers 70 per cent of the earth's surface and hosts disparate ecosystems presenting

70 per cent of the earth's surface and hosts disparate ecosystems presenting distinct research challenges and equipment requirements. What we do know of benthic species is that they survive on little food, have very low metabolic rates, live long and reproduces slowly. Some of them are also reliant on the mineral-containing nodules for laying eggs. Recovery from any disturbances to the habitat could be also disturbances to the habitat could be a decidence of the survey of t ploddingly slow or even irreversible. Citing these risks and the need for more information, more than 25 countries have called for either a moratorium or a precautionary pause on deep-sea mining.

ining. Third, the processing and supply of

recovered critical minerals to downstream industries could be girded by national security considerations. In addition to being indispensable for green energy infrastructure, critical minerals also underpin advanced technologies that are essential for economic and military security. The US' motivation in getting a head start on deep seabed mining is at least partially driven by its concerns that the supply chains of critical minerals from terrestrial mines are increasingly monopolised by China, which constitutes a serious geopolitical risk for the US.

the US,
The Executive Order therefore

The Executive Order therefore identifies establishing a robust domestic supply chain for critical minerals from seabed resources as a priority for the US. It remains to be seen how the US will go about in fulfilling this objective. If the US decides to clamp down on exports of critical minerals in order to guarantee protected access of these minerals to US domestic industries, such export restrictions could potentially implicate the US obligations under the World Trade Organization (WTO).

under the World Trace Organisms (WTO).
Ironically, the US had thwarted similar initiatives adopted by the Chinese government in 2012 by successfully challenging the Chinese measures in a WTO dispute.

Neeraj is an international lawyer at law firm White and Case in Geneva; Singh is Associate Professor, O.P. Jindal Global University. Views expressed are personal

The phenomenal rise in unclaimed deposits

Despite RBI's measures, unclaimed money in bank accounts has zoomed from ₹2,795 crore in 2014, to ₹97,545 crore in 2025

Manas R. Das

The Depositor Education and Awareness (DEA) Fund Awareness (DEA) Fund Awareness (DEA) Fund by the Rel I on May 24, 2014.

Any bank account which has not been operated upon for 10 years or any deposit or any amount remaining unclaimed for over 10 years is credited to the Fund within three months from the expiry of the said 10-year period.

The corpus of the Fund which initially stood at a modest ₹2,795 crore at March-end 2025, registering a Compound Annual Growth Rate (CAGR) of 38.1 per cent. More importantly, \$2.0 per cent of the incremental corpus during 2014-25 accrued during the past three (out of 11) years (Chart 1).

If the above (CAGR is sustained, the Pund may cross ₹10 lakh crore in the next eight years unless the measures taken in recent years start yielding optimal results.

The Fund is to be utilised for promotion of depositors' interests.

Over the years, the R81 has registered over 25 organisations and associations for grant of financial assistance from the Fund for spreading awareness among depositors by holding seminars and

for grant of financial assistance from Fund for spreading awareness among depositors by holding seminars and workshops

orkshops. The depositor is, however, entitled to

DEA fund balance 1,20,000 25,000 1,00,000 20,000 80,000 15,000 60,000 10,000 20,000 2014 2015 2016 2017 2018 201

claim from the bank her/his deposit or any other unclaimed amount even after such amount has been transferred to the Fund, on fulfilment of the necessary Know Your Customer (KYC) guidelines. The bank is liable to pay the amount to the depositor/claimant and claim refund of the bank of the form the Merchant of the such amount to the depositor/claimant and claim refund of the bank of the such amount to the depositor/claimant and claim refund of such amount from the Fund.

Banks have been mandated to host details of unclaimed accounts on their

details of unclaimed accounts on their websites with search option. In order to facilitate the depositors to search the unclaimed deposits easily, the RBI has developed a centralised web portal – UDCAM – in April 2023. In May 2023, the RBI announced a '100 days 100 pays' campaign for banks to trace and settle the top unclaimed deposits of every bank in every district within 100 days. within 100 days.

Despite these efforts, the Fund has kept growing. Therefore, the RBI

recently amended the extant KYC norms, advising banks to "make available the facility of updation of KYC for activation of inoperative accounts and unclaimed deposits at ALL branches."

Besides, banks have been asked "to provide the facility of updation of KYC in such accounts and deposits through Video-Customer Identification Process

(V-CIP)." Services of Business Correspondents could also be used to activate inoperative accounts.

WAY FORWARD
Though the RBI has initiated moves to return unclaimed money to depositors these initiatives will take time to bear

This is evidenced from our finding (based on the data in Notes to bank

balance sheets) that during 2014-15 to 2023-24, 35 public and private sector banks 'existing' today were reimbursed a total sum of 7,910 core by the Fund towards their claims, constituting just 10.1 per cent of the Fund balance at March-end 2024.

The RBI's annual accounts disclose the Fund balance at March-end of a year, and the Notes on accounts give some more accounting details.

The RBI Annual Reports do not give much information about the Fund-assisted financial literacy programmes

rund-assisted maneral interacy programmes. Individual banks disclose their transactions with the Fund in their Notes to annual accounts. The RBI publishes annually the data on unclaimed accounts and deposits (bank- and account type-wise), but they relate to December-end, which needs to be changed to March-end and be up-to-date.

up-to-date. In shorr, the information on the Fund is scattered, incomplete and discontinuous. Therefore, the RBI may consider publishing a brief, but comprehensive, report, separately from its annual accounts, on the operations and performance outcome (including by banks and agencies funded) of the scheme on the lines of the Integrated Banking Ombudsman Scheme.

Rath is a central banker, and Das is a former Assistant

■ LETTERS TO EDITOR Send your letters by email to bleditor@thehindu.co.in or by post to "Letters to the Editor", The Hindu Business Line, Kasturi Buildings, 859-860, Anna Salai, Chennai 600002.

No wild guesses please

This refers to the news report 'Air India fuel control switch inspections on Being 1897 Fleet, no issues found' (Air) 7.7, But something must definiting must definiting must definiting must definiting must definiting must definiting must definite that crashed soon after taking off from Ahmedabad airport. Our hearts ruly go to all those who lost their lines and their bereawed families. The investigating agencies must "clear the air" about the unsubstantiated stories deline the round.

Kumar Gupt

Space feat

Apropos the Editorial 'Space Craft' (July 17), the pace with which India was put in a greater space really deserves a part. The smilling Shukia all through his journey and at his worksite would give the GenX the confidence and encouragement to take him as a role model to become future astronauts. India has proved to the world that it has a proved to the world that it. os the Editorial 'Space Craft'

is second to none. The experiment conducted under the leadership of Shukla on muscle regeneration growth of sprouts and edible

microalgae, survival of tiny aquation microalgae, survival of tiny aquatic organisms, and human interaction with electronic displays in microgravity would give enough inputs for the enough Gaganayan mission to put three Indians aboard the spaceehip. Per report, India has spent close to \$70m in getting birn trained which needs to be considered as an investment in the space mission. Getting such arduous tasks executed by an Indian astronau goes to prove the confidence built and exhibited by India through its

Mangalyaan, and Chandrayaan-3. RV Baskaran Pune

This refers to the article 'Unshackle private schools from not-for-profit rule' (July 17). While advocating for allowing private schools to profit or conveniently ignore the fact that is the primary responsibility of the state to provide enough public schools with modern infostructure. to impart free, quality education to all segments of society.
The indifference by the state is the under lying cause of the current huge mismatch between demand and supply of decent schools, fueling parents' clamour for privat schools.
The Constitution declares education a fundamental right.
Governments must therefore prioritise free or low-cost, compulsors, and fish quality to

ompulsory, and high-quality ducation for all children.

Kamal Laddha

Opinion

Should political leaders retire at 75?





Nadar Schoo of Law, and

PARLEY

he suggestion of Rashtriya Swayamsevak Sangh (RSS) chief Mohan Bhagwat last week that leaders should step aside at the age of 75 triggered a debate. Opposition leaders saw Mr. Bhagwat's comment as a nudge from the RSS to Prime Minister Narendra Modi, who is turning 75 in September, to step down. The Bharatiya Janata Party (BJP) has maintained a studied silence on 75? Manisha Priyam and Rahul Verma discuss the issue in a conversation moderated by na K. Nair. Edited excerpts

Is politics across the globe and especially in India geared in such a way that politicians reach their peak only in old age?

reach their peak only in old age?

Manisha Priyam: Do people prefer younger leaders? Yes. But why don't they get younger leaders? Yes. But why don't they get younger leaders? This depends on several imponderables such as who controls the party purse strings, and whether such leaders can garner resources.

We have often seen that those who reach the top hold on to their position. For instance, Lalu Prasad gained popularity at a young age. At the age of 42, he became Chief Minister of Bihar in 1990. He held on to the president's position at the Rashtriya Janata Dal. In Uttar Pradesh, Akhilesh Yadav had to fight his father Mulayam Singh Yadav for the leadership position in the Samajwadi Party.

Regarding Mr. Blagwat's suggestion: this is not the first time that such a remark is coming from the RSS. This (unsaid rule) was used effectively in 2014 to allow Prime Minister Narendra Modi to fugsh out some older leaders and) nominate his own people at the top levels.

and) nominate his own people at the top levels. But come September, I don't see Mr. Modi But come september, I don't see Mr. Modi stepping down. Today, the RSS requires the BJP machinery much more than the BJP requires the RSS. Mr. Bhagwat does not control the levers of power in India; they clearly remain with Mr. Modi.

Rahul Verma: As per one research study, less than 10% of all elected representatives globally are below the age of 35. Once you come to India, this problem actually accretuates. From the first Lok Sabha in 1952 to the current Lok Sabha in 2024, the average age of our parliamentarians has actually gone up. The number of MPs who are below the age of 40 has declined over time and the number of MPs who are above the age of 60 has increased. The problem is not that we don't have newer faces coming into politics; the problem is, as Professor Priyam said, that the



older generation of leaders does not easily cede space to younger ones. Also, perhaps, a political party itself is unwilling to bid farewell to an established leader fearing that it will destabilise the existing structure.

At the same time, I am not sure that voters would actually prefer younger politicians. It might be alright to have a 30-35-year-old MP or MLA, but I think voters would prefer older candidates for the post of Chief Minister or Prime Minister.

As far as Mr. Bhagwat's comment is concerned, I concur with Professor Priyam that we are unlikely to see any change (regarding

we are unlikely to see any change (regarding Prime Minister Modi's position).

Is there any evidence which shows that nations led by younger leaders perform better?

MP: We have a large number of nations where there is no form of democracy, let alone change of political leadership. These include China and Russia. And we see various forms of either party authoritarianism or one-man rule in these

authoritarianism or one-man rule in these countries.

In parallel, we also have the example of the U.K. where there have been several Prime Ministers taking office in their 40s, from Tony Blair to David Cameron. The British example tells us that when people want political change, that political change also comes by way of political leadership change. And I think we need to understand that link better.

As for India, we are now the world's youngest nation. Our political leadership needs to reflect this aspect of our democracy. A political democracy survives by reincarnating legitimacy



Age is not the only criteria; the health and mental faculty of a leader is equally important. Unfortunately, we have no empirical evidence to point out a direct correlation between a nation's economic health and the age of its leadership

and renegotiating its social compact with people. On the question of age and political leadership, it must turn towards seeking younger people as political leaders. And these younger leaders should not come from established political families alone.

established political families alone.

RV: As per the available performance analysis of Indian parliamentarians, we know that younger leaders may not necessarily be better parliamentarians. Data shows that MPs above 60 years of age have 80% attendance in Parliament, while those below 40 have 73-74% average attendance. The older MPs ask far more questions in Parliament.

At the same time, I would add the caveat that age is not the only criteria; the health and mental faculty of a leader is equally important. Unfortunately, we have no empirical evidence to point at a direct correlation between a nation's economic health and the age of its leadership. Some studies have pointed out that the governance models of younger leaders may vary drastically from that of an older leadership. There can be material differences in the decisions taken by a younger or an older leader.

decisions taken by a younger or an older leader. Younger leaders are much more likely to invest their budget in economic activities of job creation and infrastructure development, while their budgets for social welfare measures, respecially health-related schemes, may be low. Younger leaders do govern differently, but one can't say if it is necessarily better.

Should there be a concrete law or regulatory mechanism to retire political leaders or to ensure that a leader who is facing mental or physical challenges steps down?

MP: There has been a lot of speculation around Bihar Chief Minister Nitish Kumar's health, especially after some of his television appearances. Even in the election season, his political statements were few and far between Under the provisions of the Constitution, it would be perfectly legitimate for the Governor to seek a health report of the Chief Minister. People have a right to know if the health of the

Chief Minister has been severely compromised. But in Mr. Kumar's case, it is unlikely that such a step will be taken. I do feel this is a mockery of democratic processes. And it is not only Bihar; we have seen numerous examples in the past from various States. In Tamil Nadu, the truth about former Chief Minister Jayalalithaa's health was concealed from the voters. The unfortunate reality is that in such cases, the people have to wait until the elections to force the change.

Though we never had a similar situation at the Centre, considering that the Prime Minister is always under the public glare, should we have a hard cut-off date for retirement? I am not sure. hard cut-off date for retirement? I am not sure. But we must have a transparent mechanism by way of which the electorate is kept informed about their leader's health. Here though, the greater responsibility is of the political parties. We could have a term limit for the Prime Minister and for Chief Ministers, though.

Minister and for Chief Ministers, though.

RV: Yes, it is desirable to have politicians who are in the best of health and are able to make sound decisions. But how do we achieve this end? Every solution to address this issue consistent with its own set of problems. Prescribing a retirement age will also require creating structures that enable career progression in politics faster. That can't be done if we have fixed the minimum age to contest elections at 25 years. Over 8,000 candidates contested the 2024 Lok Sabha polls. Less than 100 competitive candidates were below the age of 30. So just bringing in laws won't change any of this. Even term limits are not exactly an effective solution. Look at the U.S. It has a term limit, yet we saw Joe Biden leading the country at 81 while struggling with cognitive issues. He was succeeded by Donald Trump, who is 79 years old. But as Professor Priyam says, there is a conversation across the globe about how the chiztens are perhaps entitled to have access to

conversation across the globe about now the citizens are perhaps entitled to have access to health bulletins of their leaders. Though, again, this isn't exactly an elegant solution. What if the country is on the verge of a war or some kind of economic crisis? An adverse health bulletin of economic crisis? An adverse health bulletin of the leader would only add to panic in such a situation. It doesn't even have to be a catastrophic problem; even the markets could react badly if the medical bulletin of the leader is not good. So while it is desirable that no person should remain in office if they aren't mentally or physically fit, it cannot be regulated through legislation or any formal system.



To listen to the full interview Scan the code or go to the link www.thehindu.com

NOTEBOOK

The icing on the cake while covering a sport

Reporting on sports tournaments across the world gives journalists the opportunity to explore multiple culinary worlds

ore than a decade ago, my professor at journalism school advised us to always carry a few chocolates or an energy bar while we were on the field. This was to counter the uncertain world of day-to-day reporting, where both availability of food and windows to eat are erratic.

However, I took up sports journalism, where a day is more structured. We know of events beforehand, and we usually cover a sport which has designated breaks for lunch and tea, and of late, even dinner. This has given us the opportunity to explore multiple culinary worlds. So much so that the lunch and tea spreads rank second in the list of our curiosities, just below the great sport itself.

There are those who consider catering at stadiums as an enabler and not a main event. It helps scribes do their jobs without having to worry about filing their stoomachs. It is a complimentary service, not a right. But cricket in India – at least at a majority of the stadiums – has such good arrangements for food that it has become an integral part of our experience.

In this, I can say with authority – and can speak for a lot of others too – that

In this, I can say with authority – and can speak for a lot of others too – that Chennai and its iconic venue Chepauk ranks the best. It did when I worked there from 2012 to 2015, and it still did when I

rains the best. It due when I worked there from 2012 to 2015, and it still did when I went back last year.

During IPI. 2024, one favourite dish was kalan pattani milagu peratal (mushrooms and green peas cooked in crushed black pepper and onion masala). It was rich and layered, in line with its long name and elaborate explanation.

Bengaluru, my home city; Indore, widely regarded as the street food capital of India; and Ahmedabad, which I have visited often in the past two years, offer excellent spreads too.

In fact, cricket reporters regularly upload photos of 'today's menu' on social media platforms, and two enthusiastic journalists even started a web portal to document each venue and the food it had to offer.

CM CM

A month ago, I landed in Leeds, United

A month ago, I landed in Leeds, United Kingdom, to cover the opening match of the ongoing five-match Test series between England and India. I had, of course, packed my usual set of ready-to-eat meals, but I was very much looking forward to the lunch and tea buffets at the famed cricker ground in Headingley. Mac and cheese and one boiled vegetable welcomed me on day one. With that, my bubble, which had swollen disproportionately because of years of pampering, burst immediately.

The local press corps was upset with the cuisine too, and though things got better in the days ahead and the desserts were outstanding throughout, the first afternoon was a rough reminder that catering was indeed a service and not a right. My colleagues from other Indian media houses, who had past experience of covering cricket in England, assured me that I would be better off in Birmingham, the venue for the second Test. The West Midlands city has a significant Asian population and I was desperate to see that rich diversity reflect in my plate.

ulation and I was desperate to see that rich diversity reflect in my plate. The Industrial Revolution-era mega-polis did not disappoint, with the first af-termoon offering masala chickpea salad, Indian chopped salad, slow cooked car-rots and broccoli, and home-made fla-voured bread. To round it off, there was chocolate mint with chocolate mouses and egg custard tart, tickling my taste huds no end.

Wimbledon, my last stop of the work tour, was predictable but perfect. From the menu to the chefs to the counterthe menu to the chefs to the counter-managers in the media cafeteria, nothing had changed much since my first visit in 2019. The world famous strawberries and cream was inflation-proof from 2010 to 2024 at £2.50, and rose by 20 pennies on-bratic edition.

2024 at teaso.

And like a champion tennis player's repeatable technique, the catering at the
All England Club delivers every single
time. A great service that everyone right6-lbs enions.

PICTURE OF THE WEEK

Reaching for the stars



Astronaut Shubhanshu Shukla meets his son a day after returning to Earth from the International Space Statio Astronaux shubmarshu Shukla meets ne son a bay after returning to Earth from the international spac (ISS), at Houston, Texas. On June 25, Shukla lifted off with three other astronauts from NASA's Florida s to the ISS as part of the Axiom-4 Commercial mission. It was the first time an Indian was onboard the IS also the first time an Indian had gone to orbital space since Rakesh Sharma in 1994. PTI

FROM THE ARCHIVES The Man Findn.

FIFTY YEARS AGO JULY 18, 1975

Full utilisation of apprentice schemes planned

New Delhi, July 17: Steps will be taken to ensure fuller utilisation of the apprentice training schemes by the Union Labour Ministry. The Directorate General of Employment ar Training will also launch immediately a vigorous drive for the utilisation of available training places for trade apprentices including the placement of graduate engineers and diploma holders in over 5,500 establishments covered placement of graduate engineers and diploma holders in over 5,500 establishments covered under the Apprentices Act. The Government is also taking measures to give due representation to candidates from the rural population, the minorities and other weaker sections including the physically handicapped. To increase the placement of more apprentices nearly 40 additional trades are being designated in consultation with the Central Apprenticeship Council which is meeting here on July 31. At present out of nearly lakh training places located in these establishments nearly 66,000 apprentices are undergoing training giving an overall percentage of nearly 66. In the Central Suphere out of about 31,000 seats about 21,000 are being utilised against nearly 69,000 seats. The matter would also come up for discussion at the forthcoming State Labour Ministers' Conference. At a recently convened Ministers' Conference. At a recently convened meeting of the Central Government Ministries it was decided to fully utilise the existing capacity and also to increase additional capacity to place maximum number of trainees under the apprentice schemes.

A HUNDRED YEARS AGO JULY 18, 1925 Indian reforms

London, July 17: In an article on "The Government's offer to India", The Spectator reviews its suggestion made in March 1924, that representative men drawn from all classes and races of India should frame a draft constitution and submit it to the Government of India, who will advise the Imperial Government with regard to it. The paper says the constituent convention to whom the work should be entrusted of drafting a constitution on the lines laid down in its proposal of March last year, should consist solely of Indians.



Stepping stone

The NASA-Axiom-ISRO tie-up is an admirable outcome

admirable outcome

crew of four astronauts including India's Shubhanshu Shukla completed their roughly two-week mission to the International Space Station on July 15. Mr. Shukla's trip was presumed to have been an intensive rehearsal ahead of his flight as part of India's first batch of astronauts for ISRO's (Saganyaan' mission, currently expected in 2027. The presumption is because the goals of Mr. Shukla's trip, which ISRO arranged for by paying north of ₹500 crore to Axiom Space, have not been officially communicated by Indian authorities. Fortunately, clarificated by Indian authorities. Fortunately, clarificated by Indian authorities. ed by Indian authorities. Fortunately, clarifica-tions from Axiom and NASA have since cast more light on its purpose. While ISRO and the Depart-ment of Space are still expected to proactively disseminate what they know about their activities ment of Space are still expected to proactively disseminate what they know about their activities under Gaganyaan, not least because of the mission's ₹20,000 crore price tag, Mr. Shukla's trip ought to strengthen ISRO's preparations. Human spaceflight is a highly involved endeavour: once in space, the crew is on its own and the resources to respond to a variety of situations are limited. According to a statement ISRO published after the mission launched on June 25, Mr. Shukla and Prasanth Nair — who is also part of Gaganyaan's first cohort of astronauts and was part of the Axiom mission's backup crew — were familiarised with "advanced spacecraft systems, emergency protocols, scientific payload operations, microgravity adaptation, space medicine, and survival traits". As the mission pilot, per Axiom, Mr. Shukla was also coached on docking and undocking, manual operations, atmospheric reentry, and anomaly management. Onboard the space station, Mr. Shukla was exposed to operations in the Japanese and European modules, for which he and Mr. Nair were trained in Japan and Germany. ISRO Chairman V. Narayanan has also said that the Axiom mission cost less than what ISRO might have had to invest if it had to train Mr. Shukla on its own. In all, the NASA-Axiom-ISRO tie-up emerges as an admirable outcome, even as space agencies continue to closely guard space tie-up emerges as an admirable outcome, even as space agencies continue to closely guard space technologies for their strategic value.

technologies for their strategic value.

Concerns that the limitations imposed by the
U.S.'s International Traffic in Arms Regulations
would prevent the duo from learning much may
also be laid to rest. Instead, they may be replaced
by concerns about ISRO's piecemeal communication. Astronauts cut inspirational figures and ap-peal to all ages. As India prepares for its first hu-man spaceflight mission, there can be no better way to build excitement than by facilitating ac-cess to India's astronauts. The lack of initiative is cess to india's astronauts. The ack of innative is hard to rationalise, although it is still not too late. ISRO as well as India's soft power platform will make copious gains by expanding outreach and easing public access to the spacefarers.

Middle ground

Trump must ask Russia to back down from its maximalist position

resident Donald Trump has made a Uturn on Ukraine, shifting from his campaign pledge to end the war within 24
hours of taking office to promising to send more
weapons to Ukraine and threatening to impoor
sewere tariffs' on Russia and its trading partners
if the crisis is not resolved in 50 days. The shift reflects the complex realities on the ground. Ukraine, which has lost more than 20% of its territories, including its Sea of Axor coastline. In Russia ries, including its Sea of Azov coastline, to Russia since 2014, agreed to a ceasefire, under pressure from the Trump administration, based on the current frontline. Russia had initially responded to Mr. Trump's peace push. It agreed to 'a naval ceasefire in the Black Sea, and halted attacks on Ukraine's energy infrastructure for 30 days. Moscow also declared brief ceasefires and sent negotiators to Istanbul for talks with Kyiv on June 2, despite a drone strike by Ukraine deep inside Russia, targeting its bombers. But after the U.S. joined Israel to bomb Iran, despite Tehran's nuclear talks with Washington, Russia accelerated attacks on Ukraine with drone attacks and troop advances in the Dnipropetrovsk region. In a call with Mr. Trump, Russian President Vladimir Putin said he would not back down from his goals in Ukraine. Caught between an intransigent Moscow and pressure from his allies, Mr. Trump seems to have decided to change course.

Nevertheless, Mr. Trump has ruled out giving Ukraine long-range offensive weapons. The plan is to send defensive weapons, including Patriot systems and ammunition to Ukraine through NATO allies. While Patriots could be effective in shielding Ukraine's skies from Russian missile strikes, they are unlikely to after the balance in the battlefield. And, the U.S's ability to hurt Russia through direct tariffs is limited as bilateral trade stood at just \$3 billion in 2024. But if Mr. Trump opts for secondary tariffs, the impact would extend to other countries, including India. to Mr. Trump's peace push. It agreed to a naval ceasefire in the Black Sea, and halted attacks on

Trump opts for secondary tariffs, the impact would extend to other countries, including India, China, and Brazil. Since the start of the Ukraine China, and Brazil. Since the start of the Ukraine war, the U.S. and Europe have imposed multiple layers of sanctions on Russia, which have failed to impact the Kremlin's war policies. By threatening to penalise third countries for Russia's actions, Mr. Trump is doubling down on a failed policy, and also jeopardising the energy security of countries such as India, an American partner. Mr. Trump must realise that he cannot resolve global conflicts through imperial-style ultimatums and threats. Instead, sustained diplomacy with Moscow and Kyiv is essential. Russia must come down from its maximalist demands, and Ukraine's security concerns should be addressed. His focus should be on finding a middle ground between the Russian and Ukrainian positions to achieve a durable peace. between the Russian an achieve a durable peace.

The parameters of 'success' in Bihar's poll roll revision

easuring success is complicated; assessing the impact of one's action can be even more challenging. The desire to be successful is different from the desperation to demonstrate success. Stakeholders have different yardsticks for measuring performance depending on their interest leaving the vital question "how does one interest leaving the vital question "how does one

interest leaving the vital question "how does one measure one's own success?" The Election Commission of India (ECI) could perhaps be in a trilemma in the wake of its June 24, 2025 announcement of its Special Intensive Revision (SIR) of Electoral Rolls in Bihar, caught among political parties, citizens, the judiciary, and its

Once again, it finds itself in an avoidable imbroglio, responding to the judiciary's questions arising out of the justified anxiety of millions of electors, valid apprehensions of neutral observers and unverified suspicion of political

interest groups.

The ECI embarked on a seemingly laudable interest groups.

The ECI embarked on a seemingly laudable and perfectly legal exercise to purify electoral rolls, declaring its resolve to include all "eligible" and exclude "ineligible" persons. The underlying assumption was that some "ineligible" people had inflittated the electoral rolls, escaping detection during its due process of documentary and physical scrutiny that Electoral Registration Officers carry out before listing anyone in the electoral rolls. Even the mandatory periodic revisions could not filter them out over the years. No one could possibly object to this effort, however formidable the task. Yet, the ECI found itself facing a barrage of opposition from political parties and civil society organisations for undertaking this mammoth exercise and imposing an impossible demand on clueless citizens in Bihar as they prepare to exercise their most powerful right – of electing their representatives. It is akin to asking for a marriage certificate after years of happy married life with children as proof of a legal union.

An institution of repute

An institution of repute
To be sure, if there is one organisation in the
country that is capable of carrying out gigantic
exercises, it would, without doubt, be the ECI. From preparing the first electoral rolls in the 1950s in trying circumstances, to updating the rolls necessitated by the reorganisation of States



s former Electio Secretary of India

It remains to be seen whether the Election

Commission of India is able to

ensure a fair exercise of

verification

is an Indian Army veteran (colonel) with substantial experience of serving in a counter-terrorism environment. He currently teaches at the O.P. Jindal Global University,

ersity, epat, Haryana



in 1956 when it was suggested that the term of the House be extended to allow the ECI enough time to revise the rolls. The ECI did not want a constitutional amendment because of its inability to complete a mandatory requirement and lived up to the challenge. Since these it has a second. up to the challenge. Since then, it has repeatedly demonstrated its capabilities in handling mega

tasks with astounding success.

Whether it is emrolling a billion people or setting up a million polling stations, mobilising over 18 lakh polling officials for conducting elections and training them, or dealing with moving 30 lakh electronic voting machines, the ECI has done it with aplomb, ably supported by the government machinery. In the process, it ha earned the gratitude of an entire country and the envy of democracies across the world. Countries envy of democracies across the world. Countries that may have the spirit but not the systems have often looked upon the ECI as a model in creating standard operating procedures, in galvanising resources, and its effective consultative approach in building consensus among political parties. This has earned the ECI the trust of voters and

This has earned the ECI the trust of voters and imparted it a credibility that has been acknowledged by the media, supported by civil society organisations and earned it the respect of the judiciary. Indeed, some have referred to it as "gold standard", belying the cynics who believe that "all that glitters is not gold."

The Bihar exercise
It is in this backdrop that the sudden
announcement by the ECI to carry out a purge of
the Bihar electoral rolls has invited umpleasant
reactions. As opponents question the ECI's
motives of raising the spectre of mass
disenfranchisement, the ECI is in overdrive trying
to demonstrate the ease with which this
apparently unwieldy operation involving nearly
eight crore registered electors in Bihar is being
completed.

completed.

Meanwhile, it has eased some stringent procedures, allowing those enrolled after 2003 to use the entries of their parents in the 2003 electoral rolls to support their citizenship claim. It has also allowed Booth Level Officers (BLO) to accept enumeration forms without the prescribed document to prove the eligibility of the post-2003 electors. The relaxations by the ECI obviously ramped up the daily submission of enumeration forms giving the ECI the basis for claiming

success of its operations and the 'support' of the affected electors. This, supposedly, would deflate the clamour of the complainants and perhaps convince the higher judiciary that the political sound and fury signifies nothing.

It, however, remains unclear how the BLOs will "recommend" for inclusion in the draft roll just helectory when forms a new accommend.

such electors whose forms are not accompanied by documents and how the Electoral Registration Officer/Assistant Electoral Registration Officer decides their eligibility in the absence of those documents. Will the ECI ask such electors to provide the proof of their eligibility/citizenship after the draft roll is published on August 1? If it agrees to expand the list of prescribed documents, as suggested by the Supreme Court of India (to consider the Aadhaar card, Electoral Photo Identity Card, or EPIC and ration card), will it not simply amount to verification of identity, and not citizenship? Are we then not

identity, and not citizenship? Are we then not back to square one?
Will the indicator of the ECI's success be the number of "duly filled" forms submitted along with "self-attested documents" and electors readmitted to the rolls that were supposed to be purified? Or, will its success be the number of "ineligible" electors disenfranchised? Those who are dead, who have migrated or have enrolled twice should have been weeded out in the normal course. Did their exclusion warrant this extraordinary exercise?

On presumption of citizenship
By ascribing presumption of citizenship to the
electors in the 2003 list, is the ECI claiming that
after its current SIR, all those in the electoral rolls
will be accepted by the government as citizens as
in the Citizenship Act and no one's credentials
will hereafter be questioned? Is the government
willing to accept this presumption?
No individual is responsible for being born
where she is, nor for creating documentary.

No individual is responsible for using form where she is, nor for creating documentary evidence of the date and place of her birth, parentage or citizenship. The authority empowered by the law is. Like many countries, India too has a law under which it is not the ECI that is designated as the competent authority: at least not as yet. However, broad the ECI's shoulders are, they may not be strong enough to carry someone else's burden. Let us see for whom the bell tolls in Bihar.

A better terror fight with J&K police under state reins

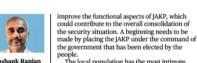
n June 16, 2025, the Lieutenant Governor of Jammu and Kashmir (J&K), Manoj Sinha, emphasised that the eradication of terrorism from J&K was the government's top priority. In his address on the occasion of the passing out parade at the Sher-e-Kashmir Police Academy, Udhampur, he called upon the J&K Police (JAKP) to utilise the modern technology to counter security threats, prevent radicalisation and triumph over adverse situations. He exhorted the JAKP to adopt a multi-pronged approach and harness the power of intelligence, community engagement, technology and inter-agency collaboration, based on good old beat policing.

Crucial asset
Mr. Sinha could not have been more accurate in
underlining the role of the local police in fighting
terrorism. The primacy of the local or State
police as the fulcrum of counter-terror operations
in all metablished for The Counter-terror operations. is a well established fact. The central forces - to include the armed forces and central police forces – always supplement and can never supplant the State forces. The strength, and hence the advantage of the local police in the given context, comes from the fact that its personnel belong to the region and know the terrain and demography like no outside force

would know. This intangible asset, as part of the repertoire of the local police, is mainly due to their connect with the local population, facilitating high-grade intelligence of terrorists who operate amidst the population. Can we deny the fact that the terrorists who were behind the Pahalgam strike on April 22, 2025, are still at large mainly due to an existing gap in human intelligence (HUMINT)? Or, for that matter, there indeed was a lack of Or, for that matter, there indeed was a lack of HUMINT prior to the strike and that had it been present it could have averted Pahalgam? Unless we acknowledge the gap, learn lessons and proceed accordingly, it will be challenging to ward-off potential terror strikes. It is upon the government to constantly

police under the command of the elected government will ensure policing strategies that align with the local population's

Placing the J&K



the government that has been elected by the people.

The local population has the most intimate connect with the elected representative, who cannot be kept out of the loop as far as the security situation is concerned. Developments such as terrorist movements and overground workers' activities in an area can never escape the notice of peoples' representatives, who are one of the most crucial stakeholders in the security martix. It is reiterated that locals always feel more comfortable to share information with their sarpanch or their Member of the Legislative Assembly (MLA) than with someone from a central agency.

Restore the democratic structure J&K has a rich and vibrant democratic culture

wherein the population has always participated in local body elections with much enthusiasm. In fact, the participation percentage in elections decreases as one goes up the structure to Assembly and parliamentary elections. Unfortunately, due to the fragile security situation, the local elected representatives – though elected from time to time – have never been empowered as in the constitutional

The democratic order in J&K needs to be The democratic order in J&K needs to be restored, with all tiers in the structure of governance from panchayats/municipal bodies to MLAs and Members of Parliament activated and made responsible for security. In the laid-down tiered structure, the JAKP has a vital role towards participatory execution. If not, there will be an attitude of indifference on the part of peoples' representatives, with a likely trickle-down effect—of an indifferent local population—which will be detrimental to counter-terrorism.

Policymakers will have to encourage a

structured dialogue between police forces and local leaders to collaborate and address community concerns, gather information on terror-related activities and enhance public safety

terror-related activities and enhance public safety initiatives.

This partnership can lead to more informed decision-making and improved community engagement in policing efforts. In a diverse situation that exists in the various sub-regions of JeK, terrorism has a local flavour, contextualised by participation of local terrorist cadres operating with foreign terrorists. These diverse challenges will have to be tackled by respective local governance, against the one size fits all approach. The JAKP, with its basic unit at the thand level, has always been enmeshed with local governance to produce amazing results.

Bridging the gap In the present situation of elected representatives having been kept out of the security matrix, the desired end will always be found wanting. The policy measure of restoring the control of the JAKP under the elected government will facilitate better accountability and responsiveness to community needs, ensuring that policing strategies align with the local population's concerns and aspirations. Elected officials can play a vital role in bridging the gap between the police and the community, fostering trust and cooperation essential for effective law forcement and counter terrorism. By holding Assembly and parliamentary

By holding Assembly and parliamentary elections in J&K, we have acknowledged the agency of the people; the measures undertaken will remain an unfinished agenda if not addressed in an inclusive manner. More than terrorism, it is about granting a participatory governance model as against an elitist model, to the people. Mr. Sinha's overall aim of community engagement will remain a pipe dream if elected representatives are not incorporated with vigour, to respect the decision of the people in electing them. An improved security situation will follow.

LETTERS TO THE EDITOR

Bihar poll roll revision There is a wide gap between how the Election Commission of India (ECI) has planned the Special Intensive Revision (SIR) of electoral rolls in Bihar and how it is being conducted on the ground. In a State with low literacy and poor administration, it is highly suspect that an exercise of such a magnitude can be carried out in a fair manner carried out in a fair manner in a short period. Ground reports have exposed major rigging of the process, with voters not receiving a copy of the submitted forms and groups of booth-level officers filling out applications in bulk and signing them on behalf of

unsuspecting voters. This is alleged to be happening in several locations. One can extrapolate the situation in rural Bihar, away from the media glare. A greater challenge awaits voters in the second part of the the second part of the campaign, when a majority will be required to validate their claim of citizenship with a mandated document: an onerous task that is likely to result in their widespread disenfranchisement. Perhaps, there could be no other time than now for the top court to act. Kamal Laddha,

With the Supreme Court

refusing to stay the ongoing SIR in Bihar, a State which goes to the polls later this year, the ECI has been given a free hand to conduct the exercise There is political arrivice to ensure that the advice to ensure that the SIR does not end up as a citizenship verification drive, which appears to be a distinct possibility. There could be an unseen hand where the SIR is concerned.

One must not undermine One must not undermine the sincere efforts being made by the Booth Level Officers working under pressure and limited resources. The ECI must act decisively to protect both

voter rights and institutional credibility. The ECI should pay attention to constructive criticism as fault-finding may reveal practical solutions practical solutions. Strengthening, not politicising, this process is essential for electoral integrity. Avinashiappan Myilsami,

Noise pollution

Intoning religious verses in high pitch may be godly blandishment for one section but a nuisance for others. Despite knowing fully well the relation between silent prayer and peaceful life, even the educated religious virtuosos

:::

seek out ghoulish noise. It is unfortunate that highly literate and thickly populated Kanniyakumari populated kanniyakuman district has become an epicentre of noise pollution. It has become tiresome for people to stay within closed rooms with eardrums hurting. A blanket ban on noise pollution may help improve the quality of life of the passive listeners.

T. John Paulus,
Kanniyakumari, Tamil Nadu

Food on Vande Bharat

On at least a few occasions, the food served on the Vande Bharat trains does not meet quality standards. I have travelled on this train and there is no doubt that it

saves travel time even though the tickets are expensive. I travelled recently to Kozhikode and the food and beverages served do not take into account the needs of people who are concerned about their general health and diabetic health. The masala tea is premixed with sugar. The rice, mango drink, chocopie, and the sweet kesari are not food choices diabetics like me want. The Railways should include options for passengers who have health problems

have health problems.

Jiji Panicker K.,
Chengannur, Kerala

Letters emailed to
letters@thehindu.co.in
must carry the postal address.

CM C





RIBLIOGRAPHY









The Outsider: how Frederick Forsyth used facts to inform his fiction

Spurning the conventional spy genre's tropes, Frederick Forsyth, a foreign correspondent for British papers, dived into his geopolitical expertise to write successful thrillers, Other writers like Truman Capote and Sunil Gangopadhyay are also well-known practitioners of 'faction'

he conventional spy genre's analog charm has withstood the test of time largely due to its universal entertainment the test of time largely due to its universal entertainment value. The generous helping of hair-raising action coupled with overt acts of machismo, prevalent in novels like those of Alistair MacLean feed into a primal, adrenalline-pumped, cycle of pleasure derived from doses of violence. Ian Fleming romanticised the genre, with James Bond conforming to a patriarchal society's constructions of ideal masculinity. But his characters also serve as webries of wish fulfilment and modes of deferred rebellion through their highly individualistic and anti-establishment tendencies. Conversely, in John le Carre's writing, the psychological impact of an existence defined by betrayal and confusion takes centre-stage. In his work, spectacle is replaced with characterisation, fantasy with reality, and sympathy with empathy.

Free-flowing narratives In a genre thus alternatively populated by

action and emotion, acclaimed British spy-thriller writer Frederick Forsyth's novels, much like him, identify as "the novels, much like him, identify as "the outsiders". Forsyth (938-2025) does not resort to scenes of gaudy violence or high-octane fights, instead choosing understated motion and smooth efficiency as his tools of tension. His narratives are neither rigidly structured nor conventionally plotted, thereby imbuing them with a free-flowing, procedural linearity.

His central characters generally cannot be boxed into the good-bad dichotomy, and often behave as emblems or caricatures rather than emotional human

beings who can be empathised with. In spite – and often because – of this bla and conscious flouting of established - and often because - of this blatant and conscious flouting of established
"rules" and tropes, Forsyth's classic
novels are not only critically acclaimed
hallmarks of the genre, but also remain
equally entertaining for the modern
Hollywood action-addled reader base.
Much of this enduring appeal and feeling
of contemporaneity almost 60 years since
their writing can be attributed to
Forsyth's unique style of amalgamating a
spy-thriller with a non-fiction novel.
Also referred to as "faction" - a
portmanteau of the words fact and fiction
- the non-fiction novel is characterised by
its mode of presenting real historical
events in a dramatic format. Forsyth's
appropriation of faction largely adheres to
a more developed style of the genre
popularised by the likes of Truman
Capote.

Archetypal faction novels include

Capote: Archetypal faction novels include "rules" and tropes, Forsyth's classic

Archetypal faction novels include Capote's In Cold Blood (1965) and Norman

Mailer's The Executioner's Song (1979). Forsyth, who in the 1960s worked as a journalist for Reuters and the BBC before going freelance, was not only in the epicentre of the then-rapidly emerging form of New Journalism, but also debuted as a writer with the non-fiction book *The* Biafra Story (1969) - one of the first Biafra Story (1969) – one of the first eyewitness accounts of the war from a Biafran perspective. It thus comes as no surprise that when he turned towards fiction in order to make ends meet, Forsyth's proclivity towards the journalistic mode of writing imbued his thrillers with certain key non-fictional aspects.

Realist fiction

The Day of the Jackal (1971) opens with the dramatisation of a real-life assassination attempt on French President Charles de

Gaulle by members of the OAS (Secret Army Organisation), who opposed his decision to grant freedom to Algeria. The Odessa File (1972) includes decision to grant freedom to Algeria. The Odessa File (1972) includes pages-upon-pages of information on the socio-political scenery of the world post the Third Reich's fall. The entire first act of The Negotiator (1989) is designed to paint an accurate and expansive picture of the geopolitical chessboard during the Gulf oil crists, and even features real figures like Margaret Thatcher and Mikhail Gorbachev. These interludes, while language-wise dry and heavy-handed, prioritise journalistic insight and economy of words, and are purposefully designed to inform more than entertain.

Forsyth's decision to thus incorporate his intricate and accurate knowledge of the inner workings of world powers and their covert operations into his novels serves not only to add to their versimilitude and urgency, but also allows him to treat historical events as the first domino fall — Jackal's events are written as the fictional consequences of the factual failed assussination attempt.

In his historical epic Shei Shomoy (1983) (Those Days), Sunil Gangopadhyay tackles an issue similar to that faced by Forsyth —

(Those Days), Sunil Gangopadhyay tackles an issue similar to that faced by Forsyth – writing a fictional story set in a world

writing a fictional story set in a world defined by fact. Both authors end up taking similar approaches. Gangopadhyay states in the afterword that the characters of his novel exist as emblems, meant to embody specific socio-cultural ideologies and institutions – the "protagonist" Nobinkumar is a personification of Time itself. Similarly, Forsyth deliberately crafts one-dimensional characters, whose identities are defined by what they personify. In Jackal, The Jackal represents the Outsider, de Gaulle the Establishment

the OAS the Opposition, and Lebel the Idealist. None of them undergo a transformation, and none of them tread a

Imperfect like life

Imperfect like life
Historical characters and events are
central to both novels, with the authors
deciding to conduct their stories
alongside the established course of
history, often intertwining but generally
not contradicting it. Similarly, both
Gangopadhyay and Forsyth forego
adopting any codified, traditional
narrative. In both novels, the authors are
unafraid to depict days passing by without
any significant developments.
The primary focus is always on the
logical progression of events and the
realistic passage of time, irrespective of
the impact this has on the story beats.
The original question, then, still remains
— in the face of such extensive
rule-breaking, why do these novels work?
The answer might be simple.

The answer might be simple.

It is a truth undeniable that real life rarely adheres to the rules of literature.

Normal people do not become heroes following a 12-step programme. The sum of our lives does not always fit squarely into character arcs. Tragedy does not discriminate between the righteous and the flawed – it comes for everyone. And because facts never die, Forsyth's fiction will not either.

And because facts never die, Forsyth's fiction will not either.

In essence, the "imperfections" in his novels are perfected by the imperfections of our lived reality, and if there is any lesson to be learned from the width of the master's bibliography, it is that of spontaneity, motion, and enjoying the journey without worrying about its destination.

Archisman Ghosh studies English at St. Xavier's College, Kokkata

Please send in your answers t



FROM THE ARCHIVES

Know vour English

K. Subrahmanian S. Upendran

"Hil What happened to you? You look like something that the cat dragged in."
"Look like something the cat dragged in."
"Look like something the cat dragged in! What's that supposed to mean?"
"When you say that someone looks like something the cat dragged in, it means they look very untidy or dirty. For example, after playing in the mud, the kids looked like something the cat dragged in."
"My friend Ram always looks like something that the cat dragged in."
"And you are trying to be like him, I suppose! Why do you look like something that the cat dragged in."

suppose: Wny do you look like something that the cat dragged in?"
"I was playing kabbadi."
"... playing kabbadi! Don't you have a chemistry test tomorrow?"
"Yeah. I do. But I'm not too worried

about it. You know why? Because I got more marks than Sujatha on last week's

physics test. Isn't that great?"
"That's wonderful! But I wouldn't let

"That's wonderfull But I wouldn't let that go to your head."
"Don't let that go to my head! What are you talking about?"
"What I want to say is, don't let your success make you overly proud. If success or praise 'goes to someone's head', it makes them conceited or proud."
"So the expression 'to go to someone's head' is used to show disapproval. Is that right?"

head' is used to show disapproval. Is that right?"
"That's right. For example, after scoring three centuries in a row, Venugopal let success go to his head and soon became a complete failure."
"That happens to a lot of people. A few years ago, my cousin came first in the university. He received a gold medal. He let that go to his head. Soon he lost all his friends."

friends."
"I guess it's only human to let success go to your head. But my father keeps warning me, 'Don't let anything go to your head.' I try to follow his advice." "Must be difficult to follow, though."

"... I feel peckish. Do you want

something?"
"You feel what?"
"P.e.e.c.k.i.s.s.h. The first syllable
'peck' rhymes with the words 'neck',
'deck' and 'check'."
"And the 'ish' in the second syllable is
like the 'ish' in 'childish', 'fish' and 'wish', I suppose."
"That's right! Do you know what

"That's right! Do you know what
'peckish' means?"
"No, I don't hat is mostly used
in British English. It is used in informal
contexts. If you say you're feeling peckish,
it means you are hungry. Not very hungry,
but slightly hungry."
"Is it o.k. to say, I usually feel peckish
around 10:30 in the evening?"
"Sounds good to me. I usually feel
peckish in the afternoon."
"If I say I feel peckish, it means I'm
only slightly hungry, right?"
"That's right."

"That's right," what of I say then?"
"But what if I'm very hungry. I mean really hungry. What do I say then?"
"You could say a number of things. For example, you could use the word 'famish'. By the time I returned home, I was famished."
"Can I say these give me consolition to

"Can I say, please give me something to eat. I'm famished?"

"You certainly can!" Published in The Hindu on April 15,

Word of the day Boffo:

ngly successful and popular

Usage: For years, he was a boffo box office

Pronunciation: newsth.live/boffopro

International Phonetic



THE DAILY QUIZ

Nelson Mandela was born on this day in 1918. A quiz on the South African leader

Sindhu Nagaraj

QUESTION 1 Mandela belonged to which ethnic group in South Africa?

QUESTION 2 What is the name of the solitical party that he served as the president of?

QUESTION 3

What is the term used to define the separation of people into racial or other ethnic groups in daily life?

associated with Mandela. What was it?

QUESTION 5 CM (apartheid-era South Africa between Octo Africa between October 1963 and June 12, 1964 after a group of anti-apartheid activists were arrested on Liliesle Farm?

QUESTION 6
What is the term used to describe a situation where specific false memories can sometimes be shared by a large group of people? Hundreds of people recorded having vivid and detailed memories of news coverage of South news coverage of South African anti-apartheid leader Nelson Mandela dying in prison in the 1980s, despite Mandela actually dying in 2013.



record for most singles titles at the tournament. Ans: Martina Navratilova, 2. This food combination is famously sociated with the tournament, Ans:

Questions and Answers to the previous day's daily quiz: 1. This player holds the

3. The original colour of the balls used in the tournament and the reason why it was the tournament and the reason why it v changed to the current yellow. Ans: White; it was difficult to spot white balls on colour television 4. The electronic line judging aid introduced at Wimbledon in 1980. Ans:

introduced at Wimbledon in 1980. Ans: Cyclops 5. The spoof movie starring Andy Samberg that was partly inspired by the first-round match between John Isner and Nicolas Mahut in 2010. Ans: T days in hell Visual: Name this bird. Ans: Rufus the Hawk; it scares pigeons away from the courts

Early Birds: Sukdev Shet| Tamal Biswas| Haridas Pal| Piyali Tuli| Sumana Dutta

Text&Context

THE MARK HINDU

NEWS IN NUMBERS

Indians deported from the U.S. since Trump's second term began

External Affairs reiterated its advisory urging Indian travellers to respe local laws. Meanwhile, India and the U.S. are in their fifth round of bilateral trade talks, with Mr. Trump hinting at a potentideal spon.

Football banning orders in England and Wales as of June 1

2,435 Active football banning orders (FBOs) in England and Wales increased by 12% over the previous season. An FBO is a legal ban that stops a person from attending matches due to disorderly behaviour. Over 685 new FBOs were issued last season. 685 new FBOs were issued last season. AP

Rape cases in Maharashtra in first five months of 2025

3,5006 A total of 1.6 Lakh criminal cases were registered in the State between January 1 and May 31, including 30,000 therts, 524 morrders and 156 dacotites. In Asgpur alone, 10,423 cases were registered, of which 6,000 were from the city. which 6,000 were from the city. PT

Number of people killed in a shopping centre fire in Iraq

The massive fire broke out at the newly opened Corniche Hypermarket Mall in Kut, eastern Iraq, on late Wednesday. Among the dead were 14 charred bodies, still unidentified. The five-storey building, opened just a week earlier, reportedly lacked proper fire safety measures. ACTRICALS

The rise in AI adoption among U.S. small businesses in 2025

in percent. The jump was even greater among firms with 10-100 employees, where adoption rose from 47% to 68%. Top uses include data analysis (62%), content generation (55%), and customer engagement tools (46%), Adaption. COMPILED BY THE HINDU DATA TEAM

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How is China leading the green energy sector?

China's renewable energy revolution is the result of decades of strategic state planning and massive investments in innovation. State-owned enterprises and banks had a key role to play in the rise of China as a clean-energy superpower

FULL CONTEXT

Kabir Jeet Singh

hina installed more wind

hina installed more wind turbines and solar panels in 2024 than every other nation underlines how China has sped ahead in the global green energy race, cornering the entirety of the renewable supply chain due to firm control over the extraction of key raw materials such as polysilicon and lithium. China also asserts dominance over the manufacturing of solar panels, wind turbines, and batteries. China's renewable energy revolution is the result of decades of strategic state planning and massive investments in innovation. Starting with modest pilot projects in the early 2000s, Beijing is now leading in solar panel and battery production. In 2024 alone, China allocated a remarkable \$940 billion into the renewable energy sector, according to U.K.-based research organisation Carbon Brief, from an initial investment of \$10.7 billion in 2006. In comparison, India's renewable energy sector received a billion in 2006. In comparison, India's renewable energy sector received a combined total investment of \$3.4 billion in 2024-25 as per the Council on Energy, Environment, and Water, highlighting the stark gap.

Turning crisis into opportunity
Apart from climate goals, what mainly
inspired China's green revolution was a
mounting crisis of extremely high levels of
air pollution, coupled with concerns
about energy insecurity. By the early
2000 the couprie's reliespe on coal had 2000s, the country's reliance on coal had made its cities nearly unliveable, resulting

ande its cities nearly unliveable, resulting in air pollution so bad in Beijing and Shanghai that it was visible from space and had garnered global attention. Importantly, growing public awareness about the adverse affects of air pollution played a key role in pressuring the government to act.

Moreover, surging electricity demand left parts of the nation teetering on the edge of blackouts. Also, increasing dependence on foreign oil triggered concerns over energy security. China's oil imports are largely dependent on West Asia and sensitive shipping lanes through the Strait of Hormuz and the South China Sea.

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Therefore, what began as a survival strategy quickly evolved into a platform for national ambition. In less than two decades, China transitioned from an environmental underdog to a clean-energy driven superpower. The turning point came with the 11th Five-Year Plan (2006-2010), which elevated renewable energy to a national strategic priority. The passage of the Renewable Energy Law in 2005 created legal backing for this vision, offering grid access guarantees and price incentives for wind and solar producers, particularly private and solar producers, particularly private enterprises that received generous government subsidies. The state poured billions into infrastructure and R&D, while provinces like Gansu, Inner Mongolia, and Jiangsu were identified as early testing grounds for wind and solar farms, in keeping with the Chinese economic practice of starting with pilot projects before scaling up.

The role of SOEs

-owned Enterprises (SOEs) and banks had a key role to play in executing plans that were led by China's National Development and Reform Commission (NDRC) and the National Energy Administration (NEA). Public sec ctor banks provided heavy loans, while industrial



Clean power: Workers install solar panels at a float solar plant in Huainan, Anhui province, China in 2017, REUTER

Clean power: Workers install solar panels at a float giants like State Grid, Huaneng, and Genertee brought wind farms and solar parks online at record speed. As SOEs, these firms didn't face the financial limitations of the private sector.

The speed was enabled by a blend of state coordination and market dynamism. While the policy push ensured demand at home, the sheer manufacturing scale drove down prices abroad. From the state, Beijing had a global vision for its ambitions, using programmes such as the Belt and Road Initiative (BRI) to push green trade, whether through the export of solar panels, construction of solar panels, construction of solar panels, construction of solar panels, construction of which will be solar panels, construction of an action of the solar panels, construction of a solar panels, construction of solar panels, and here the solar panels and the solar panels are the solar panels and the solar p deploying wind tarms, solar parss, and high-voltage transmission lines in remote regions. Due to the substantial support provided by the central government in the form of mandates, low-interest credit, and political backing, these companies could move more quickly and take significantly greater risks to innovate than

their private counterparts globally. SOEs were also deployed to focus on niche industries, allowing them to use their vast investments in the developmen and enhancement of a particular technology. Specialised SOEs were not only involved in building domestic ene infrastructure but also served as ambassadors of China's green agenda abroad, SOEs account for 55% of global renewable energy investment, as per Bloomberg Finance. China's SOEs turned clean energy into a tool of statecraft, aligning economic development with global dominance in renewable energy. Without them, China's rapid leap from fossil-fuel giant to renewable superpower with global influence would not have

Lessons learnt
China's green energy push wasn't without bumps along the way. For instance, in the mid-2010s, wind and solar installations outpaced the ability of the national grid to absorb their output. This led to the curtailment of energy, especially in northern provinces such as Inner Mongolia, Jilin, and Gansu where wind power curtailment was as high as 20% in 2014. These bottlenecks revealed a critical gap in transmission infrastructure. Although the creation of renewable energy projects was rapid, other aspects of national infrastructure could not keep up with the growth. Beijing responded through heavy investments in ultra-high voltage transmission lines and more focus on better integrating renewables into the national grid. Over a decade, State Grid doubled its investment from \$33.31 billion in 2010 to \$88.7 billion this year, according to Reuters.

Another problem was haphazard subsidy policies to SOEs that encouraged wasteful expansion, without adequate oversight. The wast expansion of projects

wasteful expansion, without adequate oversight. The vast expansion of projects encouraged a build-at-all-costs mentality, leading to redundant projects and inefficiencies across the sector. To correct those issues, Beijing tightened oversight mechanisms and emphasised planning that favoured efficiency and grid-readiness over capacity. One lesson for Beijing was that in the race for renewable development, speed could not trump structure and orga-

With a sprawling global network spanning 61 countries and a web of joint ventures, with local state-owned enterprises, from

Angola to Hungary to Bangladesh, China's geopolitical presence in the sector has become deeply entrenched. The current focus is on ensuring dominance in the geopolitical presence in the sector has become deeply entrenched. The current focus is on ensuring dominance in the next wave of clean energy technologies. With support guaranteed by the state to firms such as Longi, Goldwing, and CATL, production costs have been slashed due to market dominance, leading to vertical integration and economies of scale. The next wave of advancement in renewable technology will arrive in the form of Al-powered smart grids, green hydrogen, and next-generation nuclear technologies like thorium reactors, all of which Beijing has set its eyes on with the same formula of aggressive state investment, breakneck deployment, and focus on the export of technology and influence.

The world now faces a bifurcated energy landscape, as the U.S. and its allies scramble to pump billions into reshoring clean energy industries through mechanisms like the Inflation Reduction Act. The key difference between Chinese SOEs and Western private enterprises is the ability of the Chinese state to mobilise large-scale manufacturing capabilities and properly utilise their vast scale. This enables low-cost, high-speed deployment of renewable tech, while the West

enables low-cost, high-speed deployment of renewable tech, while the West grapples with higher costs, slower implementation, and far more complex political considerations on the adoption of green energy within each of their intries. The contest of the future, ultimately, will not be about panels or turbines or climate targets but who sets the rules of the global energy game. Will the future of climate tech follow Beijing's centralised, scale-driven blueprint, or will any other player be able to innovate fast ough and demonstrate a credible unter-model to offer to the world? Kabir leet Singh is a student and writer

ed in Beijing, with a deep interest bal economics, energy policy, and China's ascent. ::: (

THE GIST

From the start, Beijing had a global vision for its ambitions, using programmes such as the Belt and Road Initiative (BRI) to push green trade, whether through the exports of solar panels, construction of hydropower stations in Africa or building wind farms in Latin America.

Apart from climate goals, what mainly inspired China's green revolution was a mounting crisis of extremely high le of air pollution, coupled v concerns about energy insecurity.

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CM (

SOURIOR

Navigating nutrition information in the era of social media

Social media thrives on black-and-white thinking, and much of the information is not always accurate; nutrition science is all about context, dose, and individuality; genetics, gut microbiome, lifestyle, stress levels, and cultural background all determine what works for you, say experts

o you start your mornings with detox water, flaxseeds, chia seeds, eat collagen for skin during the day and add a dose of magnesium for good sleep? If your answer is yes, you are not alone.

The global health and wellness market stood at \$1.4 trillion in 2024 according to a report by McKinsey, the multinational consulting firm. The report highlighted that people are prioritising wellness more than ever and are looking for

than ever and are looking for science-backed products. How is wellness and nutrition a central

narrative of our conversations these days? Clinical nutritionist Amita Gadre Canicai nutritionist Amita Gadre explained: "Today, the ultimate status symbol is health and vitality. A glowing skin, a high-energy lifestyle, and a fit physique are the new aspirations. And social media is the perfect stage for this display."

vever, in an information-filled

display:

However, in an information-filled world, people are struggling to understand nutrition science, an area of study that is already a complex subject.

A recent peer-reviewed study conducted of Indian students highlighted how "social media impacts an individual's eating patterns by acting as a stimulus for immediate consumption of food, cravings and trying trends." Another study from South Africa also found that social media is used to "access and implement nutrition information while showing the inability of participants to assess whether nutrition information on social media is evidence-based and correct."

A simple Google search tells us what to eat or drink and how much, for our weight concerns, skin concerns or even conditions such as diabetes. However, this information is not always accurate, as it is

information is not always accurate, as it is sometimes not backed by strong scientific evidence, may promote conflicting views and could even distort scientific findings to promote one particular food item or product. While social media has raised wareness, it has simultaneously created "Wild West" of information that has deeply complicated the public's understanding of nutrition," said Ms.

So what is the science behind nutrition and food? Vikrant Ghanekar, scientific and rood? Vikrant Grianekar, scientific officer, Biology Cell at Homi Bhabha Centre for Science Education explained that the small intestine has an extensive that the small intestine has an extensive supply of blood vessels to facilitate the uptake of nutrients. He added that "excess vitamins, minerals may not give immediate benefits because water-soluble vitamins (Vitamin B and Vitamin C) are lost through body fluids (urine) and excessive oil-soluble vitamins can be harmful for metabolism. Regular supply through fruits and leafy vegetables is enough to maintain a balance," he said. Ms. Gadre explained how eating one food may not immediately impact our



health. "Take Vitamin C as an example (from oranges). It is water-soluble, so it is absorbed in the small intestine and carried in the blood. Your body takes only what it needs. The rest is excreted in urine. No amount of oranges can force your skin to glow instantly. Glow comes from a combination of hydration, healthy fats, protein and antioxidants, not just one vitamin. Also, absorption depends on gut health, the presence of other nutrients, and overall balance." "So yes, eat your oranges. But also eat your dal, rice, ghee, sabzi, nuts — glow comes from nourishment, not gimmicks."

Food as a cure'

What many struggle to understand or often misunderstand, is whether food can cure diseases or medical conditions. Krish Ashok, author of the book Masala Lab explained "good food provides ingredients for the body's immune system

expanied gold objetivities ingredients for the body's immune system to function at its best (genetically determined) capacity. But beyond that, food cannot act like medicine."

It is the same with seeds, spices and water. According to Ms. Gadre, kitchen ingredients such as carom seeds or fenule seeds (ajwain, dalchini, jeera, saunf) are great in culinary doses and have traditional digestive benefits. When asked if they could help lose weight, she said, "To expect them to cure obesity or diabetes is taking it too far. Superfoods don't undo overeating or inactivity. Weight loss and metabolic health require exercise, stress and sleep management and calorie balance."

Commenting on daily water

requirements, she said, "Hydration is vital, but that 8-glass rule is generic. Overhydration can lead to electrolyte imbalance. A good rule of thumb: drink when you're thirsty, sip more in hot weather or after workouts, and observe your urine colour – pale yellow is ideal. Water doesn't flush toxins." A simple keyword search – 'how to lose weight' unwraps a whole lot. Search results lead to multiple videos explaining how to lose weight with the help of 'natural oxempic'. These videos say that a concoction of vegetables such as cucumber, celery, and bitter gourd constitute 'Nature's Ozempic' and claim. constitute 'Nature's Ozempic' and claim that this can lower blood sugar and melt fat. Ozempic is an antidiabetic and anti-obesity medicine which is prescribed under medical supervision for weight management.

management.
There are multiple videos promoting juices of certain vegetables and drinking these on empty stomach for weight loss. Ms. Gadre, commenting on this trend, explained: "There is no clinical evidence supporting these drinks for sustainable weight loss. Moreover, Ozemple is prescription CLP4 drug used for type 2 diabetes under strict medical supervision. You can't DFV that with karel libiter gourd]." She further warned that "Overconsumption of raw vegetable juices can cause bloating, nutrient imbalances, risk of kidney stones and even blood sugar dips if not combined with meals." While social media promotes certain foods, it also creates fear around a few food products. This makes understanding what to eat and what not more complex. re are multiple videos promoting

The global health and wellness market stood at \$1.4 trillion in 2024 according to a report by McKinsey, the multinational consulting firm. The report highlighted that people are prioritising wellness more than ever and are looking for science-backed products

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While social media promotes While social media promotes certain foods, it also creates fear around a few food products. This makes understanding what to eat and what not more complex. The diet that worked for a 22-year-old actor in Bollywood is unlikely to be the right fit for a 45-year-old working mother in Delhi

levels, and cultural background all determine what works for you." When it comes to a nuanced understanding of nutrition science, randomised controlled trials are the gold standard to understand how and why certain foods get easily absorbed by the body. But a lot of claims are based on observations and observational studies, and therefore can or cannot be applied to everyone. (Nabeela Khan is a Delhi-based health and science journalist.

Both sugar and carbohydrates have earned a bad reputation on social media. And while too much of either can be detrimental, many take extreme measures to curb it from their diets. The Mayo Clinic prescribes: "people need at least 130 grams of carbohydrates every day to meet the body's energy needs." A Johns Hopkins blog post on sugar explains, "Our bodies run on sugar Removing natural sources of sugar and other carbohydrates from your diet – fruits, dairy products and grains – is not critical products and grains – is not a

fruits, dairy products and grains — is not a healthy choice". Diets that cut out all carbohydrates and sugars, such as the ketogenic diet, can be harmful to your health, it says.

ketogenic diet, can be harmful to your health, it says.

Ms. Gadre added: "Social media thrives on black-and-white thinking. Nutrition science is all about context, dose, and individuality. Is sugar "bad"? It depends. A spoonful in your chai is vastly different from drinking a litre of soda. The diet that worked for a 22-year-old actor in Bollywood is unlikely to be the right fit for 445-wave-ded working muches in Dalii

a 45-year-old working mother in Delhi. Genetics, gut microbiome, lifestyle, stress levels, and cultural background all

HUMERUS



Lab-grown cells help restore insulin in 12 persons with severe type 1 diabetes

Anirban Mukhonadhvav

Every day, people with type 1 diabetes track blood sugar, adjust insulin, brace for highs and lows, and watch for signs of the next crash. Even the best technology, including pumps and sensors, can't fully replicate the natural rhythm of a healthy pancreas.

But a new study suggests an innovative approach: instead of working around the damage, what if you could replace what's missing?

A small clinical trial, reported in the New England Journal of Medichen in June, tested a therapy called zimisleccel: stem cell-derived islet cells infused into the liver. In 12 people with severe, long-standing type 1 diabetes, these cells began producing insulin again, improving blood sugar control and preventing dangerous lows.

It's early days and challenges re-

preventing dangerous lows. It's early days and challenges re-main. But for a condition where evmain, But for a condition where ev-ery treatment has meant compro-mise, zimislecel signals a way to restore what the disease took away without relying on donor organs. Type I diabetes begins when the

immune system attacks the islets cells, which produce insulin and



People with type 1 diabetes track blood sugar, adjust insulin and watch for signs of the next crash. GETTY IMAGES

other hormones that regulate blood sugar. Without these cells, people rely on external insulin, ad-justing doses by trial and error. But despite automated delivery sys-tems, about 75% don't reach their recommended blood sugar targets and some continue to exercise to and some continue to experience episodes of low levels. The idea of replacing lost islets

isn't new. Transplants from de-ceased donors have reduced or eliminated insulin use in some pa-tients. However, as it stands today, the procedure is limited by several practical and logistical hurdles, Ni-hal Thomas, professor of endocriStem Cell Research at Christian Medical College, Vellore, said.

Stem Cell Research at Christian Medical College, Vellore, said.

"Once the pancreas is removed, the clock starts ticking." Mr. Thomas said. "Extracting the islets isn't straightforward either. You need a Ricordi chamber, a skilled lab team, and, even then, one pancreas may not give you enough. The actual infusion is not that complex, but everything that leads up to it makes the process demanding."

Instead of harvesting islets from donors, scientists made zimisleced by growing islets from puripotent stem cells in the lab. These were matured into functioning islets and infused into the hepatic portal vein, with the hope that these cells would take root and begin productive with section the section of the contraction of the con

went, with the nope that these cens would take root and begin produc-ing insulin inside the body. The trial enrolled people who had type I diabetes for more than two decades, no detectable insulin production, and experienced two to four severe hypoglycaemic events in the previous year. All 12 participants received a full dose of zimislecel and were followed up

for at least a year. To prevent their bodies from re-jecting the transplanted cells, they

were placed on an immunosup pressive regimen free of glucocor-ticoids. Within 90 days, all partici-pants were producing C-peptide, a marker of insulin production, with levels more than doubling by day 365. Blood sugar control improved

365. Blood sugar control improved in tandem. Phase 3 trials of zimislecel are already underway, with 50 participants from around the world who will be followed for five years. "This study marks a promising step forward in a field that has seen remarkably slow progress over the last 70 years," Mr. Thomas said. "But if the therapy is eventually introduced to the market, important questions will remain around its cost and the side-effects related to life-long immunosuppression." (Anirban Mukhopadhyay is a geneticist by training and science communicator from Delhi. anirban.genetic@south.du.ac.in)

anirban.genetics@south.du.ac.in)



For feedback and suggestions for 'Science', please write to science@thehindu.co.in with the subject 'Daily page'

Temasek, others can invest more if the ecosystem is conducive

The announcement by Temasek Holdings that it intends to deploy \$3 billion 4 bil-lion annually in India is good news, espe-cially against the backdrop of less-than-de-sirable foreign direct internation (PD) ion annually in inclu is good news, especially against the backdrop of less-than-desirable foreign direct investment (FDI) that we get. Net FDI, for instance, had a steep fall of over 96 per cent, to Just \$353 million, in 2024-25. There was recovery too, though, as in April received net FDI of \$3.95 billion, the most in 35 months.

The exposure of Singapore's sovereign wealth fund to India has increased to over \$50 billion, as of March this year, up from \$37 billion a year earlier. In March, Temasek picked up a 10 per cent stake in Haldram's at a valuation of around \$10 billion, which was termed as a "prized asset."

"We've been very active in investing behind family-run businesses, we can invest across the value chain," Vishesh Shrivastav, managing director of Temasek's India investment team, said in a media interview. Earlier, Temasek invested in many family busi-

nesses in India, such as Manipal Hospitals and Dr Agarwal's Health Care. Temasek and other investors can become more bullish about India if our policy mak-Iremaske and other investors can become more bullish about India if our policy makers get their act together. To be sure, investors are closely watching India, which is widely regarded as one of the most promising emerging markets. With a large domestic market, a young and growing population, a thriving services sector, and increasing digital penetration, India offers tremendous potential for high return over the long term. However, this optimism is often tempered by concerns over policy inconsistency, regulatory unpredictability, and bureaucratic inefficiencies. If Indian policymakers can address these challenges with clarity, consistency, and foresight, institutional investors like Temasek may significantly ramp up their commitments.

Temasek has already invested in sectors such as financial services, technology, and healthcare in India. Yet, its future decisions

will be influenced by the ease with which it can navigate India's regulatory environment, repatriate profits, and find long-term policy stability.

repatriate profits, and find long-term policy stability.

A proactive policy framework, free of sudden reversals or overregulation, would send a strong signal of reliability; For instance, India's ongoing tax disputes and retranspective taxonic policies have, in the past, deterred many investors. While some steps have been taken to reverse such measures, greater transparency and policy continuity are needed to rebuild long-term trust.

Additionally, infrastructure bottlenecks, delays in project clearances, and land acquisition hurdles are key concerns. If the government expedites structural reforms—such as simplifying labour laws, digitising approval processes, and strengthening contract enforcement—it would greatly enhance the investment climate. Investors are also seeking greater alignment between central and state policies, as contradictions and delays in

implementation at the state level can hamper project execution. Moreover, geopolitical tensions and trade dynamics increasingly factor into capital flows. With global investors diversifying away from China, India stands to benefit—but only if it positions itself as a stable and reform-oriented alternative. Clear communication from policymakers, timely execution of flagship initiatives like Make in India and Digital India, and consistency in environmental and ESG-related norms will help boost investor confidence.

Temasek and other institutional investors are not Just looking for growth—they are looking for predictable, rules-based systems where they can make long-term bets without fear of regulatory shocks. If Indian policy-makers can deliver on this front, India could attract not just higher investment volumes but also longer-term, strategic capital, thus driving deeper transformation across its economy.

Hindi and English. ▶ Initiatives like 'Ek Bharat Shreshtha Bharat' ac-tively promote cultural and linguistic exchanges between states.

This is not imposition. This is not imposition. This is preservation, promotion, and partnership. The Modi government is enabling the growth of regional languages, not undermining them.

Who's really failing

Who's really failing regional languages? If anyone is responsible for the weakening of regional languages, it is these very parties who cry wolf over Hindi. Their state school curricula are poorly funded. Their public universities are often linguistically disconnected. Their budget allocation for language research and promotion is negligible. These parties use their language only as a slogan, not as a policy priority. They turn up the volume on identity politics when needed and mute their concern when in power. There's no

when in power. There's no cultural war here. Just elec-

The false dichotomy: Hin-di vs. regional identity I find it dangerous how a false dichotomy has been manufactured. The idea

that you can either be Ta-mil or learn Hindi. That

toral theatre

lions of Indian youth.

Let's not make it harder for a Tamil boy to dream of a job in Madhya Pradesh.

Let's not limit the aspira-tions of a Kannada gir

tions of a Kannada girt wanting to work in Chandi-garh. Knowing Hindi helps them, not harms them. And let us not forget, a multilin-gual India is not a divided India. It is a stronger, more connected, more confident India.

Unity through language Over the years, I've had the privilege of working and speaking across many Indian states. I've seen firsthand how knowing a few key In-dian languages changes the way you connect, influence, and lead.

dian languages changes the way you connect, influence, and lead. In my own political and public life, the ability to speak Hindi and English, while thinking in Telugu, has been a powerful advan-tage. It has not diminished my effectiveness and con-

my effectiveness and con nect across the nation.

The same principle holds for our youth. Don't be held

hostage by those who want to limit your growth under the guise of protecting your

Bharat is a symphony The idea of Bharat is not

built on linguistic uniformity. It's built on cultural

built on inguistic uniformity. It's built on cultural harmony. One can speak Kannada and be a proud Indian. One can write in Malayalam and serve in the Indian Army. One can think in Tamil and lead in Delhi. We need to end this manufactured war on Hindi. We must call out the politics of regionalism for what it is, a desperate attempt to remain electorally relevant in the face of a rising, unified national narrative.

Let our children learn any language they intend to - Telugu, Tamil, Kannada, Malayalam, Hindi, and English. Let them dream in many languages, think across borders, and work across states. Because in New Manada and Comment of the control of the co

LETTERS

Majoritarian mindset

Majoritarian mindset

The NCERT's revision of the contents of the textbooks is in line with the BIP's and the Modi government's pursuit of a Hindutva agenda. The Hindu Right's world view and its fixation on other faiths run through the new-ly-added texts, as is easily seen from their phrasing.

The Hindutva brigade's 'fascination' with the Mughal rulers has more to do with the use of history for political manipulation and mobilisation than its interest in understanding Indian history, It is 'fond of this particular period of history as it provides the grist for its political discourse. The emphasis is laid on the Mughal period to buttress the argument that Hindus and Muslims have been constantly in conflict - nothing could be further from the truth - and make a case for Hindu revisulism.

The reference to the British colonial rule as one which 'trained India of its wealth's seems to be a feeble attempt to daim objectivity. As for the mention of "Christianisation", schools and hospitals built by the Christian missionaries to benefit the masses, mainly the long-oppressed lower castes, too could have been mentioned. The lament in the revised texts that the British destroyed India's traditional ways of life and its indigenous educational system and 'imposed foreign cultural values' is of immense sociological significance. History is not to be looked at through tinted glasses. Unfortunately, the NCERT gives students exposure only to a sanitized version of history.

G David Millon, Maruthancode, Tamil Nadu

Long overdue move

The revised NCERT Class VIII textbook is a longoverdue correction of colonial narratives. By acknowledging the massive economic drain from India and
exposing how "modernisation" came at the cost of indigenous systems, it encourages critical thinking, Including
local education models and the rise of the Marathas adds
depth to the period often overshadowed by Mughal-Britrish binaries. Importantly, the balanced approach showing
both exploitation and exchange helps students grasp history with nuance. This bold, evidence-based shift deserves
appreciation for reclaiming forgotten perspectives and
fostering a more self-aware generation.

Dr H K Vijayukumar, Raichur

Is still Akbar 'The Great'?

THE new Social Science text book to be newly intro-duced by the NCERT for students in the 2025-26 academic year, portrays Mughal rulers, especially Akbar among others, as intellectually endowed and also those who plundered the Indian population. So, how can his name tagging with the rarest title "The Great" still holds apt and relevant?

Seshagiri Row Karry, Hyderabad

Parimala G Tadas, Hyderabad

Unbiased journalism

MY heartfelt congratulations to The Hans India newspaper on completing 14 years of publication and
entering into its 15th year. I am very happy to write that
The Hans India is the only newspaper which has an Education page published every day. I eagerly look forward to
your Sunday Edition for the Reader's Pulse. Yours is the
only newspaper which has a page entirely for the readers
and we feel free to share our thoughts with you I am also
glad that many of my thoughts and opinions have been
published in The Hans India. Your reporting is unbiased
and highly professional. Wishing Team Hans India a very
bright future .

Purimala G Tadas, Hyderabad

Save Nimisha Priva

THE fate of Kerala nurse Nimisha Priya sentenced to death under Yemeni law for murdering her business partner and Yemeni national Abdoi Mehdi looks bleak with Mehdi's family rejecting the offer of blood money made by her family. The international community must, through good offices, mediate Nimisha's release, as the woman was forced into the diabolic crime to escape harassment by, and get back her passport from Mehdi. Yemen, and Islamic nation must do justice to the spirit of forgiveness espoused in the Holy Quran.

Dr George Jacob, Kochi

Too much Hindutya on display

WHAT is going on in Utur Pradesh? Kanwar yatra is a major Hindun pligrimage held usually in Iuly. August. Giving more importance to the pilgrimage many educational institutions have been closed, roads have been opened to pilgrims only, and meat shops and eateries maintained by minorities have been asked to close against Supreme Court order. About 17,000 trees have been cut in Ghaziabad and Meerut to make way for new routes. U P government's too much support to Hindu religion is against secularism. Supreme Court must interfere to maintain democracy and secularism.

P Victor Selvaraj, Tirunelveli

thehansreader@gmail.com

BENGALURU ONLINE

Dharmasthala murders: Court-monitored SIT probe sought

BENGALURU: A retired Supreme Court judge and sev-eral activists have demanded a Special Investigation Team (SIT) probe into the shocking Dharmasthala murders, to be monitored by the Supreme Court or the Karnataka High

(SIT) probe into the shocking Dharmasthala murders, to be monitored by the Supreme Court or the Karnataka High Court.

The case involves the alleged killings of multiple women and others. Dharmasthala is a renowned Hindu pilgrimage centre in Karnataka. Addressing a press conference at the Bengaluru Press Club on Thursday, retired Supreme Court Judge, Justice V. Gopala Gowda demanded that, "Given the gravity of the alleged offences and the distressing information suggesting that these crimes may have been committed by highly influential and powerful personalities with significant political clout, we strongly recommend the following immediate actions."

Read more at https://epaper.thehansindia.com

HINDI & POLITICS OF REGIONALISM



VERY now and then, as predictably as

multilingual education recommends Hindi as of the national working lan guages for optional learning, it is somehow painted ing, it is somehow painted as a threat to their regional identity. Let me say this up-front, this is not about lan-guage. It never was. This is about politics. Regionalism is not a cultural assertion anymore, it is a political lifeline.

The political design of division
Over the years, regional parties have mastered the art of staying electorally relievant by building niche vote banks rooted in identity - language, region, caste, and in some cases, even dietary habits. They protect these vote banks as aggressively as a monopolist guards a dying product, not because it's valuable, but because it's all they have left.
Whether it's the DMK in Tamil Nadu, the Congress

Tamil Nadu, the Congress and JD(S) in Karnataka, or the Left parties in Kerala Udhav Sena, MNS in Maharashtra the pattern is clear. They feed the fear of amplify a false sense of 'oth when it comes to the idea of India that the BJP or

es. And they particularly thrive on positioning Hindi as a weapon of domination.

Let's be honest, these parties don't fear Hindi beparties don't fear Hindi be-cause of what it is. They fear it because of what it sym-bolically represents today, the growing acceptability and spread of the BJP and Prime Minister Narendra Modi's idea of a unified In-dia, one that embraces all languages without dividing people through them.

Linguistic diversity is not

Linguistic diversity is not the enemy India is not a monolith. It is a civilisational mosaic of cultures, scripts, sounds, and dialects. The Constitution of India recognizes 22 official languages under the Eighth Schedule. Hindi is just one of them. And so is Tamil, Telugu, Kannada, Malayalam or Marathi.

To pit one against the other is a perversion of the very idea of Bharat. Knowing Hindi does not diminish Tamil identity. Speaking sha Tamil Hentity. Speaking sha mill dentity. Speaking sha mill dentity.

ing Hindi does not dimin-ish Tamil identity. Speaking Hindi in Kerala does not erode Malayali pride. Using Hindi does not lower Marathi abhiman. Language is not a zero-sum game. It is not about subtraction. It is

about addition.

I believe language is I believe language is a bridge, not a boundary. A multilingual Indian is a more empowered Indian. And regional politicians need to understand that unity does not come at the cost of diversity. It comes through it.

through it.

The hypocrisy of English love and Hindi hatred Here's what exposes the real agenda of these regional parties, their unaspologetic promotion and dependence on English. From state government websites to high court judgments, from elite schooling to bureaucratic communication, English is the default in almost all southern states. Yet, not once have these parties accused the Union Government or anyone else of English imposition. Not once have they stood up to question why primareas of their own states has moved away from regional languages toward English meedium.

If English is acceptable for courts, commerce commerce commerce commerce to the state of the state of

If English is acceptable for courts, commerce, con-



Over the years, regional parties have mastered the art of staying electorally relevant by building niche vote banks rooted in identity - language, region, caste, and in some cases, even dietary ha They protect these vote banks as aggressively as a monopolist guards a dying product, not because it's valuable, but because it's all they have left

tracts, and education, why is Hindi such a problem? Why is English celebrated as modern, but indigenous Hindi ridiculed as hegemonic? That is not co logic. That is political ex

pediency.

Let me put it bluntly they're not against Hindi They're against the politi-cal threat that comes with the spread of Hindi-speak-ing leadership.

Is Hindi being imposed? Let's check the facts

- Let's check the facts
 Let's strip the rhetoric
 and look at the facts.

 There is no constitutional
 amendment imposing
 Hindi on non-Hindi
 speaking states.

 The Modi government
 has not issued any directive mandating Hindi in
 official state communication.
- tion.

 NEP 2020's three-language formula gives
 complete autonomy to
 states in choosing which
 three languages to include in their curricu-
- lum.

 Most central govern-ment exams, including UPSC, are now being of-fered in multiple regional
- languages.

 The push has been for inclusion, not imposition.
 Promoting Hindi alongside Tamil, Telugu, and Kannada is not the same as replacing them.
 Yet, even the mention of Hindi in a national con-

Hindi in a national con-text becomes a cause for statewide protests. It's per-formative outrage, driven

by electoral anxiety.
Employment and
national integration
Let's talk about who really matters - the Indian
youth. In today's economic
landscape, mobility is key.
People no longer work
where they're born. A student from Telangana may
get posted in Hinachal. A
nurse from Kerala might
land a job in Gujarat. An
engineer from Tamil Nadu
could be working in Delhi.
In this context, know-

In this context, know-ing Hindi is a competitive advantage, not a cultural burden. It helps non-Hindi speakers navigate inter-state opportunities more smoothly. It opens doors in the government sector, armed forces, hospitality, transport, and retail indus-tries. It increases efficiency, eases communication, and eases communication, an builds bonds. Is that such

- Tamil, Kannada, Telugu,

What the Modi govern-ment is actually doing The accusation of Hindi im-position rings hollow when you consider what the Modi government is really doing with languages.

- ► The government is investing in translation of technical, engineering, and medical textbooks into
- and more.
 ▶ E-Governance platforms

- government is really doing with languages.

 The National Education Policy encourages foun-dational education in the mother tongue, not Hindi.
- and services are now available in multiple In-

mil or learn Hindi. That you must choose between being a Kannadiga and being a multilingual Indian. This binary thinking is regressive. It undermines our very ethos as a civilization that absorbed and evolved through dialogue, linguistic, philosophical, and cultural. Language is not the enemy. Political weaponization of language is.

Let's be clear, no one is forcing Hindi down any-one's throat. But we should also not allow a handful of insecure regional leaders to

language through the lens of national progress. Let's be clear, no one is

We need political maturity, not linguistic paranoia India is at a crucial point in its journey, politically, economically, and culturally. We cannot afford to squander this moment over invented fears. The political maturity required now is to rise above identity-based manipulation and look at language through the lens

mity. (Author is the Chief (Author is the Chief Spokesperson of BJP, Chair-man for Nation Building Foundation & a Harvard Business School certified

across states. Because in the end, the language of unity is understanding, not uniformity.

Why drones and AI can't quickly find missing flood victims

FOR search and rescue, AI is not more accurate than humans, but it is far faster. Recent successes in apply-ing computer vision and machine learning to drone imagery for rapidly deter-mining building and road damage after hurricanes or shifting wildfire lines sug-gest that artificial intelligence could be valuable in search-ing for missing persons after a flood.

Machine learning systems typically take less than one second to scan a high-resolution image from a drone versus one to three minutes for a person. Plus, drones often produce more imagery to view than is humanly possible in the critical first hours of a search when survivors may still be alive. Unfortunately, today's AI systems are not up to the task. We are robustics researchers who study the use of drones in disasters. Our experiences searching for victims of flooding and numerous other events

show that current implementations of AI fall short. However, the technology can play a role in searching for flood victims. The key is AI-human collaboration. AI's potential Searching for flood victims is a type of wilderness search and rescue that presents unique challenges. The goal for machine learning scientists is to rank which images have signs of victims and indicate where in those images search-andrescue personnel should focus. If the responder sees signs of a victim, they pass

the GPS location in the image to search teams in the field to check. The ranking is done by a classifier, which is an algorithm that learns to identify similar instances of objects - cats, cars, trees - from training data in order to recognize those objects in new images.

For example, in a search-and-rescue context, a classifier would spot instances of human activity such as garrhage or backpacks to pass to wilderness search-and-rescue teams, or even identify the missing person them-

selves. A classifier is needed because of the sheer volume of imagery that drones can produce.

For example, a single 20-minute flight can produce over 800 high-resolution images. If here are 10 flights – a small number – there would be over 8,000 images, If a responder spends only 10 seconds looking at each image, it would take over 22 hours of effort. Even if the task is divided among a group of "squinters," humans tend to miss areas of images and show cognitive fatigue.

The ideal solution is an Al system that scans the entire image, prioritises images that have the strongest signs of victims, and highlights the area of the image for a responder to inspect. It could also decide whether the location should be flagged for special attention by search-and-rescue crews. Where Al falls short While this seems to be a perfect opportunity for computer vision and machine learning, modern systems have a high error rate.

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Chronicle

Shukla impact on youth,

science, policy will echo

a group Captain Shubhanshu Shukla emerged from the spacecraft
Grace after his successful 19 day mission to the International Space
Station (185), he became far more than just india 8 first space traveller
and became an inspiration for children and students.
Shukla's space voyage marks a significant turning point in India's space
sourney, which began in 1984 with Rakesh Sharma's flight into space aboard
he Soviet Union's Soyuz spacecraft. However, the current space journey is
jualitatively different from the 1994 mission, as Shulka represents a new India
hat has emerged as one of the major global powers.

Shukia's space voyage marks a significant turning point in India's space yourney, which began in 1984 with Rakesh Sharma's flight into space aboard the Soviet Union's Soriuz spaceraff. However, the current space journey is the Soriuz spaceraff. However, the current space journey is the space of the major global powers.

India's partnership with Axiom Mission 4 is crucial, as it prepared Shukla to lead the country's human space mission, Gaganyana, in 2017. The experience gained through Shukla's training with Nasa and SpaceX, including real-time crew-ground coordination and the endurance of the physiological effects of spaceflight, has equipped Indian agencies with insights that would have otherwise taken years to accumulate.

Apart from helping India gain real-time knowledge about space voyages, Shukla's mission will contribute to India building its own space station by the 2030s and achieving a moon landing by 2040. It may have lasted just 18 days, but its impact on Indian youth, science and policy will echo. When the preneurship, India's future as a leading space power will be much more secure. A successful space mission, while enhancing India's global standing, could also help the country perfect several military technologies in the world. Even if a fraction of the students is mission could also help the country perfect several military technologies, which are widely used in space missions, while enhancing India's global standing, could also help the country perfect several military technologies, which are widely used in space mission, while enhancing India's global standing, could also help the country perfect several military technologies in the world. Even if a fraction of the students is mission could also help the country perfect several military technologies, which are widely the space mission will also contribute to india building its own space station by the 2038s and achieving a moon landing by 2000. His mission may said the square and an accessive the country of the country surveillance equipment, a

Learn to respect different views

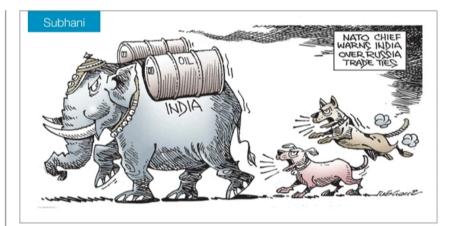
Learn to respect different views

You don't need him; you need a dictionary," the Supreme Court's curt reminder to the special investigation team (SIT) of the Haryana police, formed on its orders to investigate two cases against a professor of Ashoka University, points to the way the law and power are being abused by the State. It is also a reflection on how they harass citizens and seek to strip them of their fundamental rights, including their right to speech and expression. The SC's intervention stopping the SIT from expanding the scope of the probe and calling the teacher for a fifth time in the name of investigations is, indeed, a welcome step.

The two FIRs filed against the academic were based on two Facebook posts he had written referring to Operation Sindoor. The court ordered the setting up of the SIT comprising senior IPS officers "to understand the setting up of the SIT comprising senior IPS officers" to understand the setting up of the SIT comprising senior IPS officers "to understand the setting up of the SIT comprising senior iPS officers" to the senior of the setting up of the SIT comprising of the senior of the setting up of the SIT comprising senior IPS officers "to understand the setting up of the SIT comprising senior iPS officers" to the setting the setting up of the SIT comprising senior iPS officers "to understand the setting up of the SIT comprising senior iPS officers" to the setting up of the SIT comprising senior iPS officers "to understand the setting up of the SIT comprising senior iPS officers" to understand the setting up of the SIT comprising senior iPS officers "to understand the setting up of the SIT comprising senior iPS officers" to understand the setting up of the SIT comprising senior iPS officers "to understand the senior up of the SIT comprising senior iPS officers" to understand the senior up of the SIT comprising senior iPS officers in the senior up of the SIT comprising senior iPS officers in the senior up of the SIT comprising senior iPS officers in the senior up of t

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Can Commonwealth find a UNBECOMING ACT role, with help from India? of the group's 2.7 billion people, 95 per cent of whom live in Asia and Africa. Two-thirds of the 600 mil-lion young people in the group are Indian. India is



ormer US secretary of state Dean Acheson's gibe Acheson's gibe Acheson's gibe Acheson's gibe Acheson's gibe and the Acheson's gibe and a role" might have been answered in early July when fulsome tribute was paid in London to Sir Shridath "Sonny" Ramphal, the Commonwealth's longest-serving (1975-60) and most dyna (1985-61) and he was a speech formation of the provide active backup force to the Quadrilateon Australia, India, Japan and the United States that a former Japanese Prime Minister, Shinzo Abe, had boped would establish an "Asian Arc of Democracy". But the promise of American nuclear submarines underlines the Quadria und deeping the Ghina's stratagems. It is Quar's aim of keeping the Indo-Pacific region free of China's stratagems. It is also a fact that the Commonwealth, largely but not entirely compris-ing the old British empire, is today the largest global stage that is not dominated by China's wealth, technol-ogy, strategic priorities, commercial activities or dialognatic messence.

commercial activities or diplomatic presence. Initially, of course, the Commonwealth was seen as a politically correct extension of the Raj. Clement Atthee, the British Prime Minister who had presided over the transformation in 1947, even suggested to Jawaharlal Nehru that he should find a title from "India's heroic title from "India's heroic."

age" for King George VI after he coased to be Emperor of India. Seeing the humorous side of this when the London Declaration said in 1919 that India would remain in the Commonwealth and accept the British sovereign as a "symbol of the free association of its independent member nations and as such the Head of the Commonwealth", the monarch said to India's high commissioner in London, VK. Krishna Menon, who had drafted the declaration. "So, I've become as such "Nothing—not even with the property of the commonwealth", the monarch said to Head of the William of the William

Nehru's justification was less enthusiastic because be could not exorcise the ghosts of his generation's struggle against British rule. But despite his cool rule. But despite his cool received by the structure of the structure

people, 95 per cent of whom live in Asia and Africa. It's the 4th largest contribu-tor to its budgets

grandmother was a "girmit" twice over, determiined not to commit sait. Going to Dutch Guyana as an
indentured labourer, she
returned a few years later, to
be rejected by her family
to be rejected by her family
to be rejected by her family
the state of the state of the state
dreaded kala pant. So, she
became a girmit again, this
time in British Guyana, No
wonder her great-grandson
resolutely opposed any
kind of prejudice.
I know from his dedicated
aide, Patsy Robertson,
through whom I first met
Sir Shridath, that after the
1983 New Belhi summit
visit incognito the Calcutta
docks from where his
great-grandmother had
sailed into exile. Patsy was
the founding spirit and
first chair of the
Commonwealth Association. Her beleft in the
Commonwealth association. Her beleft in the
Commonwealth
As Sir Shridath, said in
1982 "One of the functions
of the Commonwealth is
not to displace the UN but
to help the UN to realise its
goals by keeping the lines
of communication open".
According to the functions
of the Commonwealth is
not to displace the UN but
to help the UN to realise its
goals by keeping the lines
of communication open".
According to the soninlaw, the Caribbean diplomat, Sir Ronald Sunderssy Memorial lecture after
the memorial service for
Sir Shridath, the Reverend
C.F. Andrew, who visited
Guyana in 1929 at Mahatma Gandhi's request,
looked into the inflant Ramphal's eyes and declared.
"This child will have a long
and rewarding life".

A more substantive reason for India's interest is
that it is the biggest
Commonwealth country,
accounting for 60 per cent

non young peope in the group are Indian. India is the fourth largest contributes the fourth largest contributes and provides funds and facilities to some of the smaller countries that need help with their international representation.

The Commonwealth helped squash ian Smith's error Rhodesia (later Zimbabwe) and end the vicious apartheid system in South

ern Rhodesia (Jater Zimbabwe) and end the vicious apartheid system in South Africa. It has tackled daunting tasks facing the Global South like the clash between democracy and development, climate change, and the clash between democracy and development, climate change, and the control of the clash between democracy and development, climate change in the control of the clash singular development, climate change and the clash singular development of the commonwealth is not to the trifled with she warned me, arching an eye-mation department, was at the centre of a worldwide network of politicians and journalists who helped to turn the tide of opinion. "The Commonwealth is not to the trifled with", she warned me, arching an eye-mation department, was at the centre of a worldwide network of politicians and journalists who helped to turn the tide of opinion. "The Commonwealth is not to the trifled with", she warned me, arching an eye-mation department, was at the commonwealth is not to the trifled with", she warned me, arching an eye-mation department, was at the commonwealth is not to the trifled with she warned to the trifled with she warned the department of the trifled with she warned to the trifled with she w

people in India want the family of the victim to par-don Nimisha Priya who in spite of being a nurse with a heart full of compassion not only murdered her business partner but also indulged in bizarre acts of dismembering, mutilating and hiding the body. Expecting the kin of the victim to accept 'blood money' is ridiculous cor sidering the brutality of the crime and mental torture of the family. The victim Talal Abdo Mahdi may have swindled, abused, coerced and tortured the nurse physically or mentally as is being alleged, but a grue

me act is not the answer.

M.C. VIJAY SHANKAR

AIADMK-BJP ALLIANCE

AIADMK-BJP ALLIANCE.

Edappadi K Palaniswami's recent statements that his word would be final in the AIADMK front in Tamil Nadu and his party will secure a single-parry majority in the 2026 assemble, given the BJPs interest in the coalition government. If the AIADMK alliance wins the polls, it's certain that the BJP will insist on a coalition government. If better to clear the air before the elections. With anti-incumbency and other factors weighing against the ruling government, it's AIADMK may have an edge over the DMK, though the elections are almost naive many time of the consument. edge over the DMK, though the state tions are almost nine months away.
S.Sankaranarayanan
Chennai

GIVE HEALTH FOOD TO THE POOR

With reference to your report that Parliamentarians will be given ragi miliet Idil. Jowar upma, moong dai chilla and grilled fish with vegetables chill and grilled fish with vegetables child and grilled fish with vegetables to serve up a plateful of nutrition for to serve up a plateful of nutrition for the Lawmakors, officials and visitors to the temple of democracy, as they do work long hours. Though we do appreciate their concern to healthy to serve the people, ironically none of them do attend even 25% of Parliament sessions, which sees regular washouts due the walkout or boycott by opposition parties.

N. Mahdeevan Chennat

Mail your letters to chennaidesk@deccanmail.com

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Faz. (1854-271904 Nelbere: Survey No. 52772, Burnanpur Village. Verikatachakun (M), Chemudagunta Panchayat, Nelbur Phone (1801) 2348(38) / R2, Talafak (1801)) 2348(38) Karlinnagari: H. No. 1-23-1271, Cheralabhudur Road, Mugurihumpur Village, Karlin Nagar - 5051195

Dilip Cherian Dilli Ka Babu



Top secretaries do not retire, they just acquire some new roles tery was a time when "superannuation" meant something. Now it's just
the date you pencil in until the next
tary Govind Mohan is the latest to join the
Great Indian Extension Club. He was due to
retire in September 2025. Not anymore. He's
now staying on until August 2026. Or later.
It's all very smooth and above board. The
appointments committee of the Cabinet signs
off, the paperwork proceeds, and another top
officer avoids the retirement ritual.
than retirements. The Cabinet secretary
lives on an annual renewal plan. Ravi Sinha
rAW, sadly wasn't so lucky. Parag Jain in
RAW made if in time, thankfully.
Similarly, across states, it's become a proud
tradition. In West Bengal, chief secretaries
arely retire. They just acquire more titles.
Others' Not so fortunate.

Others? Not so fortunate.

This brings us to an uncomfortable question. What about all the highly capable officers waiting their turn? It's hard not to feel for them — the ones who played by the book, ticked all the boxes, and still didn't make it. Maybe they were too junior by a month. Or too distant from Delhi. Or just unlucky.

THE SOFT POWER OF COACHING
It was only a matter of time before the parallel universe of IAS coaching centres collided
messily with the real world of judicial
process. Dr Vikas Divyakirit, the founder of
Drishti IAS, has trained thousands to clear
the world's most gruelling civil services
exam. Now he now finds himself learning the
hard way about due process. From
the other side of the table.

An Ajmer court has taken cognisance of a
An Ajmer court has taken
the other has taken the special properties of the taken
the of the taken of the ta

Dr Divyakirti may not hold a post, but his cultural capital runs deep. His words carry further than some government circulars. And when you're indirectly influencing the next generation of district collectors, it pays to measure your metaphors. So, while the court decides the legal merits, be larger takeaway is clear: in the bureau-cratic food chain, even the feeders must mind their diet. What's said in jest in a classroom can echo dangerously in a courtroom. When perception is policy, that's a lesson worth filing away.

HOW GOVT PREFERS NUCLEAR FAMILIES
There are few things in life more complex
than Indian family trees, except, perhaps,
government rules trying to keep up with
them. Enter the department of personnel &
training (DoPT), which has just updated its
training (DoPT), which has just updated its
training (DoPT), which has just updated its
surkari memos can deliver. A fresh July 4 circular clarifying who counts as "family" for
LTC purposes. And tucked away in
the officialese is a gem: "Not more than one
wife."

You read that right. While listing those

excluded from LTC benefits — parents-in-law, grandchildren of estranged daughters, and even grandparents — the circular slips in a little marital limit. Lets we leap to con-clusions, this isn't some bold new policy. It's a reiteration, a clarification, a tightening of scrows in response to RTis and complaints about who's eligible to tag along on sarkari-sponsored vacations. But the phrasing is It also inadvertently opens a window into the complex web of personal laws, family arrangements, and the Centre's cautious dance around them. India allows for plural marriage under certain religious laws, but the state? The state prefers its travel parties unclear, thank you very much. Humour aside, this is part of a larger challenge: Our rules often lag behind the reality of modern relationships. Live-in partners, single par-ents, blender damilies — none of them str nesses.

Love them, hate them ignore them at nation-al peril, is the babu guarantee and Dilip's belief. Share significant babu escapades dilipcherian@hotmail.com.













EDITORIAL FRIDAY 18.07.2025 THE NEW INDIAN EXPRESS Orbiting Earth in the spaceship, increase this beauty, not destroy it Gagarin newindianexpress • com

INDIAN EXPRESS IS NOT AN INDUSTRY, IT IS A MISSION

- Ramnath Goenka

TREAT BALASORE TRAGEDY AS A NIRBHAYA MOMENT TO MAKE EDUCATION SAFER

sexually-harassed 20-year-old driven to immolate her-self on her college campus is not just one shocking tragedy—it's a damning indictment of the country's educational system, where the supposed protector ten turns predator. Look at the larger canvas beyond Balasore, and you will find such abominable acts happening at some of the nation's elite institutes, too. According to the at some of the nation's elite institutes, too. According to the government's submission in parliament, between 2019 and 2023, top-tier institutions such as IIMs, IITs, central universities and National Institutes of Technology reported 666 cases of sexual harassment lodged by students, faculty and non-faculty members. These are only the cases reported to the Union government; as the Odisha example shows, not all institutes submit such annual reports. And all this hapan institutes suomit such annuai reports. And ait this hap-pened despite the existence of stringent laws against sexual harassment at workplace and the University Grants Com-mission's well-laid norms. The National Education Policy of 2020, too, makes a strong pitch for enforcing all anti-har-assment rules. However, the rampant nature of such crimes across the country is a telling commentary on how ineffec-tively educational institutions and governments have acted on this front in 2024, the Delbi Hielo Court underlined the on this front. In 2024, the Delhi High Court underlined the disgusting nature of the beast—the abuse of power by a

disgusting nature of the beast—the abuse of power by a teacher—in the case of a professor who was forced to retire after sexual harassment charges.

The FM Autonomous College incident must jolt the collective conscience of India. With the student, what also went up in flames was the most sacred thread of the fabric of gurushishya tradition, the trust and respect that Bharatiyata espouses as a core value system. An eroding bond between the student and the teacher is a dangerous sign. It's also a wake-up call to put a stop to the perversion that has permeated our educational institutions—from elementary schools to top-notch post-graduate management institutes. The political slugfest over the current incident must go beyond politicisation of the issue; it must address the elephant in the room—how to root out a malaise that poses an existential threat to students. A healthy and safe social, physical and psychological environment is every student's fundamental right, which the current framework is falling to deliver. The Balasore tragthe current framework is failing to deliver. The Balasore trag edy is a crying call for an urgent national discourse and a sincere policy dialogue. It must be treated as the Nirbhaya moment for the country's education system.

EXPLORE ALL AVENUES TO SAVE NIMISHA PRIYA

HE people of Kerala are anxiously watching the developments in Northern Yemen that will decide the fate of Nimisha Priya, an Indian nurse sentenced to death for murdering her business partner, a Yemeni national, in 2017. Yemen's Supreme Judicial Council dismissed her appeal against the execution order in November 2023. In 2024, the country's president approved the order. The execution, which was scheduled for July 16, has been temporarily halted at the request of religious scholars.

at the request of religious scholars. It was the intervention of Indian Grand Mufti Sheikh Aboo It was the intervention of Indian Grand Mufti Sheikh Aboo-backer Ahamed, popularly known as Kanthapuram A P Aboo-backer Musliyar, that rekindled hopes for the beleaguered Kerala woman. He stepped in when all diplomatic and infor-mal efforts to save Nimisha reached a dead end. The central government recently admitted to the Supreme Court that it felt helpless in the case, citing its limited diplomatic clout in Yemen. Reports indicate that the relatives of Abdo Talal Mah-di, the murdered Yemeni national, are not ready to pardon Nimisha. Yet, Islamic scholars are continuing their efforts to persuade the family to show mercy by invoking the provision of blood money in Sharia law.

of blood money in Sharia law.

perstace teriaming visitow intercy by invoking the provision of blood money in Sharia law.

Though it is not yet clear whether Kanthapuram's efforts will bear fruit, the Islamic scholar's gesture has won many hearts in the country. Kanthapuram said that his plea to Sheikh Habib Umar bin Hafiz, his Sufi friend in Yemen, to initiate dialogue with the victim's family was a humanitarian gesture. Despite his partial success in bringing about the temporary halt, some unfortunate developments unfolded in Kerala while the deliberations with Talal's family were progressing. Sawe Nimisha Priya International Action Council was constrained to come up with a statement asking the public to remain calm and stay away from provocative debates on social media. What prompted the council was the desperate and deplorable attempts by some elements to ridicule the efforts undertaken for Nimisha's pardon. These cule the efforts undertaken for Nimisha's pardon. These posts were translated in Arabic and circulated in Yemen,

posts were translated in Arabic and circulated in Yemen, triggering protests in the country. It's no secret that many people have ideological, sectarian differences with Kanthapuram and Habib Umar. But this is not an opportunity to settle old scores, because what is at stake is a precious life. The Indian government must not spare any effort to save Nimisha and must be willing to rope in all those who can contribute towards achieving that goal.

QUICK TAKE

CHOPPERS ON THE BLOCK

part from campaigning politicians and those ill in repart from campaigning pointcians and noise in in remote places, pilgrims form the biggest market for India's civilian helicopters. Chopper travel is a fast-growing market expected to be worth more than \$1 billion by
2030. So, the death of at least 13 people over just 40 days in
May and June on the Char Dham trail should worry everyone. The predictable reasons include ageing fleets, too
few maintenance operators, and overworked pilots. Add
the lack of adequate air traffic control and weather stathe lack of adequate air traffic control and weather sta-tions in hilly areas—and you have a deadly cocktail. The government needs to take a hard, close look at this segment of the aviation industry, too

HE global consulting business, worth \$250-300 billion, is domi-nated by the Big 4 audit firms plus McKinsey, BCG and Bain. Let's call them the Big 7. While the balance sheets of these firms are opening extinates says.

firm are opaque, estimates sug-gest that their revenue from consulting (excluding audit) in India alone is to the tune of \$56 billion and is growing rapidly. Even though a lot of public attention is fo-cused on the audit business, the consulting business is a factor of magnitude larger.

business is a factor of magnitude larger. Interestingly, this is an industry where Indians thrive worldwide, including in the Big 7. Vet, there are no large Indian consultancies that can rival the Big 7. Here, we explore the factors that constrain the emergence of large Indian consultancies to compete globally. Quitie apart from the economic case, this is also a national security issue. If all expertise is outsourced, the dependence can be weaponised. In 2023, for instance, it was reported that a Big 7 firm leaked confidential Australian government information to US companies, leading to multiple investigations.

The current framework in India has

current framework in India has three constraints that perpetuate the dom-inance of the Big 7. The first set of chalinance of the Big 7. The first set of chal-lenges relate to government contracts that account for 40 percent of the market. We found that restrictive clauses prevent do-mestic firms from meeting the eligibility criteria. Excessive balance-sheet thresh-olds, for example, prevent domestic firms from even competing. Consider a January 2025 request for proposal worth 13 corce from the industries and mines department from the industries and mines department of a state government to hire management consultants. Its pre-qualification criteria required a consulting revenue of £21-50 crore over the last three years, between 200-300 consultants on the payroll, plus experience of having done at least five government projects worth over ₹5 crore (almost four times the project value). Such conditions make it very difficult for most Indian firms to qualify.

Another major issue is that the technical track record is evaluated at the firm level, and not the individual level. This

level, and not the individual level. This benefits the incumbent Big 7 and not the individuals who worked on the projects individuals who worked on the projects. If the same people move to an Indian firm or start a firm of their own, their past credentials are not counted in evaluating technical expertise in bids for government contracts.

The government was aware of similar issues in the audit business. The prime minister exhorted Indian chartered accountants to build their own Big 4 firms in the July 2007 and these to the Institute of the project of the p

in his July 2017 address to the Institute of Chartered Accountants of India (ICAI).

India still depends on the global Big 7 of the lucrative consultancy business. That's because self-imposed curbs embedded in various professional rules stop our own talent from flourishing

TIME TO ENABLE INDIA'S OWN BIG 4 CONSULTANCIES

SANJEEV SANYAL



APURV KUMAR MISHRA



Then, in April 2021, the RBI issued a cir-cular to diversify the auditing of finan-cial institutions. This has let to signifi-cantly higher participation by Indian firms. However, similar efforts by the gov-ernment to support domestic firms in consulting have had limited success. In 2017, the central government issued a Public Procurement (Preference to local in India) Order spiring profesence to local Public Procurement (Preference to Make in India) Order, giving preference to local service providers. However, the definition of local content in the order is so loose that the Big 7 quality simply because they hire Indian staff or have Indian proxy firms.

The second structural constraint that holds back Indian consultancies is the lack of an enabling framework for multi-disciplinary partnerships (MDPs) that can match the full-service capabilities of

comes from professional regulatory bod-ies such as the ICAI, the Bar Council of India and the Institute of Actuaries, which either prohibit clubbing of Indian expertise or impose prohibitory restric-tions that defeat the purpose. For instance, the ICAI technically al-lowed MDPs in July 2021 under Regula-tion SSB of the Chartesed Accountants

lowed MDPs in July 2021 under Regula-tion 53B of the Chartered Accountants Regulations, 1988. But the conditions are so stringent that virtually no MDP has emerged. Only six notified professions are allowed to become partners in an MDP, but it specifically excludes professionals such as MBAs, insolvency practitioners, IT and cybersecurity experts. Moreover, those not registered as chartered account-ants are treated as second-class citizens by insisting that the firm names should end

with 'MDP of Chartered Accountants'

with "MDP of Chartered Accountants." Similarly, Rule 2 of Chapter III, Part VI of the Bar Council of India Rules, 1975 mandates that "an advocate shall not en-ter into a partnership of any other ar-rangement for sharing remuneration with any person or legal practitioner who

with any person or legal practitioner wino is not an advocate". Even the Institute of Actuaries of In-dia prohibits a practicing actuary from partnering with other professions and punishes it as professional misconduct under Part I of the Schedule to the Actu-

under Part I of the Schedule to the Actuaries Act, 2006.
The net result of this protectionism is that Indian firms end up carrying knives to a gunfight. The Big 7 have already built MDPs and multi-disciplinary track records outside India. Within India, they circumvent these restrictions through proxies that are well known in the market.

The third structural constraint is the archaic restriction to brand-building in professional services that prevents the development of Indian consulting brands. Indian laws governing various professionals (such as Advocates Act, 1981 and Chartered Accountants Act, 1949) have stonais (such as Advocates Act, 1941 and Chartered Accountants Act, 1949) have strict prohibitions on advertising or solic-iting clients. This skews the playing field strict prohibitions on advertising or soliciting clients. This skews the playing field towards Big 7 because they already have established globally-recopinsed brands. For example, a successful audit firm in India today cannot open a consulting firm with the same name to leverage its brand. Ironically two large foreign audit firms don't even need proxies because they registered their names during colonial times and were grandfathered when Indian regulations on naming where introduced. There are good reasons to set reasonable limits on advertising by professional firms since we don't want a culture of aggressive solicitation, negative advertising and ambulance-chasing that plagues several Western countries. However, restricting chartered accountancy firms ends up perpetuating the brand dominance of the Big 7. We now need to recognise that brand-building is distinct from advertising and solicitation.

Even as India becomes the 'office to the 'Author's control of the Author's control to the Author's control.

Even as India becomes the 'office to the world' and home to global capability cen-tres for almost every major multination-al, it is astonishing that we cannot create al, it is astonishing that we cannot create globally competitive consulting firms. As discussed above, this is largely due to self-imposed constraints such as restrictive public tendering clauses and outdated rules of professional bodies. It is time the nation removed those fetters so that Indians can build their own global consulting firms to rival the Big 7 at home and abroad.

(Views are personal)

F-35 WOES NO LONGER IN STEALTH MODE

ROM the moment a British F. 35B made an emergency landing at the Thiruvananthapuran International Airport over a month ago, there has been a re-evaluation of the US-made 4.5-generation to stealth fighter, and a silent but rolling global upset in the \$90.2-billion aerospace and defence industry.

This aerial sector in the international arms industry is estimated to hit \$75.5 billion by 2020—an increase by a quarter from now caused by military aircraft escalating performance by AI-enhanced design and the use of rare, exorbitantly-priced composite materials.

The F3.5 is apparently at the very cut-ROM the moment a British F

priced composite materials.

The F-35 is apparently at the very cutting-edge of technology, although its abilities are reportedly, in some fundamental
aspects, more manufacturer-driven mystique than real. Nonetheless, it remains
the most guarded piloted serial weapon in
existence, its digitalisation and technology—all F-35 fuselages are assembled at a
facility in California—shrouded in imperetrable American ownership rights. In
more ways than one, the jet is treated as an
undeclared American national treasure.

And treasure means inaccessibility.

undectared American national treasure.
And treasure means inaccessibility.
This is what happened with the F-35B—
the second-generation of F-35s—that plonked down on June 14 at Thiruvanan-thapuram. Initially, the British refused to

pionised down on June 14 at initivalisation properties of the term of the term

cussions between the repair facility and F-35B's primary operating base at RAF Marham in Norfolk, England are carried out on uneavesdroppable secure satellite communication. There are no In-dian personnel anywhere in the vicinity. None of this is going well for the credi-bility of the F-35. There is a lot in the US



riding on an undisturbed view of the F-35 as invulnerable. The profits of Lockheed Martin, whose dependability has taken a hit because of long delayed contractual deliveries of the F-35 series—both to the US and other militaries—and the reputation of the US administration, which has been flacking the F-35's sale since the National E-nore! Initiative has twee pear of al Export Initiative that was part of the Obama Doctrine, depends on the sailability of this fighterjet.



Production delays, poor logistical support, and rising maintenance headaches for F-35 users when a British jet made an emergency landing in Thiruvananthapuram. Over a month on, the jet remains grounded, shining more light on the deeper troubles plaguing this US

But this might already have been in question. The 'stealth' British F-35, reportedly on a routine flight outside the Indian Air Defence Identification Zone, was tracked by India's Integrated Air Command and Control System-despite being 'Invisible' to radar. This is also because, as Navy Look-out, an 'Independent Royal Navy news and analysis' platform, reported, "The Aircraft Signature Assessment Facility needed to verify and maintain the night of the Control of the Navi Post of verify and maintain the aircraft's stealth characteristics, was originally due in 2021 but will not be available until the 2030s."

So badly is the UK hamstrung that, in a uly 11report titled The UK's F-35 capabil-y, its independent National Audit Office NAO) headed by the Comptroller and Au-itor General said the F-35 "global pro-

gramme has had a series of issues which have delayed production and hindered logistical support while technology upgrade and support costs have also increased markedly over recent years". In its view, "the capability achieved for the estimated \$11 billion spent to date is a disappointing return so far compared with MoD plans". While the UK defence ministry has publicly forecast a whole-life programme cost of \$18,76 billion, The NAO also said only one-third of the UK F-85 fleet "was available to perform at least one of seven possible required missions in 2024 against the MOD's target". Damming as this revelation is, it is in step with America's paranoia about the F-35. In January 2023, the Pentagon barred all Israeli pilots who had a foreign passport from flying the F-351 Adir fighters. Israel has long had a dual critizenship policy, and

right plants was in a longin passion than flying the F3SI Adir fighters. Israel has long had a dual citizenship policy, and many IDF personnel have foreign passports. (A Shiluv/Ipanel survey in 2016 for the Channel 2 news channel found 17 percent of Israelis with foreign passports—and, surprisingly, 56 percent desiring one.) Included in the IDS stipulation was that all F3S ground crew—avionies technicians, weapons loaders, fuellers, maintenance personnel (in charge of electricals, hydraulics, engines, airframes), emergency responders, etc.—also hold only an Israeli passport. The degree of paranois is mindboggling, It imagines, first, that only 'pure' Israelis should be allowed to fly the F3S.

gling. It imagines, first, that only 'pure' Israelis should be allowed to fly the F-35, even though some of the first pilots in the Israeli Air Force, which was founded in 1940, were foreign volunteers. In any case, the force today has only a tiny handful of pilots with dual citizenship—and none among the 400 reservist pilots, 300 of who are fighter pilots. The US directive taints those with a second passport as insufficiently—indeed, questionably—patriotic. And the Netanyahu-led Israeli government, as apartheid as it is possible for a state to be wholeheartedly agrees.

ment, as apartheid as it is possible for a state to be, wholeheartedly agrees. The US essentially laid down the law for a sovereign country. This is the aircraft that President Donald Trump was pushing India to buy in March. Imagine the stipula-tions that he can lay down for India. (Views are personal) (kajalrbass@gmail.com)

MAILBAG

WRITE TO: letters@newindianexpress.com

Chinese détente Ref: Jaishankar in China: A recalibration for regional stability (Jul 17). Stable bilateral relations with China can only be built on mutual respect, sensitivity, tr and understanding. China also needs to emphasise zero tolerance towards terror emphasise zero tolerance towards terrorism, abandoning its expansionist policies and resolving the border disputes with India. Nabnit Panigrahi, Rayagada

Inspiring words
Ref: Being 'saare Jahaan se achchha' in space too (Jul 17). Shubhanshu Shukia has truly echoed the golden words in their glory and spirit. This phrase, as said by Wing Commander Rakesh Sharma, has inspired countless Indians and boosted their morale to conquer heights. Jayashree Thampi, Thiruvananthapu

Diplomacy overhaul

Diplomacy overhaul
Ret: New foreign policy for a new world
(Jul 17). The unpredictability and
transactional approach of the Timp 2.0
presidency has strained the multi-polarity
equilibrium, challenging India's ability to
remain equidistant from competing global
powers. As the geopolitical landscape
shifts toward greater polarisation, India
must reassess its foreign policy tools,
ensuring strategic autonomy while building
reciliant natropships.

Bihar decisions

BINAT COCISIONS

Ref: Last graso of Mandal messiahs (Iul
17). Though the huge youth population may
be the deciding factor in forming the next
government in Binar, there stands the obvious
confusion among the voters over the identity
politics of the Mandal messiahs.

R Pichumani, Thanjavur

Tariff bullying

Ref: Don at it again on India deal (Jul 17).

Donald Trump's statement over sealing a trade deal with India is a brazen attempt to make unilateral decisions by a global bully which merits no response and concurrence. The US under Trump is no longer the nation it once was.

George Jacob, Kochi

Ref: "SIT misdirected itself" in Ashoka prof case, says SC (July 17). The SIT deservingly got an earful from the Supreme Court. The investigating style amounted to beating about the bush and barking up the wrong tree. The SIT's whole intention was to keep the powers that be in good humour. C 6 Kuriakose, Ernakulam