# **B.A.** Management

Course Title: MANAGEMENT PRINCIPLES AND PRACTICES

Course Code: UBATC101Total Marks - 100Credits - 6Internal Marks - 20Examination - 3 HoursExternal Marks - 80

## The syllabus is for the Examinations to be held in December 2016, December 2017 and December 2018

**Objective:** The objective of the course is to make the learners to understand the fundamentals of management in the diverse business scenario.

#### Unit I:

Basis of Management- Management Concept, Nature, Process, Evolution of Management Thoughts, Managerial functions, systems approach, Managerial environment, Approaches to management.

#### Unit II

Planning and Decision Making- Concept, Nature and Process, MBO, Strategies, Policies and Concept, Types of Planning, Planning premises, Decision Making, Concept, Nature, and Significance, Decision Making as a Process.

#### Unit III

Organising and Staffing- Nature and Elements, Organising as a process, Organization Structure, Line/Staff authority, decentralization staffing, Meaning, Nature and Importance, Introduction to Performance Appraisal and Managing Organizational Change and Organizational Development.

#### **Unit IV**

Direction and Controlling as Management Process -Direction, Meaning, Nature and Significance, Motivation-Meaning, Nature and Significance. Leadership - Meaning, Nature and Significance. Communication- Meaning, Nature, Types and Importance. Controlling- Meaning, Nature, Process and Techniques.

### **Note for Paper Setter:**

Each full credits course (6 Credits and / or 4 Credits) will be assessed for 100 marks, out of which 80 marks will be for the external evaluation and 20 marks will be for internal evaluation. In each course, external component will have semester end examination of 80 marks divided into two sections i.e. A & B. Section A will be of 20 marks comprising of 4 Questions of 5 marks each and there will be no choice. Section B shall be of 60 marks comprising of 8 long answer type questions in total i.e. 2 from each unit with internal choice. The students shall attempt 4 questions selecting one from each unit. The questions in section B will be of 15 marks each.

For the internal evaluation, there shall be one test of 10 marks, one assignment and one snap test of 5 marks each.

## Readings

- 1. Koontz and Weihrich (2015) Essential of Management Mc Graw Hill 9<sup>th</sup> edition.
- 2. L.M Prasad (2015) Principle of Management S Chand Publisher 9<sup>th</sup> edition.
- 3. Pravin Durai Principle of Management Text and Cases Pearson Publisher 1/e.
- 4. Bhatt and Kumar Management Principles Process and Practices Oxford University Press (2008).

#### Course Title: ORGANISATIONAL BEHAVIOUR

Course Code: UBATC201Total Marks - 100Credits - 6Internal Marks - 20Examination - 3 HoursExternal Marks - 80

## The syllabus is for the Examinations to be held in May 2017, May 2018 and May 2019

**Objective** - The objective of the course is to make the learners understand the concepts and application of organisational behaviour in business scenario.

### Unit I

Organisational Behaviour - Concept, Meaning, Nature and Scope of Organisational Behaviour, interdisciplinary nature of Organisational Behaviour, Factors Influencing Organisational Behaviour, Challenges and Opportunities in Organisational Behaviour.

#### Unit II

Individual Behaviour - Basic Psychological Determinants-Personality, Personality Traits and Theories, Perception, Perceptual Process and Factors Affecting Perception, Learning - Types, Elements, Theories of Learning, Social Learning. Motivation - Concept and Theories of Motivation, Attitude - Concept, Nature and Factors Affecting Attitude.

#### Unit III

Group Behaviour- Concept of Group Dynamics- Features of Group, Types of Group Behaviour, Formal and Informal Group Behaviour, Stages of Group Development, Group Moral, Group Norms, and Group Cohesiveness.

#### **Unit IV**

Organisation in relation to its Environment: Organisational Power and Politics, Management of Conflict, Organisational Change and Organisational Development- Meaning, Significance and Process, Stress Management, Leadership-Types, Approaches, Styles and Effectiveness.

## **Note for Paper Setter:**

Each full credits course (6 Credits and / or 4 Credits) will be assessed for 100 marks, out of which 80 marks will be for the external evaluation and 20 marks will be for internal evaluation. In each course, external component will have semester end examination of 80 marks divided into two sections i.e. A & B. Section A will be of 20 marks comprising of 4 Questions of 5 marks each and there will be no choice. Section B shall be of 60 marks comprising of 8 long answer type questions in total i.e. 2 from each unit with internal choice. The students shall attempt 4 questions selecting one from each unit. The questions in section B will be of 15 marks each.

For the internal evaluation, there shall be one test of 10 marks, one assignment and one snap test of 5 marks each.

## Readings:

- 1. Stephen P. Robbins, Organisational Behaviour, Prentice Hall international Inc, 9th Eds
- 2. Aswathappa(2010), Organisational Behaviour, Himalaya Publishers
- 3. L.M.Prasad, Organisational Behaviour, S Chand Publishers, 8<sup>th</sup>
- 4. Robbins, Judge and Vohra(2011), Organisational Behaviour, Pearson Publishing